

May 9
role
CTIVE

FINANCIAL TIMES

World News

Australian party leaders ousted in political coup

The leaders of Australia's opposition Liberal and National party coalitions were ousted by parliamentary colleagues in a twin coup which altered the complexion of the country's politics. Page 26

Arabs back PLO

Leaders of the Arab world are to meet in Morocco to back PLO leader Yassir Arafat's peace approach to Israel. Page 4

Abortion divisions

Poland's liberal abortion laws are emerging as one of the most divisive issues in the country's parliamentary election campaign. Page 3

Chinese students

Chinese student activists said they would continue protest strikes despite government assurances of "political restructuring". Page 4

Swiss poison fear

A Swiss engineering firm has pulled out of an Iranian chemical project, fearing it could be used for making poison gas. Page 2

Burmese schools

The Burmese regime will begin reopening schools in June, one year after they were closed following demands for more democracy. Page 7

Piper Alpha record

The explosion of the UK Piper Alpha drilling platform in the North Sea represented the biggest insurance loss ever in a man-made disaster. Page 3

US ship fire

A fire aboard a US combat supply ship in the South China Sea killed six sailors and injured at least five. Page 2

Japanese conviction

Isao Nakaseko, a Japanese businessman linked to politicians, was sentenced to three years hard labour for tax evasion. Page 7

ETA kill police

Basque separatists killed two policemen outside a Spanish prison holding dozens of their comrades. Page 2

Egyptian arrests

The Egyptian government has detained thousands of its opponents, particularly Moslems, in recent years and tortured many of them, according to Amnesty International. Page 4

Business Summary

G7 disarray as dollar continues strong rise

The dollar's rise on world currency markets and central banks of the Group of Seven countries failed to offer a concerted response to the US unit's rise. Page 26

UNION Bank of Switzerland

backed major changes in corporate practices. Page 28

DAIMLER-BENZ

West German motor conglomerate, attacked the Bonn government's decision on the proposed takeover of Messerschmitt-Bölkow-Blom, the aerospace group. Page 3

STAD ROTTERDAM

Dutch insurance group, is holding negotiations with EC-based financial groups, aiming at a share-swap. Page 28

HONG KONG'S Futures

Exchange won support for a new constitution endorsing expansion plans. Page 7

COFFEE

Panic covering of short positions sent robust coffee futures prices soaring. Page 2

2nd position futures

per tonne. Page 2

on the London market

as concern mounted over supplies. Page 28

MIDLAND major UK bank

has launched a credit card which benefits its organisations every time it is used. Page 12

MOTOROLA

US communications company, may be the subject of a Gatt appeal over the allocation of Japanese radio frequencies. Page 8

INDIA

has extended a \$50m line of credit to Iran, in a bid for a share of the engineering goods markets. Page 8

US considers use of military force to remove Noriega

By Lionel Barber in Washington and Tim Coone in Panama City

PRESIDENT George Bush is considering the use of US military force among other options aimed at removing from power General Manuel Antonio Noriega, Panama's military ruler, the White House said yesterday.

The official US statement marked the opening shot in what is expected initially to be a war of words against Gen Noriega, who is accused of rigging the presidential elections in Panama in favour of Mr Carlos Duque, the pro-government candidate.

The elections were declared fraudulent by former US President Jimmy Carter, who headed a multi-party delegation of US and European observers to report on last Sunday's polls.

Last night President George Bush said: "Despite massive irregularities at the polls, the opposition has won a clear and overwhelming victory. The Panamanian people have been robbed."

Mr Bush would not discuss what action he might take, but the White House said earlier that he was considering a range of options, including military force.

Mr Carter, in a strongly worded statement on Monday evening, 24 hours after the close of polling stations and with no official results having been announced, said: "The Government has stolen the elections by fraud. The Panamanian people have been robbed."

Confirming the impression of many foreign journalists and other observers, he said polling station returns had been removed from various regional counting centres "and have been substituted by counterfeit records."

Mr Bush, who met his top advisers in Washington earlier yesterday to discuss a response, is expected soon to seek the support of congressional leaders for future US action against the Noriega regime.

Latin American states are also expected to be consulted. Despite widespread outrage over the reports of electoral fraud, congressional Democrats and Republicans were divided over whether the Administration should resort to force to remove Gen Noriega.

There appeared to be growing support for limited moves to strengthen US bases in Panama by increasing the number of combatants and removing some US civilians from the area.



Ex-President Jimmy Carter denouncing Panama's elections as fraudulent

Senator John McCain, a Republican from Arizona with close ties to the US military, said he supported dropping US drug trafficking indictments against Gen Noriega in an attempt to ease him from power and cautioned against the use of force.

Mr Bush's meeting yesterday, which included Mr Richard Cheney, Defence Secretary,

Mr Brent Scowcroft, National Security Adviser, and Mr Lawrence Eagleburger, Deputy Secretary of State, was marked by a "sense of urgency," participants said.

"We did not leave anything out of the discussion, every conceivable range of options was discussed," said Congressman John Murtha, a Pennsylvania Democrat.

The Administration is, however, expected to tread carefully because of the provisions of the 1977 Panama Canal Treaties under which the US is due to hand over control of the strategic waterway by the turn of the century. Although it gives the US the right to protect US interests and citizens, officials acknowledge that they do not wish to be seen to be in breach of a treaty.

Mr Carter expressed his opposition to any change to the treaty or any economic sanctions or military intervention by the US. He said the US had to find a way to bring pressure on the Panamanian Government "without punishing the Panamanian people."

Pinning out any possible mediating role between the US and Gen Noriega, he said: "I will only meet with him now if he accepts the proper results of the elections."

He accepted as accurate the Roman Catholic Church's own sample of polling station results which were released on Monday. This gave a clear victory to Mr Guillermo Endara, the presidential candidate of the ADOC opposition alliance, over Mr Carlos Duque of Colina, the pro-government alliance.

Amid outbreaks of violence between government and opposition supporters, in which several people were wounded by gunfire, Mr Duque continued to insist that he had won the poll by a margin of 49.9 per cent to 44.9 per cent.

Opposition loses its innocence. Page 24

Bankers call on IMF and World Bank to back loans

By Stephen Fidler, Euromarkets Correspondent, in London

THE financial resources of the World Bank and International Monetary Fund must be used to back loans by commercial banks to problem debtor countries, according to the Institute of International Finance, the Washington-based study group which speaks for the international banking community.

The call for credit enhancement for new bank loans, a controversial idea so far resisted by the two institutions, was contained in a letter sent this week to Mr Nicholas Brady, the US Treasury Secretary, who in March proposed a significant shift in the international debt strategy.

The letter, also copied to finance ministers and central bank governors of other industrial countries in the Group of Seven, expressed the institute's worries about the exclusive focus of some large debtor countries on those parts of the Brady proposals which envisaged accelerated reduction of debt and debt service burdens using support from the IMF and World Bank.

"It will also be necessary for these institutions to enhance new bank lending... A core group of international banks will respond to new money requests where an element of official support is present," it said.

The letter, signed by the Institute's chairman, Mr Barry Sullivan, the chairman and chief executive of the First National Bank of Chicago, has also been circulated to the more than 150 members of the institute.

Debtor countries were ignoring other important elements of the initiative - new lending by banks, which continued to be necessary, and measures to encourage other private capital inflows, including debt-for-equity swaps.

"It would be helpful if creditor governments were to send a strong message to debtor countries that voluntary debt and debt service reduction must be viewed as a means to restore financial health, not an end in itself," it said.

The Institute cast doubt on expectations of a substantial lowering of debt and debt servicing burdens. Given the funds likely to be available to support it, reduction of debt and debt service would only be limited.

Gold Fields sets deadline for Minorco

By Kenneth Gooding, Mining Correspondent, in London

A DAY of drama in Britain's biggest bid battle ended last night amid rapidly fading chances for success of the £3.5bn (\$5.8bn) offer by Minorco, the South African-controlled investment company, for Consolidated Gold Fields, the UK diversified mining group.

This followed a ruling by the Takeover Panel, the City of London watchdog on takeovers and mergers which - while having serious implications for future British bids - did little to alter the course of the one for Gold Fields.

The Panel ordered Gold Fields to withdraw from the New York court action, which prevents Minorco completing its offer, or to put the matter to an extraordinary meeting of shareholders.

However, the Panel admitted that this might have no practical effect on the bid because Newmont Mining, the largest US gold producer, is for its own reasons a party to the New York action and seems unlikely to withdraw. In that case the injunction which prevents Minorco buying any more Gold Fields' shares and completing its offer would remain in place.

Gold Fields last night instructed its lawyers to withdraw from the court action, a move which gave Minorco only eight days in which to persuade Newmont or the New York judge to lift the injunction. The Panel had set a precedent by permitting the bid deadline to be extended by a maximum of three weeks to June 7 to give time for a Gold Fields' special meeting. How-

ever, it insisted that the Minorco offer should be finally completed or he allowed to lapse seven days after the Gold Fields' meeting or seven days from the date of Gold Fields' withdrawal from the New York action.

Thus the decision by Gold Fields to drop the case had the effect of putting the bid back on track to close on May 17 - the previous final date. If the offer lapses, Minorco would have to wait a year before making another bid.

Minorco said it would "now focus on resolution of the outstanding matters in the US." It added, however, that its attempts to start friendly discussions with Newmont had met an icy response.

Minorco recalled that it already had received five unsolicited approaches from North American companies interested in buying the 49 per cent stake held by Gold Fields in Newmont should it gain control of the UK group.

"We have asked those companies if they are prepared to make a tender offer for the whole of Newmont," said Mr Keith Irons, Minorco's vice-president for corporate affairs.

Minorco would give no indication of the potential buyers but analysts suggest that three Canadian companies, American Barrick Resources, Noranda, and Placer Dome, and two US groups, Amex Gold and Phelps Dodge, are the most likely candidates.

Minorco's statement lifted the Newmont share price by \$1½ to \$39½ yesterday.

Continued on Page 26

Pan Am may join battle for control of US airline

By Roderick Oram in New York

PAN AM, one of the most deeply troubled US aviation groups, said yesterday it was thinking of joining the battle for control of NWA, the parent of Northwest Airlines.

If a merger could be consummated in the face of big financial and regulatory hurdles, it would create one of the largest US airlines, accounting for about 24 per cent of traffic on trans-Pacific routes and about 20 per cent across the North Atlantic.

Attempting to dispel Wall Street's deep scepticism about its ability to finance a deal, Pan Am said its financial adviser, Prudential-Bache, the investment bank owned by Prudential Insurance Company of North America, was "considering providing very significant new equity" to it.

Pan Am added that its group of investors also included Equitable Life Insurance and the

Continued on Page 26

Banking papers found 'by chance'

Documents relating to bank accounts held by Panamanian leader Manuel Noriega were found "by chance" when customs officials raided the Bank of Credit and Commerce International in London's financial district, Britain's High Court was told yesterday. The country's customs authorities are challenging the ruling that they cannot give information about the accounts to US drug enforcement agencies. General Noriega has been indicted in the US on drug trafficking charges. The hearing continues in London today. Report, Page 12

Guatemalan coup attempt defeated

Guatemalan President Cerezo Arevalo yesterday defeated a coup attempt inspired by retired army officers. The incident, which came almost exactly a year after the last such attempt, was put down by government troops after rebel soldiers took control of major radio and air force craft based at the presidential palace. Mr Cerezo, elected in 1988 after many years of almost continuous military rule and who has survived several assassination attempts, is being criticised in right-wing circles for opening talks with left-wing insurgents. Report, Page 6

Glaxo chief executive quits as head of US unit is brought in

By Peter Marsh in London

GLAXO, Britain's biggest drugs company, yesterday reshuffled its boardroom, appointing Mr Ernest Mario, head of the company's US operations, to an expanded chief executive's role.

His appointment prompted the resignation of Mr Bernard Taylor, who has been Glaxo's chief executive for the past three years.

Mr Mario, 50, has worked for Glaxo in the US for three years. He has been in charge of operations there for the past 10 months.

Glaxo, which has grown strongly in recent years to become the world's second biggest pharmaceutical company after Merck of the US, said that Mr Mario was being given the job of a new-style chief executive with responsibilities much expanded on those which Mr Taylor had exercised.

Mr Taylor, 53, had worked for Glaxo for 28 years and had been offered an executive position at the company reporting to Mr Mario but had turned this down. Glaxo said it had accepted Mr Taylor's resignation with regret.

Mr Taylor had had largely a co-ordinating job in his role as chief executive. He had been one of six executive directors reporting to Sir Paul Giraumi, Glaxo's 63-year-old executive chairman.

In the new job to be carried out by Mr Mario, however, the chief executive will report directly to Sir Paul with the other five directors reporting to him.

Sir Paul, who has been the guiding light behind Glaxo's rise over the past five years, made little secret of his wish to devote more of his executive responsibilities to younger people in Glaxo's management hierarchy pending his retirement. This is expected within the next few years.

It is believed that Sir Paul decided some time ago that he wanted to expand the chief executive's job to make this clearly the number two position in the company to that of the chairman.

Glaxo also announced the appointment of a new non-executive director, Mr James Ferguson, former chairman of General Foods of the US. Background, Page 37

Mr Taylor had had largely a co-ordinating job in his role as chief executive. He had been one of six executive directors reporting to Sir Paul Giraumi, Glaxo's 63-year-old executive chairman.

In the new job to be carried out by Mr Mario, however, the chief executive will report directly to Sir Paul with the other five directors reporting to him.

Glaxo also announced the appointment of a new non-executive director, Mr James Ferguson, former chairman of General Foods of the US. Background, Page 37

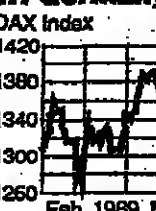
Mr Taylor had had largely a co-ordinating job in his role as chief executive. He had been one of six executive directors reporting to Sir Paul Giraumi, Glaxo's 63-year-old executive chairman.

In the new job to be carried out by Mr Mario, however, the chief executive will report directly to Sir Paul with the other five directors reporting to him.

Glaxo also announced the appointment of a new non-executive director, Mr James Ferguson, former chairman of General Foods of the US. Background, Page 37

MARKETS

W. Germany



INTEREST RATES
US lunchtime
Federal Funds 9 3/4%
3-mth Treasury Bill
yield: 8.754% (8.79)
Long Bond: 9 3/4%
yield: 9.006% (8.98)

STERLING

New York close
\$1.8948 (1.89515)
London
\$1.8950 (1.8955)
DM3.7800 (3.7850)
FF10.7400 (10.7425)
SF2.8300 (2.8450)
Y223.75 (225.00)

DOLLAR

New York close
DM1.3115 (1.3085)
FF6.4515 (6.4345)
SF1.8953 (1.70205)
Y134.62 (134.80)
London
DM1.3155 (1.3075)
FF6.4575 (6.4350)
SF1.7040 (same)
Y134.80 (same)

GOLD

New York late
Comex June
\$380.3 (\$78.4)

STOCK INDICES

New York close
Dow Jones Ind. Av.
2,371.33 (-3.14)
S&P Comp
305.25 (-0.75)
London
FT-SE 100
2,125.1 (+5.5)
World
146.41 (Mon)
Tokyo
Nikkei Ave
34,031.87 (-103.37)
Frankfurt
Commerzbank
1,742.0 (-4.6)
Osaka
Nippon 1st Day (Argus)
\$16.1 (+0.25) (June)
West Tex Crude
\$19.575 (+0.23) (June)

CONTENTS

Third front ascends into Austria's political system

Promotion of Joerg Haider as a provincial governor may make the right-wing Freedom Party, of which he is leader, a significant third force in Austrian politics. Page 4

Technology: Finding letters for the book of man. Page 18

Management: The very model of a mythical manager. Page 21

Editorial comment: The dazzling dollar; Disarmament without tears. Page 24

Panama: Opposition loses its innocence. Page 24

US textiles: Fraying around the edges. Page 25

Australia: The opposition gains in a mess

Financial Futures: 45
Gold: 38
Raw Materials: 38
World Guide: 33-33
Stock Markets: 47
Int. Capital Markets: 35-35
Wall Street: 38
Letters: 25
London: 39
Technology: 18
Unit Trusts: 40-43
Weather: 21
World Index: 50

Law: Gold Fields; Tool; Trafalgar House. Page 26

Financial Futures: 45
Gold: 38
Raw Materials: 38
World Guide: 33-33
Stock Markets: 47
Int. Capital Markets: 35-35
Wall Street: 38
Letters: 25
London: 39
Technology: 18
Unit Trusts: 40-43
Weather: 21
World Index: 50

Law: Gold Fields; Tool; Trafalgar House. Page 26

Financial Futures: 45
Gold: 38
Raw Materials: 38
World Guide: 33-33
Stock Markets: 47
Int. Capital Markets: 35-35
Wall Street: 38
Letters: 25
London: 39
Technology: 18
Unit Trusts: 40-43
Weather: 21
World Index: 50

Law: Gold Fields; Tool; Trafalgar House. Page 26

Republic National Bank of New York

30 Monument Street, London, EC3R 8NB

We are pleased to announce the expansion of our Foreign Exchange Trading Services

Under the direction of
Anthony G. Chappell,
Executive Vice President,
and Director of Global Foreign Exchange
and
Stephen V. Crooke,
Senior Vice President
and London Foreign Exchange Manager

Our new Foreign Exchange and off-balance sheet trading groups are operational.

Supported by a highly experienced team of customer dealers they will provide quotations in Spot and Forward Foreign Exchange as well as Currency and Interest Rate Options and FRA's.

Requests for prices and information should be directed to the following numbers:

- General 01-283 3099
- Spot Desk 01-929 3676
- Forward Desk 01-283 9841
- Customer Desk 01-283 9840
- Off Balance Sheet Desk 01-929 3028
- Currency Options Desk 01-860 3234

REUTERS DEALING CODES

REPX SPOT FX
REPM FWD FX + FRA's
RNSM OPTIONS

TELEX

889217

FAX

01-823 2868



Republic National Bank of New York
is a listed money market institution and a member of the AFBD, TSA and LIFFE

EUROPEAN NEWS

Delors, Bush warm towards EC-US talks

By David Buchanan in Brussels

THE PROSPECT that President George Bush and Mr Jacques Delors, the European Commission president, will meet twice within the next six weeks has heightened the interest of both men in launching a political dialogue across the Atlantic, according to US and EC officials.

The recent call by Mr Delors for a more structured political dialogue that would transcend petty transatlantic trade disputes has been received "very sympathetically" in Washington, Mr Alfred Kingston, the US ambassador to the EC, said yesterday.

He claimed officials on both sides of the Atlantic were showing "a good deal of cre-

activity" in considering how to put trade disputes such as the current EC ban on US hormone-produced beef, worth \$100m a year, into the wider perspective of the \$160m trading relationship between the US and EC.

He said that he hoped Mr Bush would see Mr Delors immediately after the Nato summit in Brussels, probably on May 30, but would make no prediction on whether the meeting would produce any fruits from this "creative" thinking.

EC Commission officials say Mr Delors is likely to visit Washington next month but admit he has still not followed up his February call for a new

US-EC political partnership with any detailed suggestions as to what form this might take.

One debate in Brussels turns on whether the Community needs the sort of formal economic framework agreement with the US that it already has with major trading partners in Europe - probably including the Soviet Union by the end of this year.

At present, virtually the only formalised regular contact that Washington has with the Commission is a once-a-year ministerial palaver which, when in Brussels, is always taken on to a Nato meeting.

More regular contacts exist

between the US Congress and the European Parliament, where certain British conservative members have recently called for a US-EC political declaration to tie the US more into Europe at a time when transatlantic relations within Nato are becoming frayed.

The real significance of all this talk lies less in any new formalised dialogue across the Atlantic - which if only because of EC member states' wariness of the Commission overstepping its economic affairs competence - than as an antidote to US and EC accusations about each other's trade barriers.

Mr Kingston, who leaves his

Brussels post next month, claimed that, however intense the rhetoric on specific trade disputes, the overall state of US-EC relations had been improving, particularly because of the reduction of the US trade deficit with Europe. This fell from \$26bn in 1986 to \$18bn last year.

While Washington was willing to enlarge its dialogue with the Community's Brussels-based executive commission, he said "we take our cue from the member states. If they tell us one day that foreign or monetary policy is henceforth to be made out of Brussels, we will talk to Brussels. But that hasn't happened yet."

Report criticises European pricing for private circuits

By Hugo Dixon

BUSINESSES based in West Germany, Spain and Italy are paying over the odds for the use of private telecommunications lines, according to a report to be published this week.

As a result, companies in these countries are at a disadvantage compared with their competitors in the UK, Sweden and to a lesser extent France, where the prices of private circuits are more in line with costs, according to Ovum, the London-based consultancy which prepared the report.

The excessive price of private circuits could have serious economic consequences, holding back the development of sophisticated communications services - such as value-added and data communications services - which rely on private lines. Ovum says the economic damage could run

into billions of dollars.

The report comes as the European Commission is leading a campaign to bring telecommunications prices throughout the EC into line with costs. Private circuits are a priority area for action, because they are seen as vital for the region's economic health.

The prices for private circuits in West Germany, Spain and Italy are often more than four times costs and can even be more than 10 times costs, according to Ovum.

The discrepancy is generally much larger for long-distance circuits of 200km than for short-distance circuits of 2km.

In the UK and Sweden prices for private circuits are roughly in line with costs, although long-distance traffic is still subsidised short-distance circuits in these countries. Prices in

France are gradually being aligned with costs, although for some types of circuit prices can be as much as seven times costs.

The discrepancy is even greater on international private circuits within Europe, with all six economies studied by Ovum charging at least four times costs and Italy charging almost 20 times costs for one type.

According to Ovum the way to bring prices more into line with costs would be for governments to inject more competition into telecommunications and for the operators to treat each aspect of their business as a separate profit centre, allocating costs between each service.

"Cost-based tariffs for data services: position and trends in Europe." £250 from Ovum, 7 Rathbone St, London W1P 1AF.

Swiss company pulls out of Iranian chemical plant

A SWISS engineering firm has pulled out of an Iranian chemical project, fearing it could be used for making poison gas, Reuters reports from Zurich.

A Swiss Foreign Ministry spokesman said yesterday that the Swiss government had asked Krebs and Co AG, a Zurich-based contractor, to withdraw from the scheme, but he declined to give details.

"It is not in Switzerland's interest to contribute knowingly or unknowingly to the spread of chemical weapons," he said.

However, the Swiss news agency quoted Krebs managing director Hans Rudolf Weber as confirming a New York Times report that his company had pulled out of the Iranian project.

Mr Weber said Krebs had been contracted by a Tehran firm called Narim to prepare plans for the plant intended to make phosphorus pentasulphide, which is used in the

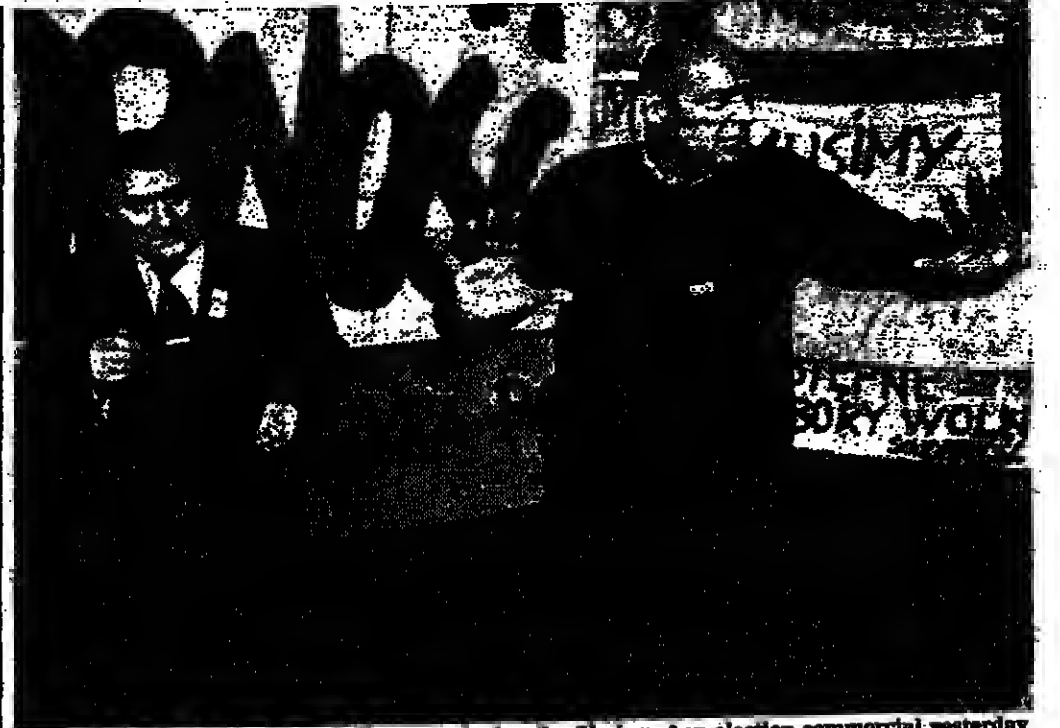
manufacture of insecticides and herbicides.

Mr Weber said that in January the ministry gave approval for Krebs to be involved in the project, but two months later asked it to pull out, apparently after pressure from the US.

The Foreign Ministry spokesman said the request to Krebs to abandon the project was the result of Swiss investigations. He was unable to say if the US had been involved.

Under Swiss law the government was able to ask but not force Krebs to drop the scheme. But the government said recently it was considering whether to make the export of such technology to areas of tension subject to Switzerland's war materials law.

This law outlaws the unlicensed export of 12 chemicals commonly used in making chemical weapons, but does not bar companies from helping to build chemical plants.



Solidarity leader Lech Walesa (left) gestures during the filming of an election commercial yesterday

Walesa plea for end to strikes

By Christopher Bobinski in Warsaw

MR LECH WALESA, the Solidarity leader, yesterday urged his supporters to refrain from strike action and push for political reforms in Poland. He was speaking to workers at the Warsaw steel mill as efforts continued to end a six-day strike in copper mines near Legnica in the south-west.

"Everyone needs more but let's not lose sight of the most important thing, which is that the political system has got us into this mess and we won't get it changed if we get caught up in economic struggles," he said.

In Legnica, 20,000 copper miners have been demanding a 50 per cent pay increase and went on strike after coal min-

ers last week won more modest pay increases.

Management backed by the Government have offered 30 per cent and senior officials are arguing that any further concession would open the floodgates to inflationary demands.

Meanwhile, in Warsaw, representatives of Solidarity, the Government and the OPZZ official union met to discuss the steel strike under the terms of last month's round-table accord which set up a joint committee to defuse potentially explosive situations.

Both Solidarity and the OPZZ have denied starting the strike. Yesterday Mr Walesa said he hadn't been told a strike was going to start.

"Let's concentrate on organising ourselves," he said, "and then work out our priorities. But let's not give each other surprises."

Some of those present at the meeting voiced opposition to Mr Walesa's moderate policy but the majority backed him. Some 2,500 of the 6,500 people employed at the works have joined Solidarity since it was legalised.

Yesterday afternoon Mr Walesa flew to Strasbourg for a short visit during which he was asking for financial support for Poland's debt-ridden economy. Mr Walesa told the meeting that he would be travelling to Brussels later this month on a trip devoted to the same end.

Romanian authorities bind adoption system with red tape

Judy Dempsey looks at the problem of obtaining exit documents

AFTER adopting Romanian orphans, scores of European parents now find they cannot obtain emigration papers from the Romanian authorities so that the children can leave the country.

The children who have been adopted by French, Belgian, Italian and Israeli couples, remain in special orphanages, waiting for the Council of State, which is headed by President Nicolae Ceausescu, the party leader, to sign the necessary exit documents.

But the longer the delay, the more anxious the parents have become, so much so that earlier this year, a group of French parents asked President Francois Mitterrand to intercede on their behalf.

In the past, childless couples in Europe tended to adopt children from Latin America. But in recent years, many Europeans have been turning to Romania, partly because they wanted European children, and partly because they believed it would be easier to adopt from this country.

Childless couples first started travelling to Romania in the early 1980s. After visiting orphanages near Bucharest and having paid a flat fee of \$600 for legal costs and adoption papers, the couples assumed the children could leave without too much difficulty.

But since 1985, some of the children, although legally adopted, have not been allowed to join their adoptive parents.

An Israeli lawyer who has been acting on behalf of 34 Israeli couples, found that no sooner had the preliminary papers been signed, the Romanians demanded more money for what was described as "additional paper work."

In order to speed up the process, the parents frequently resorted to bribes. The lawyer said that at one stage, his clients were paying up to \$4,000 to get the children out of Romania, even though the necessary adoption papers had been signed.

Despite this, the authorities continue to refuse to let the children emigrate, apparently on grounds that the final exit documents have to be approved by the Council of State.

But such delays extend beyond mere bureaucracy, in some ways, they are also linked to President Ceausescu's demographic policies.

During the 1950s and 1960s, when Romania had liberal abortion laws, the annual birth rate stabilised at 14.6 per thousand. In 1965, Mr Ceausescu tried to increase the birth rate by banning abortion and contraception. As a result, by 1969, the birth rate had risen to 26.7. But by 1984 it had again fallen to 14.3 per thousand.

It was then that Mr Ceausescu embarked on an extraordinary programme which made childbirth "a patriotic duty." By reducing the legal marriage age for women to 15 years of age; imposing a 5 per cent surtax on those who were single over the age of 25; and forcing pregnant women to have regular check-ups, the birth-rate rose to 15.5 per thousand.

But medical experts in Bucharest report that this programme, combined with chronic food shortages and appalling pre- and post-natal medical care in Romania, have forced some women to abandon their children.

Although official statistics are unavailable, experts point out that as a consequence of the miserable economic and medical conditions, the infant mortality rate is in fact rising. This probably explains why the state does not officially register infants until they are a month old. To do so would reflect the true nature of the mortality rate.

This demographic drive could partly explain the reluctance by the authorities to allow Romanian children leave the country, despite legally allowing foreign couples to adopt them.

The long delays are not helped by the fact that some of the adopted children have been moved to special orphanages.

According to reports by some of the French parents, they either do not know where the children are, or else they are not allowed to visit them despite the fact that some of them are paying maintenance fees for the children.

The endless wrangling with

the Romanian bureaucracy has led the Tel-Aviv lawyer into refusing to take on any more cases. "It is a question of morality. All I can hope for is that we can obtain the emigration papers."

Nonetheless, despite these moral questions and the financial costs in adopting children from Eastern Europe, European childless couples are now looking to Poland. In an article entitled Export Children, published in Polityka, the Polish weekly, it painted a grim picture about the way in which foreigners try to adopt infants as well as the conditions in the orphanages.

These conditions have been exacerbated since 1983 by a staggering increase in the birth rate which is now 18.6 per thousand. That, in turn, has made enormous demands on a health system which is on the point of total collapse.

Foreigners are undoubtedly aware of these conditions, who, as Polityka pointed out, "in known ways try to find out those mothers who want to abandon their children and give up their parental rights. With children, the situation looks the same as a commodity," it grimly added. People wait.

It is difficult to estimate the numbers, but according to Polityka, 4,500 Polish parents are also on the waiting list to adopt children, and so it would be expected that they be given priority over foreigners.

In practice, however, because foreigners have hard currency, they can skip the queue in the adoption courts and buy themselves past the unwieldy bureaucracy in order to speed up the adoption process.

But unlike Romania, Poland's liberal emigration procedures do not prove an obstacle. "Obtaining emigration papers for the babies are just one of the sensitive issues," a lawyer involved in adopting children from Eastern Europe commented.

"I just think now that the whole process in adopting children through these financial, corrupt and bureaucratic methods raises many moral questions, many of which I cannot answer."

IF I GAVE YOU AN ORDER FOR 100,000 MORE UNITS, HOW SOON CAN I HAVE THEM?

YOU STILL HAVEN'T PAID ME FOR THE LAST LOT!



With International Factors you can say yes to more business.

It's the old, old story. Customers expect you to pull out all the stops to process their orders quickly, then seem to lose all sense of urgency when it comes to settling their account. And delays in payment can be costly. With cash flow problems and high interest rates you can't develop your business as quickly as you'd wish.

However, with International Factors behind you your cash flow will improve dramatically. And you'll have a much brighter future in front of you.

Unlike most factors, we'll pay up to 85% of your sales invoices immediately with the remainder when your customer pays. We'll look after the administration of your sales ledger so you can concentrate on running your business. We can also provide you with 100% protection against bad debts.

With ten offices throughout the U.K. and 25 associated companies worldwide, we can look after your needs both in the U.K. and internationally.

That's another reason we're retained by so many of the country's most successful companies.

It all adds up to the fact that we have the experience, the facilities and resources to tailor our services to a client's individual requirements.

Why not find out what we can do for you by calling Paul Hird at International Factors on 0273 21211 or Freephone 0800 521371.

We'll show you results - and a commitment that's 100%.



Published by the Financial Times (Europe) Ltd, Frankfurt Branch, represented by E. Hugo, Frankfurt/Main, and as members of the Board of Directors: Barlow, R.A.F. McClean, G.T.S. Damer, M.C. Gormley, D.E.P. Palmer, London, Printer: Frankfurt/Sozialdruckerei-GmbH, Frankfurt/Main. Responsible editor: Sir Geoffrey Owen, Financial Times, Number One Southwark Bridge, London SE1 1HL. © The Financial Times Ltd, 1989.

FINANCIAL TIMES, USPS No 190640, published daily except Sundays and holidays. US subscription rates \$45.00 per annum. Second-class postage paid at New York NY and at additional mailing offices. POSTMASTER: send address change to FINANCIAL TIMES, 14 East 60th Street, New York, NY 10022.

Financial Times (Scandinavia) Ltd, Ostergade 44, DK-1100 Copenhagen-K, Denmark. Telephone (01) 13 44 41. Fax (01) 933355.

SHANGRI-LA INTERNATIONAL

IN SINGAPORE

WHERE ELSE BUT THE SHANGRI-LA

One of the world's best hotels

Shangri-La hotel

SHANGRI-LA INTERNATIONAL, • LONDON (01) 591 437 • GERMANY (030) 660

EUROPEAN NEWS

Daimler chief attacks Bonn doubts on MBB

By David Marsh in Stuttgart

MR EDUARD REUTER, chairman of Daimler-Benz, the West German motor conglomerate, yesterday sharply attacked the Bonn government's indecision over the proposed takeover of Messerschmitt-Bölkow-Blohm, the country's prime aerospace group.

Striking a note of bitterness in a dispute over the takeover, Mr Reuter warned against renewed agitation against the deal within the centre-right coalition of Chancellor Helmut Kohl.

"We will reach the end of our patience if those voicing their doubts so loudly, whatever their motives, actually

manage to create the risk of extensive damage to the companies involved," he said. By underlining a revival abroad of uncertainties over Germany's future direction, Mr Reuter appeared to link MBB deal with the squabble between Bonn and Washington over nuclear arms control.

Claiming that the "reliability and predictability of German politics were at stake," Mr Reuter said the Federal Republic's neighbours found Bonn's wavering "difficult to understand".

Mr Reuter has also come under pressure as a result of weakening profits at Daimler-Benz, spelled out in its annual results yesterday. He denied that his company was "basking for armaments profits" over the MBB transaction, which would create one of the world's largest and most diversified weapons and defence technology groups.

The Daimler-MBB row has sharpened since the Federal Cartel Office last month turned down the acquisition of a majority stake by Daimler. This was on the grounds that the resulting conglomerate would enjoy market dominance in key areas of arms and aerospace. The

Economics Ministry, which approved the transaction last year, now has to decide over the next few months on whether or not to overrule the Cartel Office decision in the national economic interest.

Mr Reuter called on the Government to show "the courage for political leadership". He underlined that, if the MBB deal should be turned down, Daimler-Benz had other possibilities of advancing its aerospace ambitions, by teaming up with European or even US companies.

Daimler results, Page 28

Company star waits to take the ascendant

VISITORS TO

the Bundeskanzleramt, the squat headquarters of the West German Chancellor in Bonn, see the three-pointed Mercedes star hovering over the building on their way through the front entrance, writes David Marsh.

The optical illusion, caused by the presence of the famous Daimler-Benz symbol atop a nearby hotel, has taken on extra significance in recent weeks amid a sharpening political row in Bonn over the company's planned takeover of the aerospace group Messerschmitt-Bölkow-Blohm.

Mr Eduard Reuter, the bespectacled, intellectual chairman of the Stuttgart motor company, is playing a central role in the war of words over the aerospace takeover.

Since taking over at Daimler in September 1987, Mr Reuter has become West Germany's most controversial industrial magnate.

He is also one of the best paid. Mr Reuter's exact salary is not public knowledge, but, tucked away in Daimler's annual report, the company reveals that its 12 serving board members last year received a total DM 15.9m (\$5m) - 34 per cent

more than the DM 11.5m disbursed among a larger number of board members in 1987. The emoluments went out at an average of DM 1,300 per man and Mr Reuter certainly earns a good deal more than the average.

The MBB transaction, if it goes through, will create a conglomerate dominating all sections of the West German weapons and defence technology industry.

Mr Reuter, a longtime member of the opposition Social Democratic Party (SPD), has been deeply wounded by attacks from the left on the MBB acquisition which link the transaction to the build-up of German armaments activities under the Third Reich.

Mr Reuter's father, Ernst, was the Social Democratic mayor of West Berlin during the 1949-49 blockade of the city. The Reuter family fled to Turkey in 1933 to escape persecution of left-wingers by the Nazis. Mr Reuter finds it ironic today to be accused virtually of "reviving fascism" by championing the MBB takeover.

As critics of the proposed concentration in the aerospace and defence sector have been



Eduard Reuter, right, and finance director Gerhard Liener announcing Daimler's results

pointing out, the deal does however illustrate some striking aspects of industrial continuity. Daimler-Benz was formed in 1926 from a merger of the 19th century Daimler and Benz groups' masterminded by the Deutsche Bank, Germany's leading bank which owns 28 per cent of Daimler-Benz's shares, has played a leading role in the company's affairs ever since.

A Deutsche Bank representative has been chairman of Daimler's supervisory board since the 1920s. Mr Alfred Herrhausen, the Deutsche Bank chief executive, who is chairman of Daimler's supervisory board, has emerged as a powerful force backing the MBB deal.

One element of Daimler tradition is, however, to change. The three-pointed Mercedes

star - introduced in 1909 to illustrate the company's bid for motorised strength in the air, on land and at sea - is no longer to be used as the logo for the entire group. It will apply in future simply to vehicle activities. Mr Reuter is reluctant to remind critics that the star symbolises a 80-year-old Daimler quest for global reach - and that it is now on the point of being fulfilled.

Ex-military chief backs conscription

By Bruce Clark

MARSHAL

AKHROMYEV, until recently head of the Soviet armed forces and still a senior military adviser to President Mikhail Gorbachev, has ruled out the abolition of military conscription, an idea that has been recently mooted in the liberal Soviet press.

"As long as Nato exists, and there is, in consequence, a military danger to the Soviet Union and its allies, the armed forces cannot be organised on the so-called 'voluntary' principle," he wrote in the newspaper Sovetskaya Rossiya.

Marshal Akhromyev, in a comment with which his counterparts in Western armies might well sympathise, also urged reformist publications - which in recent months have written frankly about bullying and other abuses in the army - to be more cautious and respectful.

"If the armed forces are the defenders of the nation, then society must defend the armed forces from insult and offence," he wrote. The marshal's comments came hard on the heels of the airing of arguments in favour of an all-professional army by Ogunyok, a reformist magazine which gives little comfort to the top brass. Ogunyok recently carried an interview with an economist, Mr Alexei Kiryev, who said that:

● Western estimates that the Soviet Union spends up to 14 per cent of its GNP, or Roubles 120bn a year on defence are probably right;

● a professional army, although costing an extra Roubles 11.5bn a year, would lead to a more rational use of training resources;

● the policy of turning over arms factories to the production of consumer goods is not a good one.

Moscow impatient for progress in relations with US

By Bruce Clark in Moscow

SOVIET OFFICIALS and commentators, on the eve of today's visit by Mr James Baker, the US Secretary of State, mixed guarded optimism about fresh progress in super-power relations with suggestions that Washington was dithering or even backsliding.

Tass news agency said Moscow was preparing for "serious and comprehensive" talks with Mr Baker on the five "baskets" of the Soviet-US agenda. These are arms control, human rights, regional disputes, bilateral problems and (in recent addition to the list) co-operation on global problems such as the environment, drugs and terrorism.

Both a Foreign Ministry official, quoted by Tass, and a commentator in the daily trade union newspaper, Trud, said that while Moscow had shown patience with the Bush Administration's policy review, it was high time for progress to resume.

A date for the resumption of strategic arms talks, and possibly an agreement on a new US-Soviet summit, are expected to emerge from Mr Baker's talks with Mr Eduard Shevardnadze, his Soviet counterpart, and with President Mikhail Gorbachev.

Tass said Moscow attached particular importance to the long-range arms issue. US officials, by contrast, continue to lay particular emphasis on human rights.

Trud's commentary, while mild in tone, listed a series of Soviet complaints about US policy: "unjustified" criticism of Moscow's stance in Central America; US unwillingness to stop bloodshed in Afghanistan; and calls for the Soviet Union's role in the Middle East to be

SEVEN PEOPLE were injured in clashes involving up to 200 Armenians and Azerbaijanis as ethnic violence flared again in Nagorno-Karabakh, the Tass news agency reported yesterday. Soviet Interior Ministry troops fired warning shots to restore order in Kirkidzhan on the outskirts of the capital of Stepanakert, where the clashes took place on Friday, the agency said.

Three civilians and four soldiers were wounded in the first reported outbreak of violence in the region since it was placed under a special Kremlin commission in January.

restricted. In a measured response to the prediction by Mr Dick Cheney, the US Defence Secretary, that Mr Gorbachev's reform policies would fail, it asked, rhetorically, whether such comments contributed to better relations.

Gen Dimitri Yazov, the Soviet Defence Minister, wrote in Pravda, the Communist party daily newspaper, that "influential circles" in the West remained devoted to the policy of force, and warned that the modernization of Nato's short-range missiles would "devalue" the Soviet-US treaty banning ground-launched intermediate missiles.

Marshal Sergei Akhromyev, the former armed forces chief and now a top defence adviser, said that while a Western military attack on the Soviet Union no longer seemed likely, the West still wanted to use its military might to "extract concessions" from Moscow; that was why the Soviet armed forces had to be kept strong.

Grosz isolated by Kadar's departure

By Judy Dempsey in Vienna

THE UNCEREMONIOUS departure from the Hungarian Communist Party's central committee of Mr János Kadar, the former party leader, may now threaten the political future of Mr Karoly Grosz, the current political leader.

Mr Kadar, who cautiously put the country on the road towards reform after the bloody crushing by Soviet tanks of the 1956 Hungarian uprising, relinquished his role as party president and his seat on the central committee on Monday.

His departure leaves the remaining conservatives on the central committee increasingly isolated as pressure builds among the reformers to replace Mr Grosz, party leader since last May.

The pressure on Mr Grosz is likely to continue over the coming months as the party prepares for a special conference in the autumn. The conference, which was agreed on at this week's central committee meeting, signals a victory for the reformers who want more radical political and economic changes.

Calls for such a conference, only the second since 1957, were spearheaded by Mr Rezo Nyers, one of the original architects of the economic reforms, and by Mr Imre Pozsgay, the politburo member who has been at the forefront of demands for a pluralist political system.

The growing rift between reformers and conservatives, who fear the party will be completely overrun by independent



Karoly Grosz: under pressure from party reformers

political groupings over the next few years, burst into the open last month during a special meeting organised by party reformers in Kecskemet, east of Budapest.

That meeting was dominated by calls from reformers for a second Communist party which would be "clearly dominated by radical Communists". Mr Pozsgay, however, warned that the time for such a split was not right and instead pushed for a party conference.

If Mr Grosz remains reluctant to come down firmly on the side of more changes, it is expected his political future could be called into question.

But either way, the split in the party, which is now public, is likely to be a major issue in coming months as the party prepares for the conference.

Rome suffers setback over budget deficit cuts

By John Wyles in Rome

THE Italian government's plans for progressively reducing the public sector deficit and stabilising the national debt have been knocked seriously off course largely because of a failure to reduce the cost of debt servicing.

This emerges clearly from a document being prepared by the Treasury which is meant to provide the broad framework for preparatory work on the 1990 budget.

Mr Giuliano Amato, the Treasury Minister and author of the medium-term plan for stabilising the Government's debt by 1992, will seek cabinet approval on Friday for a strategy aiming to slice around L20,000bn (\$2.7m) off a budget deficit in 1990 in the region of L147,150bn compared with this year's L130,000bn.

Mr Amato's stabilisation plan, adopted only last summer, aimed at a deficit next year of L108,000bn or 8.5 per cent of gross domestic product, based on debt-interest costs of L83,000bn and a primary deficit of L14,900bn. His budget document is now expecting a deficit of L120,000bn-127,000bn or 10.2 per cent of GDP, based on interest costs of around L104,107,000bn and a primary def-

icit of L15-20,000bn. The total debt outstanding, meanwhile, will be broadly equal to GDP.

These figures confirm that Mr Amato was excessively optimistic both about the initial impact of his plan, which he expected to "bring down interest rates, and about the prospects for lengthening the maturity of the Government's debt.

After a promising start last autumn, interest rates on government securities finished the year up to 39 basis points higher than they began while their average maturity fell by six months to three years.

Mr Amato is looking for half of the cuts to next year's projected deficit to come from increased revenues and half from spending economies.

The overall approach continues to draw fire from the Government's critics both within and outside the coalition parties. While Mr Amato claims to be cutting away with some success at "automatic" spending mechanisms of one kind or another, many of the measures introduced this year amount to ad hoc revenue raising, rather than an attack on wasteful expenditure.

Piper-Alpha 'biggest insurance loss'

By John Wicks in Zurich

THE explosion of the British Piper Alpha drilling platform in the North Sea last July represented the biggest insurance loss ever in a man-made disaster, according to a study by Swiss Reinsurance Company.

The Zurich-based group says the accident, in which 162 people were killed, resulted in insured damage of between \$1.2bn and \$1.5bn.

In terms of insurance claims, however, the report says 1988 was a "fairly average year" with total insured damage from natural catastrophes and other disasters of \$5.7bn, compared with \$7bn in 1987.

In terms of insured damage, the second biggest disaster last year was Hurricane Gilbert which hit Jamaica and other countries in September and accounted for claims of \$750m. This was followed by the \$500m accounted for by the blowout and fire on the drilling platform Enchova 1 in Brazil.

The worst natural catastrophes of 1988, measured by lives lost, were headed by the Armenian earthquake of December, with at least 25,000 deaths. In Bangladesh, 3,000 people were killed in monsoon rains and floods in August and September and a further 2,300 by the November typhoon.

North America accounted for 58 per cent of all insured damage arising from natural catastrophes, as against 24 per cent the previous year. The 14 storms registered in the first half of 1988 resulted in insurance losses of at least \$90m while six storms late in the year caused \$300m worth of insured damage.

The total of natural disasters fell by 11 per cent in comparison with 1987 to 90. Swiss Reinsurance says it was "still clearly above the long-term trend".

The number of major fires rose to an all-time high of 46, though with a fall in insured damage of 20 per cent to \$1.2bn.

Aviation disasters were, at 33, at the highest level since 1973, but here, too, insured damage fell back 13 per cent to \$685m.

The insurance industry was affected particularly by incidents involving "waterborne traffic", especially due to the record five drilling platform accidents.

Road and rail accidents, mine disasters and the collapse of houses and bridges were down last year.

Nordic plea to UN

Nordic defence ministers yesterday urged the United Nations to spread the cost of its peacekeeping operations more fairly among member states, Reuter reports. They said too much of the cost fell on the countries providing troops and observers.

CARGO AIRLINE OF THE YEAR

This is to certify that readers of Air Cargo News International and British Shipper & Forwarder have voted

EMIRATES AIRLINE

Best Airline to the Middle East 1988/89

Supplied by: EMIRATES AIRLINE

EMIRATES AIRLINE ISHIPPER

OUR CARGO TEAM ARE NOT THE ONLY ONES TO PICK THINGS UP

award, Best Airline of the Year covering the Middle East, Pacific and South America.

It's proof that we're committed to every aspect right down to the smallest detail.

All this is very encouraging because it shows you think we're moving in the right direction, but it doesn't stop us looking for other ways to improve.

So whether it's you or your cargo you want to fly to the Middle East we are sure your choice will be the same as the judges.

Emirates

125 Pall Mall, London SW1. Telephone: 01-930 5356

On March 13th our Cargo team was delighted to pick up a small package, The Cargo Airline of the Year to the Middle East Award.

Happily it's not just our Cargo team that has received your praise over the last twelve months.

In 1988 we also picked up the coveted Airline of the Year, Best Carrier to the Middle East Award from Executive Travel. They also included us in their top rankings for Business Class service together with Business Traveller magazine.

And Europe's influential Check In magazine gave us high acclaim for their

EXECUTIVE TRAVEL MAGAZINE

AIRLINE OF THE YEAR AWARDS

This is to certify that

EMIRATES AIRLINE

has been voted by Britain's most frequent travellers

Best Carrier to the Middle East

Editor: [Signature]

Publisher: [Signature]

EUROPEAN NEWS

Third front ascends into Austria's political system

Judy Dempsey in Vienna charts the meteoric rise of the right-wing Freedom Party and its leading light

ONE NAME and one photograph which was splashed across yesterday's Austrian newspapers confirmed the interest, the controversy and the phenomenal rise of a young politician called Jörg Haider.

After weeks of wrangling, backroom conniving and bitter disputes, the 39-year-old Mr Haider was elected governor of the southern Province of Carinthia. His promotion is likely to make the small right-wing Freedom Party (FPÖ), of which he is leader, a significant third force in Austrian politics.

Politicians in the past scoffed at the idea that Mr Haider, who became head of the small FPÖ in late 1986, could gain ground.

Yet in a series of provincial elections over the past eighteen months, his party has shown it can break the stranglehold held by the Socialist Party (SPÖ) and the conservative People's Party (ÖVP), the junior partner in the socialist-led coalition government.

These trends were confirmed during the provincial elections in Tirol, Salzburg and Carinthia last March, where in some cases, the FPÖ increased its share of the vote by 13 per cent. In Carinthia alone, Mr Haider not only broke the 40-year-old absolute majority held by the SPÖ, but also eroded

the ÖVP vote. On Monday night, with support from the ÖVP, he was duly elected the provincial governor, making it the FPÖ's first-ever leadership of a province.

The dramatic rise of the FPÖ has shocked liberals and socialists alike, not least because many still believe that the FPÖ is a haven for old Nazis and nationalists.

This was certainly the case after the Second World War when the party was founded. Led by Mr Friedrich Peter, who later brought the young Mr Haider into its ranks, the party was unashamedly Nazi, although it tried to cover this up with a veneer of liberal political philosophy.

These sentiments continued for many years, culminating in 1935 when Mr Friedrich Frischenschlager, then the FPÖ Minister of Defence, welcomed back with open arms a former Nazi to Austria.

But Mr Haider is quick to shrug off suggestions that his party is Nazi, nationalist or anti-Semitic. Instead, he has set about to promote a party which is not only intent on breaking the two-party monopoly of Austrian politics, but also determined to wipe the country clean of corruption, patronage and nepotism.

These goals seem sweet for a younger generation of Austrians, many of whom are tired of

Jörg Haider, governor of Carinthia and leader of the Freedom Party, emerges as a significant force in Austrian politics after weeks of bitter disputes. He has set about promoting a party determined to wipe the country clean of corruption, patronage and nepotism



the present political system which is still dominated by the *Parteibuch* and the *Proporz*.

The *Parteibuch*, which amounts to an obligatory membership of either of the two main political parties, is a product of Austria's post-war political development.

Then, when Austria was still occupied by French, American, British and Russian troops, the coalition government nationalised all the country's industry. At the time, it was considered as German property and would have been confiscated for war reparations.

In the course of nationalisation, the two main political parties exercised influence and power over the industrial and

banking sectors, almost to the point of absurdity. Membership of the boards, whether they involved the banks, enterprises, schools or insurance companies, were equally divided between the "reds" (socialists) and the "blacks" (people's party) which amounted to a *Proporz* system.

The end result was that anyone seeking promotion was obliged to join either political party. It also meant that there was little public discussion about the way the country's industry was run. Agreements and compromises were patched up behind closed doors.

Political analysts in Austria say that this politics of consensus or *Sozialpartnerschaft*

(social partnership) was necessary in order to avoid a repeat of the bloody civil war of 1934 which destroyed Austria's fledgling democracy. They also said that it was a vital tool for rebuilding confidence and trust in the country's fragile political system.

But Mr Haider now says that, contrary to strengthening democracy, the special consensus between the "reds" and the "blacks" has stifled individual initiative and political choice. He also says that because the SPÖ and the ÖVP shared out the top jobs, it facilitated corruption and patronage.

"I want to get rid of the *Parteibuch* system and rid the institutions of political influence," he said in a recent interview. "We must reduce the role of the state and the *Bürokratie* - the bureaucracy - which have dominated this country for the past forty years."

Whether at universities or on the streets, these criticisms, peppered with populist vocabulary and delivered by an energetic and skilful orator, receive loud applause. But Mr Franz Vranitzky, the socialist Chancellor, is not convinced that Mr Haider is a serious politician. "He is a populist and a demagogue," he recently commented.

Other politicians are more scathing of Mr Haider. "He would sell his grandmother,"

said Mr Karel Smolke, a member of the Green party and head of the small Slovene minority in Carinthia which is deeply concerned about its future status in the province.

Many liberals share the view that Mr Haider is a man for all seasons, a man for all people. "It is easy to be all those things when you are in opposition," a leading socialist said. "It is very different when you are in power." So far, Mr Haider has not gone into any detail about how, if he were in government, he would tackle issues such as the large budget deficit or a reform of the social welfare system.

In the meantime, the road towards government, if not the chancellorship, is Mr Haider's direction. Little seems to stand in his way. After all, socialists and more liberal ÖVP members argue that if the weak, disoriented ÖVP was prepared to vote for Mr Haider in Carinthia, what is to prevent them from forming a coalition with Mr Haider in next year's national elections?

The socialists remain sanguine about such a possibility. The ÖVP national leadership remains non-committal. As for Mr Haider, he simply says, "In a democracy, I would be prepared to go into coalition with either party." In such an event, he would also be determined to get the best job.

EC industrialists urge firm stand on telecom plans

By William Dawkins in Brussels

EUROPE'S main industrial lobby group has called on the European Commission not to submit to pressure from several EC governments to back-track on plans to liberalise the provision of data telecommunications services.

"Business and industry would like to express their deep dismay at some member states' opposition to the scheme," said a statement issued by Unice, the EC federation of employers' organisations.

Governments are angered that Brussels is planning to impose telecommunications deregulation without going through the usual consultation with them, an attitude which Unice dismisses as incoherent. France, Spain, Italy and Belgium also think the content of the plan goes too far, irrespective of the Commission's tactics. Brussels is now rethinking its approach, based on a rarely used provision of the EC treaty, dealing with public monopolies.

Unice reminds EC governments that they committed themselves to the general principle of telecommunications deregulation in a paper adopted by telecommunications ministers last year. "This lack of coherence... is of grave concern to European companies which have lent widespread support to the Commission's initiative," it says.

The federation welcomes the chance of cheaper and more flexible telecoms services offered by the plan, which would break public authorities' monopolies over basic data transmission and the supply of value-added services, such as electronic mail and videotext. Telecommunications authorities would keep sole control over the physical provision of networks and basic services like voice telephony and telex.

The federation adds: "The Commission should quickly implement its draft directive so as to create a truly competitive telecommunications market which is able to offer European users a range of networks and services which are as good as those available to their Japanese and American competitors."

W German social graces put their best foot forward

Haig Simonian in Frankfurt looks at the resurgence of interest in dancing lessons

THERE may once have been a time when ballroom dancing schools were the epitome of social embarrassment, but in West Germany today they are catching on, especially among the young.

Foreign visitors to German cities often remark on the number of signs for dancing schools and by all accounts they are flourishing.

But what is it that makes Germans, not normally renowned for their spontaneity, such keen dancers? As in other countries, films such as *Saturday Night Fever*, *Fame* and *Dirty Dancing* have played a part, especially among the young.

Dancing, as a way of fitting into society appears to be a key theme, especially among the young. According to Professor Horst Opaschowski, a researcher into leisure activities at an institute in Hamburg, youngsters have increasingly stressed the role of "manners" in explaining why they want to learn to dance.

In 1987, 57 per cent of the 16-20 year olds polled saw dancing as a way of improving their manners, against 46 per cent in 1978. The change is even greater among 21-30 year olds, where the proportion of those stressing manners has risen to 69 per cent from 36 per cent in 1978.

Mr Helmut Schäfer, a senior member of the German Dance Teachers' Association, identifies a combination of factors.

"In Germany one no longer talks about dancing schools. Rather, it's a meeting place where people can mix, have fun, perhaps enjoy some good food, and learn to dance too."

For Mr Schäfer, a huge burly man who left Stuttgart to set up his own dancing school in the Black Forest 15 years ago, the interest in dancing is nothing surprising. Unlike the UK, where he has also had experience, Germans tend not only to attend dancing schools in

greater numbers, but to come back more often, despite a price of around DM160 (about \$85) for a course of 10 lessons.

According to the research, fitness is the reason cited by most people learning to dance, well ahead of relaxation or making friends. Apart from trying to attract the same sort of young, outgoing and communicative clientele as the slick industry, the dance business in Germany has also put almost as heavy a stress on expensive branded accessories.

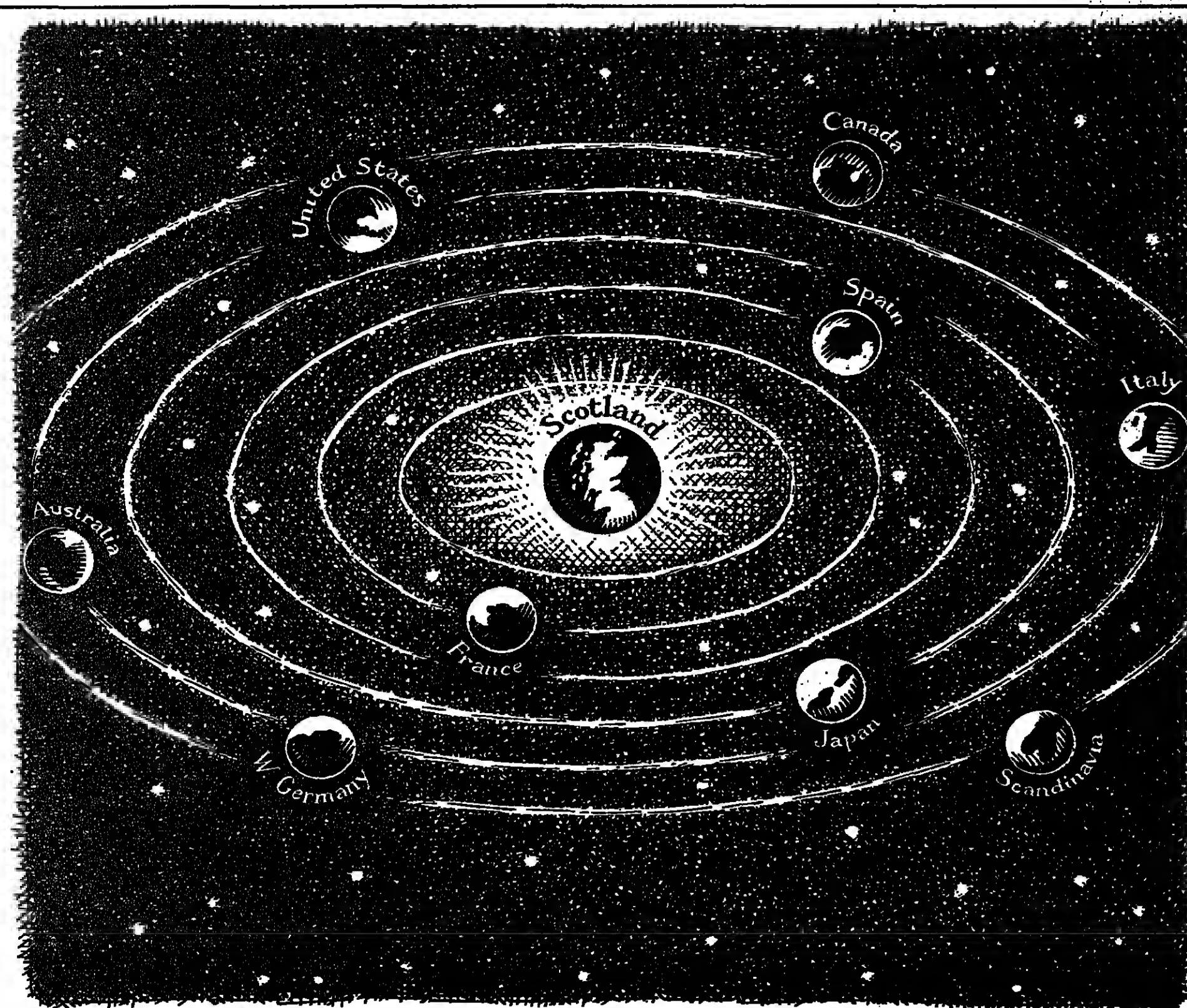
The formal suits and long gowns may come out in the evening, but "smart casual" is the daytime code for most of the stylishly-clothed instructors and instructresses. Bright costumes and a general sense of healthy well-being abound.

"Swing is in" was the motto of this year's congress of the German Dance Teachers' Association in Mainz, which has attracted more than 1,000 participants from more than 20 countries, making it the biggest gathering of its kind in the world.

"The days are gone when one went on to the dance floor just to follow the steps of one's partner," says one participant. "Whoever can manage just a few basic steps can let their imagination take over - then they're completely free from pre-set routines," notes another.

To prove the fact that the schools have not simply brushed up their image, a row of stands in a nearby hall offer almost as much choice in computers and software to manage growing dance classes as in slinky silver shoes and rumba records.

But in case anyone should forget this is serious-minded Germany, there is also a sombre note. A leading insurance company is also prominently represented, with policies for accident insurance and legal protection boldly displayed. Relaxation is serious business.



APOLLO OPENS EUROPEAN R & D HEADQUARTERS IN CENTRE OF UNIVERSE.

Apollo Computer Inc. is obviously a company that knows where it's going. As founders of the workstation industry it has consistently brought leading edge technology to that field since its inception in 1980. Apollo now delivers and supports the largest installed base of workstations in Europe, from its Livingston factory. And, in the build up to 1992, the company has confirmed Scotland as its European headquarters with the opening of a new research and development facility in that same location. A move which now gives Apollo a totally integrated operation from which to attack the vital European market.

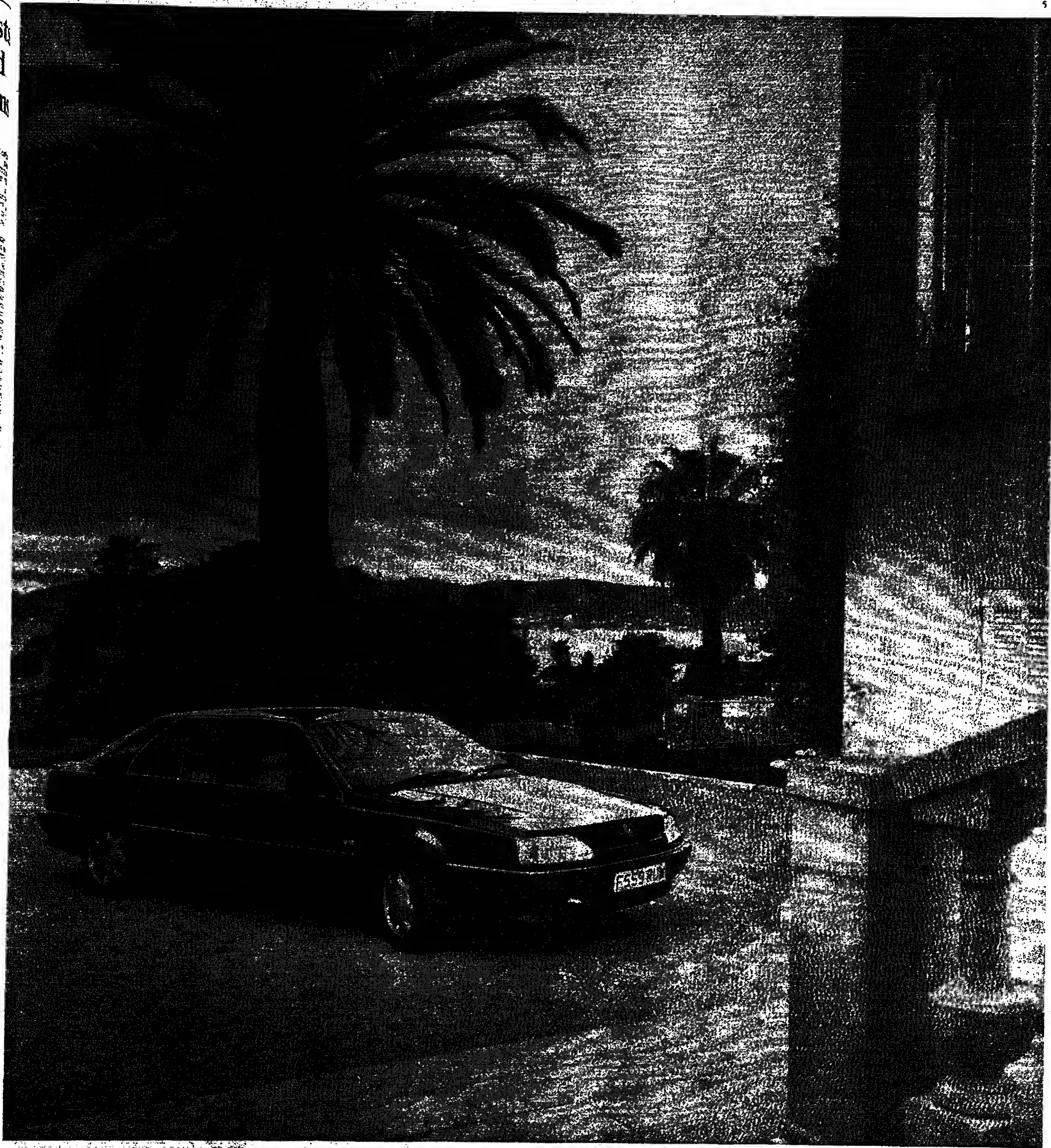
But why Scotland? Simple. Apollo is well aware of Scotland's high concentration of similar high-tech companies. Of Scotland's highly skilled and motivated workforce. Of the close working links that exist with universities and colleges. And well aware, too, of the invaluable assistance that can be gained by talking to the Scottish Development Agency. So if your company is looking for the ideal high-tech base, contact David Brown at 17 Cockspur Street, London SW1Y 5BL (Telephone 01-839 2117). Your success in Europe could easily revolve around it.

SCOTLAND. LAND OF OPPORTUNITY.

SCOTTISH DEVELOPMENT AGENCY, HEAD OFFICE, 120 BOTHWELL STREET, GLASGOW G2 7JR TELEPHONE 041-248 2700.



Ballroom dancing two-steps its way into the social scene



MONACO. WHERE THE STANDARD OF LIVING IS EXCEPTIONALLY HIGH. AND THE TAX RATE ISN'T.

We predict all the clever money will shortly be investing in Monaco.

Monaco, being no less than the new Renault 25 special edition. And the clever money being no more than £14,180.

For that comparatively modest sum you're well and truly spoilt.

Supple, faintly aromatic leather seats and trim are fitted as standard.

There's a very powerful 4 x 20 watt Hi-Fi system with fingertip remote control.

Power assisted steering, electric sunroof and electric front windows are also included in the price.

To protect the investment, there's the Renault 'Flip' central locking system with infra red remote control in the ignition key.

But for the financially astute there will always be something equally as attractive as pure unashamed luxury.

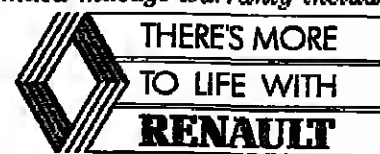
In this case it's the fuel injected engine. It produces 120bhp and can also run on lead free petrol. But the real beauty is its size.

A mere 1995cc, which allows the car to become one of the New Generation Renault 25, sub 2 litre range.

Try Monaco. Not only is it a tax advantage it's a positive haven.

Visit your local dealer or telephone 0800 400 415 (24 hours/free) for a brochure.

The twelve month unlimited mileage warranty includes free RAC membership. All Renault cars have a six year anti-perforation warranty.



THE RENAULT 25 MONACO £14,180

Price (correct at time of going to press) includes VAT, Car Tax, sounds system and front/rear seat belts. Number plates and delivery extra. Renault Financial Services provide a complete range of vehicle purchase programmes. RENAULT recommends 68W Lubricants.

JAPAN AIR LINES COMPANY, LTD.

(Nippon Koku Kaishiki Kaisha)

U.S. \$75,000,000 11 per cent
Guaranteed Bonds due 1993
(the "Bonds")

NOTICE IS HEREBY GIVEN, that the following Bonds of the Company, in the aggregate principal amount of U.S. \$12,000,000 have been drawn for redemption on June 14, 1989 (the "Redemption Date") for account of the Sinking Fund at a redemption price (the "Redemption Price") of 100% of the principal amount thereof.

SERIAL NUMBERS OF BONDS CALLED FOR REDEMPTION

2	713	1494	2213	2873	3553	4233	4913	5593	6273	6953	7633	8313	8993	9673	10353	11033	11713	12393	13073	13753	14433	15113	15793	16473	17153	17833	18513	19193	19873	20553	21233	21913	22593	23273	23953	24633	25313	25993	26673	27353	28033	28713	29393	30073	30753	31433	32113	32793	33473	34153	34833	35513	36193	36873	37553	38233	38913	39593	40273	40953	41633	42313	42993	43673	44353	45033	45713	46393	47073	47753	48433	49113	49793	50473	51153	51833	52513	53193	53873	54553	55233	55913	56593	57273	57953	58633	59313	59993	60673	61353	62033	62713	63393	64073	64753	65433	66113	66793	67473	68153	68833	69513	70193	70873	71553	72233	72913	73593	74273	74953	75633	76313	76993	77673	78353	79033	79713	80393	81073	81753	82433	83113	83793	84473	85153	85833	86513	87193	87873	88553	89233	89913	90593	91273	91953	92633	93313	93993	94673	95353	96033	96713	97393	98073	98753	99433	100113	100793	101473	102153	102833	103513	104193	104873	105553	106233	106913	107593	108273	108953	109633	110313	110993	111673	112353	113033	113713	114393	115073	115753	116433	117113	117793	118473	119153	119833	120513	121193	121873	122553	123233	123913	124593	125273	125953	126633	127313	127993	128673	129353	130033	130713	131393	132073	132753	133433	134113	134793	135473	136153	136833	137513	138193	138873	139553	140233	140913	141593	142273	142953	143633	144313	144993	145673	146353	147033	147713	148393	149073	149753	150433	151113	151793	152473	153153	153833	154513	155193	155873	156553	157233	157913	158593	159273	159953	160633	161313	161993	162673	163353	164033	164713	165393	166073	166753	167433	168113	168793	169473	170153	170833	171513	172193	172873	173553	174233	174913	175593	176273	176953	177633	178313	178993	179673	180353	181033	181713	182393	183073	183753	184433	185113	185793	186473	187153	187833	188513	189193	189873	190553	191233	191913	192593	193273	193953	194633	195313	195993	196673	197353	198033	198713	199393	200073	200753	201433	202113	202793	203473	204153	204833	205513	206193	206873	207553	208233	208913	209593	210273	210953	211633	212313	212993	213673	214353	215033	215713	216393	217073	217753	218433	219113	219793	220473	221153	221833	222513	223193	223873	224553	225233	225913	226593	227273	227953	228633	229313	229993	230673	231353	232033	232713	233393	234073	234753	235433	236113	236793	237473	238153	238833	239513	240193	240873	241553	242233	242913	243593	244273	244953	245633	246313	246993	247673	248353	249033	249713	250393	251073	251753	252433	253113	253793	254473	255153	255833	256513	257193	257873	258553	259233	259913	260593	261273	261953	262633	263313	263993	264673	265353	266033	266713	267393	268073	268753	269433	270113	270793	271473	272153	272833	273513	274193	274873	275553	276233	276913	277593	278273	278953	279633	280313	280993	281673	282353	283033	283713	284393	285073	285753	286433	287113	287793	288473	289153	289833	290513	291193	291873	292553	293233	293913	294593	295273	295953	296633	297313	297993	298673	299353	300033	300713	301393	302073	302753	303433	304113	304793	305473	306153	306833	307513	308193	308873	309553	310233	310913	311593	312273	312953	313633	314313	314993	315673	316353	317033	317713	318393	319073	319753	320433	321113	321793	322473	323153	323833	324513	325193	325873	326553	327233	327913	328593	329273	329953	330633	331313	331993	332673	333353	334033	334713	335393	336073	336753	337433	338113	338793	339473	340153	340833	341513	342193	342873	343553	344233	344913	345593	346273	346953	347633	348313	348993	349673	350353	351033	351713	352393	353073	353753	354433	355113	355793	356473	357153	357833	358513	359193	359873	360553	361233	361913	362593	363273	363953	364633	365313	365993	366673	367353	368033	368713	369393	370073	370753	371433	372113	372793	373473	374153	374833	375513	376193	376873	377553	378233	378913	379593	380273	380953	381633	382313	382993	383673	384353	385033	385713	386393	387073	387753	388433	389113	389793	390473	391153	391833	392513	393193	393873	394553	395233	395913	396593	397273	397953	398633	399313	400033	400713	401393	402073	402753	403433	404113	404793	405473	406153	406833	407513	408193	408873	409553	410233	410913	411593	412273	412953	413633	414313	414993	415673	416353	417033	417713	418393	419073	419753	420433	421113	421793	422473	423153	423833	424513	425193	425873	426553	427233	427913	428593	429273	429953	430633	431313	431993	432673	433353	434033	434713	435393	436073	436753	437433	438113	438793	439473	440153	440833	441513	442193	442873	443553	444233	444913	445593	446273	446953	447633	448313	448993	449673	450353	451033	451713	452393	453073	453753	454433	455113	455793	456473	457153	457833	458513	459193	459873	460553	461233	461913	462593	463273	463953	464633	465313	465993	466673	467353	468033	468713	469393	470073	470753	471433	472113	472793	473473	474153	474833	475513	476193	476873	477553	478233	478913	479593	480273	480953	481633	482313	482993	483673	484353	485033	485713	486393	487073	487753	488433	489113	489793	490473	491153	491833	492513	493193	493873	494553	495233	495913	496593	497273	497953	498633	499313	500033	500713	501393	502073	502753	503433	504113	504793	505473	506153	506833	507513	508193	508873	509553	510233	510913	511593	512273	512953	513633	514313	514993	515673	516353	517033	517713	518393	519073	519753	520433	521113	521793	522473	523153	523833	524513	525193	525873	526553	527233	527913	528593	529273	529953	530633	531313	531993	532673	533353	534033	534713	535393	536073	536753	537433	538113	538793	539473	540153	540833	541513	542193	542873	543553	544233	544913	545593	546273	546953	547633	548313	548993	549673	550353	551033	551713	552393	553073	553753	554433	555113	555793	556473	557153	557833	558513	559193	559873	560553	561233	561913	562593	563273	563953	564633	565313	565993	566673	567353	568033	568713	569393	570073	570753	571433	572113	572793	573473	574153	574833	575513	576193	576873	577553	578233	578913	579593	580273	580953	581633	582313	582993	583673	584353	585033	585713	586393	587073	587753	588433	589113	589793	590473	591153	591833	592513	593193	593873	594553	595233	595913	596593	597273	597953	598633	599313	600033	600713	601393	602073	602753	603433	604113	604793	605473	606153	606833	607513	608193	608873	609553	610233	610913	611593	612273	612953	613633	614313	614993	615673	616353	617033	617713	618393	619073	619753	620433	621113	621793	622473	623153	623833	624513	625193	625873	626553	627233	627913	628593	629273	629953	630633	631313	631993	632673	633353	634033	634713	635393	636073	636753	637433	638113	638793	639473	640153	640833	641513	642193	642873	643553	644233	644913	645593	646273	646953	647633	648313	648993	649673	650353	651033	651713	652393	653073	653753	654433	655113	655793	656473	657153	657833	658513	659193	659873	660553	661233	661913	662593	663273	663953	664633	665313	665993	666673	667353	668033	668713	669393	670073	670753	671433	672113	672793	673473	674153	674833	675513	676193	676873	677553	678233	678913	679593	680273	680953	681633	682313	682993	683673	684353	685033	685713	686393	687073	687753	688433	689113	689793	690473	691153	691833	692513	693193	693873	694553	695233	695913	696593	697273	697953	698633	699313	700033	700713	701393	702073	702753	703433	704113	704793	705473	706153	706833	707513	708193	708873	709553	710233	710913	711593	712273	712953	713633	714313	714993	715673	716353	717033	717713	718393	719073	719753	720433	721113	721793	722473	723153	723833	724513	725193	725873	726553	727233	727913	728593	729273	729953	730633	731313	731993	732673	733353	734033	734713	735393	736073	736753	737433	738113	73879
---	-----	------	------	------	------	------	------	------	------	------	------	------	------	------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	-------

OVERSEAS NEWS

Egypt set to return to Arab fold at summit

By Victor Mallet, Middle East Correspondent

ARAB leaders are expected to meet in Morocco this month for an emergency summit which is likely to muster support for Mr Yasser Arafat, leader of the Palestine Liberation Organisation, and set the seal on Egypt's readmission to the Arab fold.

After consulting other Arab states, King Hassan of Morocco has proposed that the Arab League summit should take place in Casablanca on May 23 and 24, preceded by a foreign ministers' meeting on May 21. Egypt was suspended from the League — and the organisation's headquarters were moved from Cairo to Tunis — because of the Camp David agreements and Egypt's peace treaty with Israel in 1979. But a League meeting in Jordan in 1987 gave individual countries the green light to restore relations with Egypt, and all but Syria, Libya and Lebanon have done so.

Even the Syrian government has recently toned down its criticisms of Egypt, and it is thought that Lebanon and Libya are the only countries

likely to be absent from the Casablanca meeting. Yesterday Mr Hosni Mubarak, the Egyptian President, held talks with King Hassan in the Jordanian port of Aqaba before flying on to Iraq. The leaders of Iraq, Egypt, Jordan and North Yemen — the recently-formed bloc known as the Arab Co-operation Council — are due to meet in Cairo just before the Casablanca summit.

PLO leaders are hoping for a united Arab stand from most of the League's 22 members to back Mr Arafat's diplomatic initiatives, which include a renunciation of terrorism. Mr Arafat will be expected to bring Arab allies to support him in his delicate dialogue with the US on Middle East peace negotiations.

PLO approach to Unesco

THE Palestine Liberation Organisation officially requested membership yesterday of another UN agency, the United Nations Educational, Scientific and Cultural Organisation, a PLO official said. AP reports from Paris.

The official said he presented a letter from Mr Yasser Arafat, the PLO chairman, to Mr Federico Mayor, Unesco director general, asking for the status of observer state. The PLO has observer status at the 158-nation organisation. It said its request would be put on the agenda of Unesco's executive board, which begins a five-week meeting on May 17. The PLO also is seeking to

join the World Health Organisation, currently meeting in Geneva, as the self-declared state of Palestine. Unesco's board has 51 members and makes decisions by consensus, without a vote, or by simple majority.

If the board approves the PLO request it would go to the general conference, Unesco's highest decision-making body, which meets in November. The conference makes decisions by two-thirds majority.

Civilian targets under fire in Beirut shelling

By Lara Marlowe, in West Beirut

A TEN-HOUR barrage of shelling that damaged hospitals in both East and West Beirut as well as hundreds of homes and offices early yesterday was among the most intense and indiscriminate bombardment since the latest round of Lebanon's 14-year civil war began in the middle of March.

Six people were killed and 22 wounded by the shells fired by Syrian troops and Gen Michel Aoun's Lebanese army units. A Western relief worker said the latest battles, which started on Saturday, marked a disturbing tendency on the part of the combatants to aim deliberately for civilian targets.

At least 12 howitzer rounds hit the Beirut hospital in West Beirut, near the city's dividing Green Line. Two men, a hospital administrator and a Lebanese journalist, were killed in the lobby of the building. The journalist was trying to evacuate his brother who had been injured in a car accident when motorists panicked during earlier shelling.

West Beirut's main telecomunications centre, Beirut's telephone exchange, was the target of Syrian shells. Five and nine local and international telephone lines were cut. Telex links still functioned through the Raddouh communications centre near the Green Line in West Beirut.

Several residents of West Beirut expressed anger at Syrian troops for firing missiles from mobile launchers in the streets of residential areas, thus inciting retaliatory strikes against civilians.

Mr Selim al-Hosni, the Moslem Prime Minister, and Mr Hussein Huseini, the Speaker of the Lebanese Parliament, travelled to Damascus yesterday for talks about the crisis with Mr Abdulhadi Khaddam, the Syrian Vice President. A five-man delegation from the Arab League, whose ceasefire is being so blatantly ignored in Beirut, was also reported to be making its way to Damascus.

Of Syria's Moslem allies in Lebanon, only the Druze militia have joined in the artillery battles.

Amnesty report hits at use of torture in Egypt

By Victor Mallet

THE EGYPTIAN government has detained thousands of its opponents, particularly Moslem activists, and subjected many of them to torture, Amnesty International says. Amnesty, the London-based human rights group, issues a report today giving details of political prisoners said to have been severely beaten, burned with cigarettes, given electric shocks or sexually abused between 1986 and 1988.

The organisation said it was particularly concerned because of the implications for at least 1,500 Moslem activists and other alleged government opponents arrested around the country since clashes in Fayoum, south-west of Cairo, in April.

One of those arrested in Fayoum, Dr Omar Abdel-Rahman, a blind and diabetic cleric in his 50s, allegedly suffered bruising over his entire body after being beaten and dragged along the floor.

"Amnesty International has sought assurances from the Egyptian government that he and other detainees are not being ill-treated and are allowed access to lawyers, relatives and medical doctors where necessary, but so far has received no reply," it said.

The report was based on a memorandum submitted by the organisation to the Egyptian government last year.

Egypt — Arbitrary detention and torture under emergency powers, Amnesty International Publications, London, UK. London: WCLD-002.

Australia's Liberals pluck a leader from the past

Chris Sherwell looks at the Opposition upheaval as it turns again to Peacock to revive its fortunes

IT WAS Mr Paul Keating, the Australian Labor Government's acid-tongued Treasurer, who once proffered the most withering comment on Mr Andrew Peacock, the man restored yesterday to the leadership of the opposition Liberal Party.

Asked what he thought of the dabonair Mr Peacock's comeback chances, Mr Keating responded: "Can a soufflé rise twice?"

The Australian opposition's upheaval is on a scale not seen before. Not only have the Liberals dumped Mr John Howard and re-appointed the man he displaced in 1985, the National Party, the Liberals' coalition partner, has thrown out its leader, Mr Ian Sinclair.

Mr Howard's biggest problem was that he was perceived by his party and the electorate as a loser. In 1987, when the country's economic problems made it difficult to see how Mr Hawke and Labor could possibly retain power in Canberra for a historic third term, Mr Howard lost.

He blamed Mr Peacock's constant sniping and the antics of Sir John Bjelke-Petersen, the

now-disgraced former Queensland Premier, who ran a divisive campaign to remove Mr Howard and Mr Sinclair. But the real explanation went deeper.

No matter how hard Mr Howard tried, he conspicuously failed to make a dent in Mr Hawke's personal standing as a political leader. Even when the Liberals ran ahead of Labor in the opinion polls and Mr Hawke's own management was under question, the uncharismatic Mr Howard's rating languished.

This perception was amplified whenever the opposition stumbled, as it did, alarmingly often, over a multitude of individual issues such as immigration policy, deregulation of the domestic wheat market, broadcasting, taxation and, most recently, constituency preselection of parliamentary candidates.

Too often, Mr Howard found himself publicly fighting within his own party to define his position or battling to keep the rural-based National Party in line. One reason Mr Sinclair fell yesterday was because he too lost the confidence of his



Howard: try as he might...

party colleagues and tied his fortunes to Mr Howard.

Another lapse by Mr Howard was his lamentable failure to capitalise on Labor's own self-evident problems — not just its exhaustion or the friction between Mr Hawke and Mr Keating, but the embarrassing dereliction of its economic policies, resulting in a record current account deficit and a



Peacock: 'recycled'

crippling high interest rate regime.

The "dry" Mr Howard may have sealed his fate by taking the party too far to the right — partly to distinguish it from a similarly shifting Labor Party but also to exploit Labor's weakness on issues such as privatisation and labour market deregulation, where the country's economic

future is beginning to hang.

After Mr Howard refused recently to present an action-motivated constituency challenge to a sitting "wet" MP in Victoria, it was apparently the last straw. Mr Peacock was "drafted", and yesterday he underlined the change by stressing that the party would stand for a "fairer, more compassionate Australia".

Whether the leadership changes will make a significant difference is not clear. After all, the 59-year-old Mr Peacock's defeat in 1984 makes him a loser too. And when he relinquished the Liberal leadership to Mr Howard in 1985, he suggested he had not wanted to be Prime Minister anyway.

Working in favour of Mr Peacock and Mr Charles Blunt, Mr Sinclair's replacement, is the undeniable vulnerability of Labor. But the two men must also heal the rifts in the opposition, devise credible alternative policies and package it all seductively and with flair.

This is a tall order against Labor, which quickly billed the events yesterday as a "nice bit of recycling" and a sign of the Liberals' desperation.

Although disheartened conservatives are certain to give Mr Peacock a honeymoon, he has much to do to prove himself again. Mr Blunt is virtually unknown.

The biggest winner from the events is probably Senator Fred Chaney, the new deputy leader of the Liberals. Widely recognised as the most formidable opposition figure after Mr Howard and Mr Peacock, he would hold number three position in a victorious coalition government. If the coalition lost, he could expect to become leader of the opposition.

The whole episode is reminiscent of events seven years ago, when Mr Malcolm Fraser, then Prime Minister in a Liberal government, was presiding over a deteriorating economy and casting round anxiously for an election date.

Mr Bob Hawke then staged a successful coup against Mr Bill Hayden, the Labor leader, just as Mr Fraser called an election to capitalise on Labor's troubles.

Mr Fraser was thrown out. It is perhaps not surprising then that Mr Hawke yesterday ruled out an early election.

Peking students may step up protests

By Peter Ellingsen, in Peking

SOME Chinese student activists may resort to further protests to gain concessions from the government, despite assurances yesterday from Communist Party Secretary Zhao Ziyang that China would have "political restructuring" to complement its economic reform.

In talks with Turkish leaders in Peking Zhao repeated his claim that student demands would be satisfied in "a democratic and lawful manner" that would help promote democracy and the introduction of law in China.

"Many of the demands voiced by the students represent problems that the party and government are striving to solve," he said.

However, four days after the campus strike for democracy and press freedom officially ended, attempts at Peking University are still being made to calm and threaten additional unrest if authorities don't agree to talks with independent campus representatives tomorrow.

With the government so far refusing to recognise the autonomous union set up by 90 Peking colleges, this could mean embarrassing protests during next week's visit to Peking by Mr Mikhail Gorbachev, the Soviet leader.

Student leaders say they have made concessions by no longer insisting on talks with top officials, and now expect the government to stage an open dialogue with activists responsible for recent protests. They want the party to discuss the significance of the student movement, to announce concrete ways of curbing corruption, and to guarantee freedom of the press, assembly and the formation of associations.

Students have noted the recent conciliatory line of Li Peng, the Prime Minister, echoing Zhao's moderate approach, and hope the authorities may be prepared to abandon their rule that discussions be held through official channels. But while officials, especially Zhao, have shown an apparent willingness to be reasonable with students, there is little sign they are about to give the nod to a non-party union.

So while most of the other campuses appeared, for now at least, ready to delay the crisis, Peking University has voted to stay on strike arguing that its goals have not been met. Yesterday 56 of 146 classrooms scheduled for teaching at the elite college were empty. In the remaining 90 classrooms only half the usual numbers were in attendance.

According to Li Zhanke, a teacher in the education department, students were maintaining their boycott until the government agreed to talks with the independent student union rather than the party-recognised organisations so far consulted.

Thailand seeks to end privatisation row

By Roger Matthews in Bangkok

THE Thai Cabinet is to be asked shortly to resolve the ministerial row which has broken out over plans to privatise Thai Airways International. The cabinet's decision is likely to have an important impact on the pace of privatisation in Thailand and on the development of the country's narrowly-based capital market.

The Ministry of Finance and the National Economic and Social Development Board are strong advocates of privatisation, arguing that the government cannot provide the development sums needed by state enterprises in the next five years.

Thai Airways International

is estimated to need some \$1.2bn (£795m) for new aircraft purchases in the next three years and even then some industry analysts believe its capacity will lag behind rapidly increasing passenger and freight demand.

Two other key targets for a listing are the Electricity Generating Authority of Thailand and the Telephone Organisation of Thailand. Together their capital spending requirements over the next five years are conservatively put at \$8bn. The Finance Ministry is believed to favour floating 30 per cent of Thai Airways shares initially, a proportion of them on foreign exchanges.

They would not carry voting rights and, as with most Thai companies, a limit would be put on foreign participation. Listing the shares would also ease the liquidity problems of the Securities Exchange of Thailand, where shortage of stock has contributed to the very sharp rise in the main index this year.

The Finance Ministry has, however, failed to win over the Ministry of Transport and Communications or the main board of Thai Airways, on which former military officers are heavily represented.

They claim that the status quo is quite satisfactory and the airline can raise funds for

aircraft purchases through non-governmental channels or through leasing arrangements.

It is also said that they strongly oppose the additional public scrutiny which could result from a listing. Mr Pramual Sabhavasit, the Minister of Finance, is said to face a tough battle in Cabinet over the issue, not least because other vested interests fear that they could be next in line.

A decision to defer a listing for Thai Airways would represent a setback to his efforts to mobilise additional sources of capital needed if the country's infrastructure bottlenecks are not to dampen overall economic growth prospects.

Burmese regime to start reopening schools

By Roger Matthews

THE military regime in Burma will begin reopening schools in June, one year after they were closed in response to mounting popular demands for a more democratic form of government.

The protests, headed mainly by students and Buddhist monks, reached a peak in September when troops shot and wounded thousands of demonstrators in the capital Rangoon and other cities.

Since then a degree of normality has returned to Burma although the regime has not felt sufficiently confident of its political grip to lift the night curfew or its restrictions on

public gatherings of more than four people.

It is also likely to approach the reopening of schools extremely cautiously, first testing the water by resuming primary education. If that proves trouble-free, then secondary schools will follow, but the regime is likely to be very apprehensive about reopening the universities.

Thousands of students fled Rangoon in the wake of the September shootings with some going underground and others making for the border with Thailand. Some 3,000-4,000 remain in makeshift camps along the border where, despite

serious deprivations, they believe they are safer than if they returned to Rangoon. A few students have been accepted for military training by ethnic rebels continuing their long struggle for autonomy.

The Burmese regime has said that it will hold democratic elections next spring, but recent visitors have expressed serious doubts about the depth of the commitment.

Several foreign governments have at least partially lifted their ban on aid payments imposed after the September shootings and this, together with several lucrative commod-

ities deals signed with neighbouring countries, is said to have partially restored the regime's financial self-confidence.

Thailand has been particularly supportive, signing logging and fisheries agreements with the Burmese authorities and inviting senior military officers to Bangkok.

Thai officials claim to believe that the most effective way to bring about political change in Burma is through trade and the encouragement of economic reform, an approach which it is also applying to its relations with Vietnam, Cambodia and Laos.

Clash likely over World Bank report on Africa

SENIOR AID and development

officials are due to meet in Washington today to discuss the findings of a controversial World Bank report which gave an encouraging account of structural adjustment in Africa, Michael Mulman writes.

The meeting, chaired by Mr Barber Conable, president of the Bank, is seen as critical to

efforts to reach broad agreement on a development strategy for the continent.

The findings of the report, a joint World Bank-United Nations Development Programme project, have provoked a storm of protest, led by the Economic Commission for Africa, a UN body based in Addis Ababa.

Last month the commission

accused the World Bank of making "selective" and "inconsistent" use of economic data.

Earlier this year the commission said that the continent's economic decline "continued unabated." Some African governments see the report, published in March, as an attempt to vindicate structural adjustment policies drawn up by the World Bank and International

Monetary Fund.

Today's meeting was originally called to discuss medium and long-term plans for Africa's recovery. It is now likely to be dominated by efforts to close the wide gap between the Bank on the one hand, and the ECA and several other development agencies on the other, over whether structural adjustment is working.

Mr Nakaseko took advantage of the time between the end of his trial and his departure for prison to launch a series of detailed allegations about Mr Yano. In interviews with television and newspapers, he accused Mr Yano of being involved in questionable stock transactions.

The deal in 1987 concerned shares in affiliates of Meidenko, a power equipment maker controlled by Mr Nakaseko which later went bankrupt.

Mr Yano denied the allegations, calling Mr Nakaseko a "habitual liar." But the affair has damaged Mr Yano and his party, reducing its ability to take full advantage of the ruling Liberal Democratic Party's difficulties over Recruit.

By Stefan Wagstyl in Tokyo

MR ISAO Nakaseko, a Japanese businessman with extensive links with politicians, was yesterday sentenced to three years hard labour for tax evasion.

Mr Nakaseko was convicted of not paying ¥2.6bn (\$21m) tax on stock market profits, the third-largest amount ever of unpaid tax. He was also ordered to pay a ¥400m fine.

Mr Nakaseko's misdeeds have embarrassed several politicians who were connected with him, including Mr Junya Yano, chairman of the Clean Government (Komei) party.

The affair hit the headlines in Japanese newspapers early last year when Mr Nakaseko was arrested a few months before the Recruit financial scandal erupted.

Mr Nakaseko took advantage of the time between the end of his trial and his departure for prison to launch a series of detailed allegations about Mr Yano. In interviews with television and newspapers, he accused Mr Yano of being involved in questionable stock transactions.

The deal in 1987 concerned shares in affiliates of Meidenko, a power equipment maker controlled by Mr Nakaseko which later went bankrupt.

Mr Yano denied the allegations, calling Mr Nakaseko a "habitual liar." But the affair has damaged Mr Yano and his party, reducing its ability to take full advantage of the ruling Liberal Democratic Party's difficulties over Recruit.

By Stefan Wagstyl in Tokyo

MR ISAO Nakaseko, a Japanese businessman with extensive links with politicians, was yesterday sentenced to three years hard labour for tax evasion.

Mr Nakaseko was convicted of not paying ¥2.6bn (\$21m) tax on stock market profits, the third-largest amount ever of unpaid tax. He was also ordered to pay a ¥400m fine.

Mr Nakaseko's misdeeds have embarrassed several politicians who were connected with him, including Mr Junya Yano, chairman of the Clean Government (Komei) party.

The affair hit the headlines in Japanese newspapers early last year when Mr Nakaseko was arrested a few months before the Recruit financial scandal erupted.

Mr Nakaseko took advantage of the time between the end of his trial and his departure for prison to launch a series of detailed allegations about Mr Yano. In interviews with television and newspapers, he accused Mr Yano of being involved in questionable stock transactions.

The deal in 1987 concerned shares in affiliates of Meidenko, a power equipment maker controlled by Mr Nakaseko which later went bankrupt.

Mr Yano denied the allegations, calling Mr Nakaseko a "habitual liar." But the affair has damaged Mr Yano and his party, reducing its ability to take full advantage of the ruling Liberal Democratic Party's difficulties over Recruit.

By Stefan Wagstyl in Tokyo

MR ISAO Nakaseko, a Japanese businessman with extensive links with politicians, was yesterday sentenced to three years hard labour for tax evasion.

Mr Nakaseko was convicted of not paying ¥2.6bn (\$21m) tax on stock market profits, the third-largest amount ever of unpaid tax. He was also ordered to pay a ¥400m fine.

Mr Nakaseko's misdeeds have embarrassed several politicians who were connected with him, including Mr Junya Yano, chairman of the Clean Government (Komei) party.

The affair hit the headlines in Japanese newspapers early last year when Mr Nakaseko was arrested a few months before the Recruit financial scandal erupted.

Mr Nakaseko took advantage of the time between the end of his trial and his departure for prison to launch a series of detailed allegations about Mr Yano. In interviews with television and newspapers, he accused Mr Yano of being involved in questionable stock transactions.

The deal in 1987 concerned shares in affiliates of Meidenko, a power equipment maker controlled by Mr Nakaseko which later went bankrupt.

Mr Yano denied the allegations, calling Mr Nakaseko a "habitual liar." But the affair has damaged Mr Yano and his party, reducing its ability to take full advantage of the ruling Liberal Democratic Party's difficulties over Recruit.

By Stefan Wagstyl in Tokyo

MR ISAO Nakaseko, a Japanese businessman with extensive links with politicians, was yesterday sentenced to three years hard labour for tax evasion.

Mr Nakaseko was convicted of not paying ¥2.6bn (\$21m) tax on stock market profits, the third-largest amount ever of unpaid tax. He was also ordered to pay a ¥400m fine.

Mr Nakaseko's misdeeds have embarrassed several politicians who were connected with him, including Mr Junya Yano, chairman of the Clean Government (Komei) party.

The affair hit the headlines in Japanese newspapers early last year when Mr Nakaseko was arrested a few months before the Recruit financial scandal erupted.

Mr Nakaseko took advantage of the time between the end of his trial and his departure for prison to launch a series of detailed allegations about Mr Yano. In interviews with television and newspapers, he accused Mr Yano of being involved in questionable stock transactions.

The deal in 1987 concerned shares in affiliates of Meidenko, a power equipment maker controlled by Mr Nakaseko which later went bankrupt.

Mr Yano denied the allegations, calling Mr Nakaseko a "habitual liar." But the affair has damaged Mr Yano and his party, reducing its ability to take full advantage of the ruling Liberal Democratic Party's difficulties over Recruit.

By Stefan Wagstyl in Tokyo

MR ISAO Nakaseko, a Japanese businessman with extensive links with politicians, was yesterday sentenced to three years hard labour for tax evasion.

Mr Nakaseko was convicted of not paying ¥2.6bn (\$21m) tax on stock market profits, the third-largest amount ever of unpaid tax. He was also ordered to pay a ¥400m fine.

Mr Nakaseko's misdeeds have embarrassed several politicians who were connected with him, including Mr Junya Yano, chairman of the Clean Government (Komei) party.

The affair hit the headlines in Japanese newspapers early last year when Mr Nakaseko was arrested a few months before the Recruit financial scandal erupted.

Mr Nakaseko took advantage of the time between the end of his trial and his departure for prison to launch a series of detailed allegations about Mr Yano. In interviews with television and newspapers, he accused Mr Yano of being involved in questionable stock transactions.

The deal in 1987 concerned shares in affiliates of Meidenko, a power equipment maker controlled by Mr Nakaseko which later went bankrupt.

Mr Yano denied the allegations, calling Mr Nakaseko a "habitual liar." But the affair has damaged Mr Yano and his party, reducing its ability to take full advantage of the ruling Liberal Democratic Party's difficulties over Recruit.

By Stefan Wagstyl in Tokyo

MR ISAO Nakaseko, a Japanese businessman with extensive links with politicians, was yesterday sentenced to three years hard labour for tax evasion.

Mr Nakaseko was convicted of not paying ¥2.6bn (\$21m) tax on stock market profits, the third-largest amount ever of unpaid tax. He was also ordered to pay a ¥400m fine.

Mr Nakaseko's misdeeds have embarrassed several politicians who were connected with him, including Mr Junya Yano, chairman of the Clean Government (Komei) party.

The affair hit the headlines in Japanese newspapers early last year when Mr Nakaseko was arrested a few months before the Recruit financial scandal erupted.

Mr Nakaseko took advantage of the time between the end of his trial and his departure for prison to launch a series of detailed allegations about Mr Yano. In interviews with television and newspapers, he accused Mr Yano of being involved in questionable stock transactions.

The deal in 1987 concerned shares in affiliates of Meidenko, a power equipment maker controlled by Mr Nakaseko which later went bankrupt.

Mr Yano denied the allegations, calling Mr Nakaseko a "habitual liar." But the affair has damaged Mr Yano and his party, reducing its ability to take full advantage of the ruling Liberal Democratic Party's difficulties over Recruit.

By Stefan Wagstyl in Tokyo

MR ISAO Nakaseko, a Japanese businessman with extensive links with politicians, was yesterday sentenced to three years hard labour for tax evasion.

Mr Nakaseko was convicted of not paying ¥2.6bn (\$21m) tax on stock market profits, the third-largest amount ever of unpaid tax. He was also ordered to pay a ¥400m fine.

Mr Nakaseko's misdeeds have embarrassed several politicians who were connected with him, including Mr Junya Yano, chairman of the Clean Government (Komei) party.

The affair hit the headlines in Japanese newspapers early last year when Mr Nakaseko was arrested a few months before the Recruit financial scandal erupted.

Mr Nakaseko took advantage of the time between the end of his trial and his departure for prison to launch a series of detailed allegations about Mr Yano. In interviews with television and newspapers, he accused Mr Yano of being involved in questionable stock transactions.

The deal in 1987 concerned shares in affiliates of Meidenko, a power equipment maker controlled by Mr Nakaseko which later went bankrupt.

Mr Yano denied the allegations, calling Mr Nakaseko a "habitual liar." But the affair has damaged Mr Yano and his party, reducing its ability to take full advantage of the ruling Liberal Democratic Party's difficulties over Recruit.

By Stefan Wagstyl in Tokyo

MR ISAO Nakaseko, a Japanese businessman with extensive links with politicians, was yesterday sentenced to three years hard labour for tax evasion.

Mr Nakaseko was convicted of not paying ¥2.6bn (\$21m) tax on stock market profits, the third-largest amount ever of unpaid tax. He was also ordered to pay a ¥400m fine.

Mr Nakaseko's misdeeds have embarrassed several politicians who were connected with him, including Mr Junya Yano, chairman of the Clean Government (Komei) party.

The affair hit the headlines in Japanese newspapers early last year when Mr Nakaseko was arrested a few months before the Recruit financial scandal erupted.

Mr Nakaseko took advantage of the time between the end of his trial and his departure for prison to launch a series of detailed allegations about Mr Yano. In interviews with television and newspapers, he accused Mr Yano of being involved in questionable stock transactions.

The deal in 1987 concerned shares in affiliates of

WORLD TRADE NEWS

Motorola case may lead Tokyo to Gatt appeal

By Robert Thomson in Tokyo

JAPAN'S Ministry of Posts and Telecommunications, under pressure from other Japanese Government officials and the US, argued yesterday it can do nothing in the short term to solve a dispute over the allocation of radio frequencies to Motorola of the US for a mobile telephone network in Japan.

Mr. Seluchi Kataoka, the Posts and Telecommunications Minister, said no radio frequencies are available to enable Motorola to run a network in Tokyo with its technology, and that Japan may appeal to the General Agreement on Tariffs and Trade (Gatt) if the US carries out a threat to retaliate against Japanese products.

The Motorola case is at the heart of a claim by the US Trade Representative's office that Japan has failed to honour telecommunications accords finalised in 1985. The US maintains the case is an example of the barriers US telecom equipment makers face in the Japanese market, while Japanese officials concede the case is "highly symbolic" for Washington.

Mr. Kataoka apparently made clear to fellow-Cabinet mem-

bers yesterday that his ministry is responsible for handling the problem and rejected moves by the Ministry of International Trade and Industry (Miti) to intervene.

Miti has announced plans to present a report on possible telecommunications reforms to the US by the end of the month, and a ministry spokesman said Posts and Telecommunications officials have been urged to take swift action.

The US has already drawn up a list of 54 Japanese products that could be hit by punitive duties of up to 100 per cent if steps are not taken to ease the entry of foreign telecommunications equipment, semiconductors and supercomputers.

Mr. Michael Armacost, the new US Ambassador to Japan, was told during a meeting yesterday with Japan's Foreign Minister, Mr. Sosuke Uno, of Tokyo's concern about the threatened sanctions. The ambassador apparently explained there is a growing perception in the US Congress that the bilateral trade imbalance has reached unacceptable levels.

Bush to decide on joint venture

By Peter Riddell, US Editor in Washington

PRESIDENT George Bush will decide within the next few days whether to intervene to block the proposed joint ventures in power generation and transmission between Westinghouse of the US and Asea Brown Boveri, the Swedish-Swiss group.

The current indications are that the deals will be allowed. No problems are expected in the White House since there was apparently broad support on the inter-agency Committee on Foreign Investment in the US.

This will be the President's second decision since the scrutiny machinery involving the Committee on Foreign Investment was strengthened by the Exco-Florio provisions of last year's Trade Act. Three months ago he allowed Hills of West Germany to acquire Monsanto Electronic Materials, the last US-owned producer of silicon wafers for semiconductors.

Another potential case for presidential decision, involving the takeover of General Ceramics of New Jersey by Tokuyama Soda of Tokyo, was withdrawn by the two companies after the Committee on Foreign Investment had agreed to recommend that the deal should be blocked. This was because part of General Ceramics produces advanced ceramics used in nuclear weapons components. The deal is being restructured.

Last year's Omnibus Trade Act allows foreign investment to be blocked solely on grounds of endangering national security.

Some 55 cases have been notified to the Treasury agency responsible to the Committee on Foreign Investment since last year's Act came into force. The Westinghouse/Asea Brown Boveri case has already been subject to close scrutiny by the US authorities since it has been restructured to meet Justice Department concern about a threat to competition.

The Committee on Foreign Investment has been involved because the joint venture arrangements allow ABB to acquire Westinghouse's stake and because the combined group would be involved in provision of electrical transmission equipment overseas.

A big market in Iraq is expected for Indian iron ore pellets. Iraq may buy 4.5m tonnes of the pellets a year from 1990.

New Delhi extends \$50m credit line to Baghdad

INDIA has extended a line of credit of \$50m (\$29m) to Iraq, in a bid for a foothold in what is seen as a rapidly-growing market for engineering goods there. K.K. Sharma reports from New Delhi.

Indian companies are bidding for construction contracts, but initial plans are to gain a big share of the market for engineering goods.

So far, the only foreign concern given a contract to help reconstruct Basra is an Indian one. Indian companies involved in management include the government-owned Rail India Technical Services, which operates a stretch of railway between Baghdad and Akashat.

Indian companies were involved in Iraq's economic development before the Gulf war. In the past decade, half the total project contracts won by Indian companies were in Iraq. These include contracts to build roads, railway lines, bridges, flyovers and hotels.

The Government is asking companies like Hindustan Machine Tools, Bharat Electricals and Hydrocarbons India to make bids for consultancy contracts and prepare proposals for joint industrial ventures.

Boeing spreads its wings to match demand

A worldwide airline buying spree prompts expansion plans, writes Michael Donne

BOEING, the world's biggest builder of jet airliners, is engaged in one of its most complex planning operations ever, expanding production of all its airliners to meet an unprecedented surge in orders.

During April alone, Boeing won firm contracts for 412 airliners, worth \$13.4bn, compared with 636 jets worth \$30bn in the whole of 1988.

The company has an unprecedented backlog of 1,520 airliners for delivery through to 1999. It includes 807 737s, 205 four-engine long-range 747 Jumbos, 335 twin-engine medium-range 757s and 157 twin-engine medium-to-long range 767s. It also has orders for 18 four-engine 707s for military use, such as Airborne Warning and Control System (AWACS).

The current buying spree among the world's airlines is being dictated not only by the need to replace ageing aircraft, some of which have been in service for more than 20 years, but also to meet expected traffic growth. Scheduled passenger numbers are expected to double to more than 2bn a year by the end of the century.

Also, over recent months the world airline industry has become more profitable, especially in the US, so that airlines now feel more comfortable about making big new commitments.

Boeing forecasts that the world's airlines as a whole will spend \$516bn on new aircraft by the year 2005, involving all manufacturers, including \$295bn for growth, \$125bn for replacement of ageing jets, and \$86bn for orders already held.

British Aerospace has set up a second assembly line at Woodford, near Manchester, for its four-engine Type 146 regional jet airliner, for which outstanding orders total 158. Fokker of The Netherlands, which recently won a massive order from American Airlines for 75 of its Type 100 short-range jets with an option on another 75, is seeking additional production capacity.

This is why it is in the market with GEC of the UK to acquire Short Brothers of Belfast, which already builds the F-100 wings.

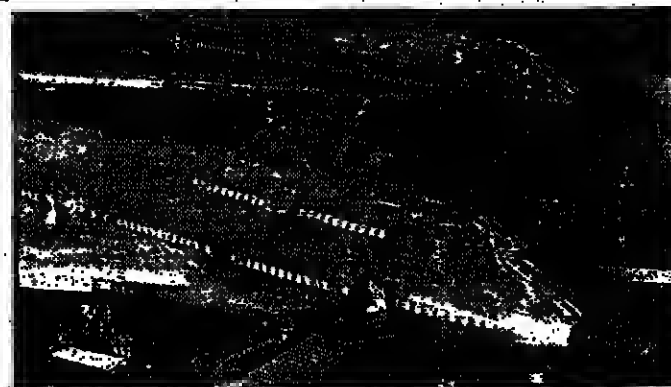
In Toulouse, Airbus is building a massive assembly facility at the Aérospatiale factory at Blagnac airport, for the new A-330 twin-engine short-to-medium range and A-340 four-engine long-range airliners, for delivery in the 1990s.

As with other Airbus models, parts for these new aircraft will be flown in from all over Europe, including British Aerospace, which has built new facilities at Filton, Bristol, to meet the expanding production of wings for the A-330 and

At Long Beach, California, Douglas is increasing production of its MD-80 series and building additional facilities to accommodate its new long range MD-11 tri-jet.

But Boeing, because of the sheer size of its order book, has the biggest problem, and is discussing with its suppliers in the US and overseas plans to expand production of all its models.

Production of the best-selling 737 twin-engine short-to-medium range jet is set to rise from the present 14 aircraft a month to 17 by the mid-1990s. At the same time, production of the bigger twin-engine



Preparing for 250 passengers by the year 2000

medium-range 757 jet will rise from five to seven a month. Both types are built in the same plant at Renton, south of Seattle, where \$300m is being spent on new production facilities. By mid-1990, more than one complete commercial jet airliner will be rolling out of the Renton factory door every working day. In addition, the military 707 jets will still be in production there.

North of Seattle, at Everett, Boeing is raising the rate of 747 Jumbo production from four aircraft a month to five by mid-89. The twin-engine 767 has been a slower seller, and the production rate was cut

last year from five a month to three. The rate is expected to go up again to five a month soon.

Boeing is keenly aware of two major problems - the need to increase the labour force (already 80,000 in the Seattle area), and to keep up - and if possible improve upon - quality, especially in the light of criticisms over recent months.

Mr. Frank Shrontz, president of the Boeing Company (the parent of Boeing Commercial Airplanes), said recently that while the company had been looking at even further possible increases in production after 1991 (up to 21 737s a month by late-1992 and 18 747s a month by mid-1992), it was a question of "looking at our physical and human resources".

"We have to work very closely with our suppliers to see that they can step up production while still meeting schedule and quality standards." He added that Boeing was committed to "doing anything possible" to make its airliners safer. "Today, you are 19 times safer in an airplane than in your car, and we're working to make that number even higher. We have developed an engineering solution to make 'miswiring' either in the factory or on the flight line much more difficult."

Progress on Turkish power plant

By Peter Montagnon, World Trade Editor

TURKEY'S EFFORTS to establish a 1,400MW privately developed coal-fired power station complex at Yumurtalik on its south-eastern coast will come closer to realisation next month when syndication starts of some \$240m commercial bank loans to help finance the project.

Costing over \$1.5bn, the project is the first major test of Turkey's build-own-transfer (BOT) concept. Contracts have been awarded to a consortium led by Westinghouse of the US and Chiyoda Corporation of Japan, with Alstom of France a significant sub-contractor.

According to Chase Investment Bank which has been acting as financial adviser, the consortium would be involved in provision of electrical transmission equipment overseas.

This is expected to include some \$200m equity participation from the project sponsors and the Turkish Electricity Authority (TEK), and over \$1bn in export credits from the Japanese and US Eximbanks and from Coface, the French state export credit agency.

International Finance Corporation, the World Bank affiliate which channels funds to the private sector, will contribute some \$70m in loans and \$10m in equity, while OPIC, the US overseas investment insurer, will put in \$40m in guarantees.

Underpinning the package is a web of guarantees designed to enhance the attraction of the deal to lenders worried about the risk inherent in such a novel scheme. The cornerstone is an agreement by TEK to purchase power from the project at a price sufficient to meet operating costs, debt service and dividends, provided output runs at 78 per cent capacity.

Turkey has also had to agree to provide subordinated loans to the project to meet cash-flow deficiencies either due to force majeure, completion delays or operating problems, but it has been counter-indemnified by the project sponsors who are thus under pressure to complete the project on time.

By building the tariff structure around an assumed capacity use of 78 per cent, Westinghouse, which has the operating contract for the project, will also have an incentive to ensure the plant operates at a much higher capacity use than those funded by conventional means.

MR. Robert Moshbacher, US Commerce Secretary, yesterday urged more co-ordination in resources the US provides for product development, but denied reports that he is an advocate of a US industrial policy.

"For some, this competitive challenge is a call to arms for the federal government to get intensively involved in the private sector's business," he told the Senate Commerce, Science and Transportation Committee. "That is not the right approach."

The federal government should restrict itself to co-ordinating government resources already at the disposal of US business. The testimony follows a

Mosbacher urges stronger product development links

By Nancy Dunne in Washington

MR. Robert Moshbacher, US Commerce Secretary, yesterday urged more co-ordination in resources the US provides for product development, but denied reports that he is an advocate of a US industrial policy.

"For some, this competitive challenge is a call to arms for the federal government to get intensively involved in the private sector's business," he told the Senate Commerce, Science and Transportation Committee. "That is not the right approach."

The federal government should restrict itself to co-ordinating government resources already at the disposal of US business. The testimony follows a

major address by Mr. Mosbacher in Detroit, urging reform of US anti-trust laws to permit formation of industry-wide research consortia "to take on the European and Japanese giants".

The government must enforce trade laws to contest restrictive trade barriers, to help US companies gain access to foreign markets, he added. That effort is presumably to be headed by implementing last year's Omnibus Trade law, calling for the designation and possible retaliation against "priority countries" with pervasive trade barriers.

"Free trade must be a two-way street," he said. "If it's not a two-way street, it's a dead-end street for America."

WHAT SPEAKS LOUDER THAN WORDS?

FACT.
RE-DEVELOPING LAND, BUILDING COMMERCIAL CENTRES AND CONSTRUCTING NEW APARTMENTS FOR 22,000 FAMILIES.

FACT.
EXPANDING FACILITIES TO GENERATE AND DISTRIBUTE POWER FOR MILLIONS BY OUR ASSOCIATE HONGKONG ELECTRIC.

FACT.
PARTICIPATING IN A JOINT VENTURE SATELLITE PROGRAMME TO INTRODUCE A NEW ERA OF TELECOMMUNICATIONS.

FACT.
HUTCHISON WHAMPOA LIMITED, MADE IN HONG KONG.

Hutchison Whampoa Limited



THE HUTCHISON WHAMPOA GROUP OF COMPANIES INCLUDES PROPERTY DEVELOPMENT AND INVESTMENT, TELECOMMUNICATIONS, AIRCRAFT LEASING, RETAIL, AND A RANGE OF OTHER SERVICES. THE GROUP IS A SUBSIDIARY OF HONGKONG & YUEN YEE HOLDINGS LIMITED, A PUBLIC COMPANY LISTED ON THE STOCK EXCHANGES OF HONG KONG AND NEW YORK. HUTCHISON WHAMPOA LIMITED IS A WHOLLY OWNED SUBSIDIARY OF HONGKONG & YUEN YEE HOLDINGS LIMITED.

Hertz had a
terminal traffic jam.

We gave them a
green light.

HERTZ PPN

RE-ROUTING

Hertz Europe used to have a problem. It's called success. They were expanding so fast, and used to get so busy, their reservations system couldn't handle the business.

Too many clients trying to hire cars in too small an area would overload their computer terminals. Now, the Networking System (HP

PPN) based on Industry Standards which we designed, built and installed for Hertz gives priority to an area in danger of overloading.

Instantly it will re-route a booking from Munich on its way to Network Control in Bristol via Geneva to avoid a bottleneck caused by a trade fair in Dusseldorf.

Hertz rarely lose bookings nowadays and their clients are usually first away from the lights.



THE POSSIBILITY MADE REALITY.

UK NEWS

Kinnock backed on switch in nuclear defence policy

By Michael Cassell, Political Correspondent

MR NEIL KINNOCK, the Labour leader, last night won the clear backing of his national executive committee to abandon the party's unilateral nuclear defence policy and to secure the elimination of all British nuclear weapons by negotiations alone.

The 2-1 decision followed an impassioned speech from Mr Kinnock, who said that although he had done more than most in his party to champion the cause of unilateral disarmament, it could never again expect him to argue the case.

In the face of left-wing opposition to the new defence policy document - which would see a Labour government put British nuclear weapons into the next phase of strategic arms reduction talks - Mr Kinnock said nations sharing Labour's objectives could not understand his party's attempt to concede nuclear weapons without getting anything in return.

In the House of Commons, Tory backbenchers repeatedly attempted to embarrass Labour, particularly over remarks by Mr Bryan Gould, the shadow trade and industry secretary, that his party did not intend to keep a deterrent in order to use it or even to

threaten to use it.

The party's defence strategy also came under attack from the Prime Minister. Mrs Margaret Thatcher accused the opposition of maintaining "unilateralism in a different wrapping". Mr George Younger, the Defence Secretary, claimed that Labour's policy was "about as effective as a feather duster".

After the NEC meeting, Mr Gerald Kaufman, Labour's foreign affairs spokesman, refused to draw on whether a Labour prime minister would ever use nuclear weapons. He said the question was one which no responsible government would answer because it would assist a potential enemy.

Mr Kaufman added: "It is a trap question and I am not going to fall into the trap". He said the British government had itself accepted the principle that the nuclear deterrent failed if it was used and claimed Mr Younger's understanding of the issue was "illiterate to the point of imbecility".

Mr Kaufman said Labour fully endorsed containing membership of Nato and now accepted that there was another way of achieving the defence of the nation in joining in the international process of

conventional and nuclear disarmament.

He said "every page, every paragraph, every sentence" of the defence document had been approved and the strategy would now go forward to the party conference in the autumn and "to the country and through to victory at the next general election".

The NEC rejected left-wing amendments attempting to impose a time-scale on negotiations.

One claiming that British nuclear weapons were not a deterrent and were of no practical use was accepted without a vote.

An amendment from Mr Robin Cook, which was designed to permit a Labour government to begin bilateral talks with the Soviets if START II made slow progress, was accepted without a vote, but only after Mr Kaufman insisted on a formula which allowed wider negotiations with other countries.

Mr Cook said the amendment meant that a Labour government would not be tied to a US agreement on the progress of arms reductions.

Last night, the party's left wing pledged to try to overturn the policy at its autumn conference.

Survey in seven countries reveals snapshot of the European consumer of 1989 Affluence brings European tastes together

By Philip Rawstone

THE growing affluence of the past decade has given European consumers more in common with each other - as they all spent more on leisure and entertainment, their homes and cars.

But a new survey of European lifestyles published yesterday by market researchers, Mintel, still supports many popular prejudices about the differences between Europeans.

The French are the most chauvinistic; German wives

the most dominant; and the Italians have the biggest families and love their cars the most.

Meanwhile the British have the highest divorce rate and the most unpopular food; the Dutch are cosmopolitan; and the Belgians, boring.

The survey of 8,000 people in seven countries - the UK, West Germany, France, Italy, Belgium, the Netherlands and Spain - provides a snapshot of the European consumer at the end of last year.

Throughout Europe, the population is ageing, and the birth rate declining. This trend is so marked in Germany, that it raises doubts about its long-term manpower resources.

The number of single parent households has been rising; the institution of marriage declining, especially in the four big Roman Catholic countries of France, Spain, Italy and Belgium.

Germany is Europe's richest country and Spain the poorest. For every £1 earned and spent

by the Germans, the Spanish earn and spend 69p.

Britons dislike being in debt, but save less and borrow more than their European neighbours; much of it for housing. Their debt repayments are an average 70 per cent higher than Europe's other big borrowers, the French.

The British own fewer cars than other Europeans; but lead the way in ownership of television sets, videos and home computers. They are also likely to spend more on cars, home

decoration, and kitchen improvements. Italian cuisine enjoyed the greatest pan-European popularity. British cooking found little favour among other nationalities. But at least the British thought it best. The Belgians, on the other hand, not only gave their own national dishes a low rating but expressed little interest in healthy eating.

(European Lifestyles Report, Mintel Publications, KAE House, 7 Arundel St London WC2R 3DR, price £5,000.)

Power workers reject pay offer

By Fiona Thompson, Labour Staff

THE 76,000 manual workers in the electricity supply industry have voted overwhelmingly to reject a 7 per cent pay offer and to take industrial action.

Leaders of the four unions representing the workers - the EETPU electricians' union, the TGWU and GMB general workers' unions and the AEU engineers - said yesterday that the ballot result had given them a mandate to take action "if the employers fail to come up with a substantially improved offer".

Both sides are due to meet tomorrow morning to discuss the result of the ballot. If the

employers do not make an improved offer, the unions will meet immediately to decide on what action to take and when.

The 76,000 workers faced two questions on their ballot papers. They were asked whether they were prepared to strike over the pay claim and whether they were prepared to take industrial action short of a strike. The unions did not release the actual figures of the result but it is understood that the TGWU, the GMB and the AEU votes were two-to-one in favour of strike action and six-to-one in favour of action short of a strike.

However, this was not the case with the largest of the four unions, the EETPU, with 9,132 in favour of a strike but 11,559 against. It did, however, support action short of a strike, by 16,582 votes to 3,498.

The Electricity Council refused to comment yesterday on whether it would be improving its offer. It seems probable that the dispute may go to the conciliation service Acas.

The BBC's television and radio services are expected to be widely disrupted today, the second day of a 48-hour strike over the corporation's 7 per cent pay offer.

Tunnel brings UK closer to European hub, says Channon

By Kevin Brown, Transport Correspondent

THE CHANNEL tunnel will help the UK economy overcome the problems of being peripheral to the European market, Mr Paul Channon, Transport Secretary, told a Financial Times conference on transport links with the continent yesterday.

Mr Channon said UK businesses could be put at a competitive disadvantage by their location at a distance from the centre of the emerging single market of 320m people.

The tunnel would help to ensure that peripheral did not become a problem by moving the UK closer in economic terms to the hub of the European market.

The effect of the tunnel would be to concentrate the distances between UK cities and the continent. This meant that the disadvantage of businesses located in the British regions far from the Channel ports would be reduced.

The economics of long hauls by rail would increase in proportion to the distance of the journey. Regional disadvantages, far from being increased by the tunnel, were likely to be reduced.

Mr Channon, who was heckled by protesters as he arrived for the conference, said proposals for a high-speed line from London to the tunnel would not be allowed to "ruin" Kent.

The line would never go ahead unless environmental protection was seen to be adequate. BR, which is expected to promote a Bill authorising the link in the autumn, would not get parliamentary approval unless MPs were satisfied that sufficient safeguards had been included.

"We cannot ride roughshod over the people of Kent," Mr Channon said. Hundreds of millions of pounds would have to be spent on protecting the environment because "we cannot have Kent ruined by a rail-link".

Sir Robert Reid, chairman of the British Railways Board, said that while BR was unloved and unwanted in Kent, the message from north of London was that more railway capacity must be provided.

Sir Robert said the success of the UK in tomorrow's Europe was seriously threatened without proper rail services.

However, BR had to bear in mind that there was ample spare line capacity north of London for both freight and passenger services; that a high speed network covering the principal mainlines with 125 mph passenger trains already existed; and that building railways was hugely expensive, especially in the light of the Channel Tunnel Act, which required BR to operate commercially.

There was no lack of vision or enterprise among railway managers, but they had a healthy sense of realism. There had been many false dawns in the expansion of rail transport, and railway mania had produced plenty of bankruptcies a hundred years ago.

Extravagant demands were being made for new lines in the UK without regard for need, let alone the cost or any idea of how they might be

funded.

Mr Alastair Morton, co-chairman of Eurotunnel, said investment in transport infrastructure had increased in real terms, but remained too little, too late. Nearly all that had been done had been "patch, inflit and fudge".

Britain had a genius for that form of activity, while backing slowly into the future.

The impact of the Channel tunnel would increase congestion in south-east England, and the only answer was to move through traffic in corridors defined by the Government. Private capital could be brought into such projects only by the use of concessions, giving the right to exploit the economic benefits, similar to that granted to Eurotunnel itself.

Mr Karel Van Miert, the European Commissioner for Transport, said the significance of the Channel tunnel went far beyond Kent and the Pas de Calais, and beyond the two member states concerned. It was a project of Community-wide importance which would not only reduce travel times but also had a wider cultural significance, which would influence the development of the attitude and behaviour of the people of Europe.

The tunnel was likely to increase the total amount of cross-Channel trade, which would benefit all competitors as long as unfair competition was avoided.

The Community would play a central role by ensuring that fair competition was maintained among all transport modes.

Mr Stuart Phillips, president of the Freight Transport Association, said Britain's peripheral position in the Community threatened its future prosperity.

Unless road and rail links were fit for the task, European competitors would be better placed to supply the UK domestic market than British companies would be to supply European markets. That would herald serious consequences for inward investment in UK-based business, and for employment.

British industry was seriously concerned that the road network in many parts of the country was totally inadequate for industry's needs. It was adding to costs and affecting competitiveness.

Put simply, demand for road space had outstripped supply. There were major gaps in the motorway and trunk road network and the lack of adequate links with Europe reflected past economic history and not the existing and future trading pattern.



THE GOLD CARD PUTS THE PLEASURE BACK INTO THE BUSINESS OF TRAVEL

However complex your travel arrangements, with just one call to your Envoy Counsellor, American Express can help you.

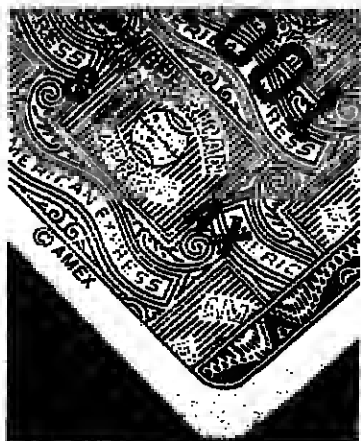
ENVOY is the specialist travel service designed exclusively for Gold Cardmembers. It's your passport to a trouble-free trip; an expert, professional service that will save you time, worry and money.

Using the worldwide resources of American Express we can arrange everything from a high-flying business convention to a weekend break. The best itinerary to suit your schedule. The best air fares, accommodation and car hire to suit your budget.

Once you've told us your needs, we'll get back to you with the options. Together we'll finalise the details, and arrange visas if necessary. The tickets will be posted or sent by courier if time is of the essence, and the costs will be charged direct to The Gold Card. Moreover, when you charge your tickets to The Gold Card you automatically benefit from travel accident insurance up to £250,000.

Envoy is just one of the many complimentary services to which you are entitled as a Gold Cardmember.

If you would like to be going places with The Gold Card, call us today on 0273 697272 for more information.



The Gold Card

FOR SOME, LIFE'S TRUE VALUES ARE EASY TO RECOGNISE



Cards

Granada and Laing form holiday village venture

By Andrew Hill

GRANADA GROUP, the leisure and consumer electronics company, and John Laing, the construction group, have set up a joint venture to develop holiday villages in the UK and continental Europe.

Two years ago, John Laing was the main contractor for a similar 450-acre holiday village in Nottinghamshire run by Center Parcs, the Netherlands company which will be the new project's main competitor. Another Center Parcs development - not built by Laing - is opening in Suffolk this summer.

Center Parcs has eight sites in the Netherlands, two in Belgium and one in France. Lakewood, as the Granada/Laing joint venture is called,

aims to invest more than £500m to build at least five villages in the UK, and more in Europe, with the first British development completed by 1992. Lakewood hopes to target the short-break family holiday market.

The jointly owned company has already identified one site at Somerford Keynes, on the edge of the Cotswolds in Gloucestershire.

A planning application there is to be the subject of a public local inquiry but Mr Derek Lewis, Granada's managing director, said yesterday that he did not feel local objections would hinder the project.

Mr Peter Moore, Center Parcs' director of marketing in the UK, welcomed the new rival.

Flying lessons.

Adequate.

If I'm really honest that's the only way to describe how our last job turned out.

A couple of people on the second floor said they liked it but I think they were just being polite.

We missed a trick somewhere. We should have pushed it further. I'm not trying to make excuses but I guess we ran out of time.

A month later we changed our computer system.

It's almost as if the whole company's been on one of those motivation courses.

I'm not saying we're having better ideas exactly I think we always felt we were capable of this kind of work.

It's just that now nothing is getting in the way of the ideas, slowing up the process.

We're spending all of our time working out our problems, not our computers.


We don't have to memorise a complex series of commands or rules any more. It's as natural to use as say a pencil.

I don't know about you but my mind works in a fast, pretty haphazard way.

This computer can keep up. It has so many options. It lets you fly off at all sorts of tangents. New possibilities keep presenting themselves.

There are thousands of programs but you only have to learn one. And you've virtually learnt them all.

So far the best idea with this new computer has come from Dodds in personnel. Dodds!? I mean I thought he'd retired.

 **Apple Macintosh. The power to succeed.**

UK NEWS

Court hears of discovery of Noriega bank accounts

By Raymond Hughes, Law Courts Correspondent

DOCUMENTS relating to bank accounts held by General Manuel Noriega, the Panamanian leader, who has been indicted in the US on drug trafficking offences, and members of his family, were discovered "by chance" when Customs officers raided the City of London offices of Bank of Credit and Commerce International, the High Court was told yesterday.

The Customs and Excise is challenging a judge's ruling that it cannot pass on information about the accounts to drug enforcement agencies in the US or elsewhere.

Mr Andrew Collins, QC, for the Customs and Excise, told the court that the documents had been discovered in a locked cabinet in a BCCI office in Leadenhall Street by Customs officers engaged in a drug money laundering investigation not involving General Noriega.

The officer who found the documents realised that, although not related to his particular investigation, they were likely to be of substantial value to those investigating the general's alleged involvement in drug trafficking.

As the Noriega documents were not covered by the Customs' search warrant the Customs sought an order from a Crown Court judge requiring BCCI to hand them over.

On November 16 Judge Pearlman at Southwark Crown Court ordered the bank to produce the documents - but only after the Customs had undertaken not to show them to foreign drug enforcement agencies.

Mr Collins said that the judge had been concerned because BCCI had claimed its employees and premises in Panama would be at risk if the material was passed to the US.

Counsel said he had given the undertaking only because Judge Pearlman had made it a condition of getting the production order.

Mr Collins asked the High Court to free the Customs from its undertaking on the ground that making it a condition of the order had been unreasonable and interfered with the international battle against the scourge of drug trafficking.

He said the law made it clear that, in any application under the Drug Trafficking Offences Act, what should concern the court was not only drug trafficking in the UK but anywhere in the world.

It was an international trade

and those who indulged in it sought to launder the proceeds all over the world, including in the City of London.

It was vitally important that those investigating that sort of matter should have the power to exchange material with drug enforcement agencies in other countries, Mr Collins said.

Mr Peter Cresswell, QC, for BCCI, which is contesting the Customs' application, said it was a serious matter for the banking community in the City if confidential banking matters were not to be kept in the hands of "our own trusted Customs officers."

He was concerned that putting material in the hands of overseas Customs officers would mean that "bank accounts of customers may go into the public domain."

Mr Cresswell argued that the law did not allow documents obtained by British Customs officers to be sent overseas for the purposes of a trial.

He said the case raised big issues and the court would have to decide just how far the UK Customs could go in co-operating with other countries in the fight against drug trafficking.

The hearing continues today.

and those who indulged in it sought to launder the proceeds all over the world, including in the City of London.

It was vitally important that those investigating that sort of matter should have the power to exchange material with drug enforcement agencies in other countries, Mr Collins said.

Mr Peter Cresswell, QC, for BCCI, which is contesting the Customs' application, said it was a serious matter for the banking community in the City if confidential banking matters were not to be kept in the hands of "our own trusted Customs officers."

He was concerned that putting material in the hands of overseas Customs officers would mean that "bank accounts of customers may go into the public domain."

Mr Cresswell argued that the law did not allow documents obtained by British Customs officers to be sent overseas for the purposes of a trial.

He said the case raised big issues and the court would have to decide just how far the UK Customs could go in co-operating with other countries in the fight against drug trafficking.

The hearing continues today.

Airports authority faces monopoly trading inquiry

By Rachel Johnson

BAA, the privatised British Airports Authority, is being investigated by the Office of Fair Trading for possible abuse of its monopoly position, it was confirmed yesterday.

The investigation has been underway for over six months, following a series of complaints from businessmen serving UK airports that the BAA's charging proposals - due for implementation this autumn - are unfair and exploitative.

The proposals cover rents for franchised shops, offices, car parking and stopping fees for buses and coaches.

The majority of complaints received by the OFT have been from bus companies facing charges for journeys to and from airports for the first time.

Up till now, hotels with courtesy coach services and coach companies paid BAA a set sum per year for the concession; BAA is proposing they pay a set fee per trip instead.

The Association of Heathrow Hoteliers, representing 16 hotels, said this would constitute an increase in charges from £16,000 this year to £160,000 next year unless the proposals were blocked.

The OFT said it was looking at a range of "complaints across the board" as well as from transport companies and hotels.

The investigation would be "open-ended," and would not necessarily be completed before the new charging proposals come into effect.

Greeks enter talks over shipyard sale

By Lynton McLain

TALKS about the possible sale of North East Shipbuilders are to take place tomorrow between Greek shipping interests and the Industry Department in London.

The companies involved are understood to be Kappa Maritime, Charterwell Maritime and Transman Shipping Enterprises, a London shipbroker.

H. Clarkson, has been masterminding the approach by the Greek companies and is expected to be represented at the talks tomorrow with Mr Tony Newton, the Industry Minister.

Mr Newton announced in December the closure of North East Shipbuilders, the Sunderland-based yard which has had difficulty winning orders.

Isle of Man relaxes controls to attract banks to open subsidiaries

By Ian Hamilton Fazey, Northern Correspondent

THE Isle of Man is to allow foreign banks to set up "brass plate" operations on the island, situated in the Irish Sea between north-west England and Ireland.

Foreign banks will be able to open subsidiaries which will be managed by banks already there, but subject to tight vetting of licensees and managers to prevent abuse.

The managed offshore banking licence, announced yesterday, is designed to appeal to banks which want to operate from an offshore centre close to London but which do not want the expense or commitment of setting up a full branch or subsidiary with its own local management.

The move is a significant departure from the Isle of Man's policy since 1982, when it put in tight controls after the

collapse of the Savings and Investment Bank with £24m of depositors' funds. Previous requests to set up brass plate operations have been turned down out of hand. The change of heart will be seen in the international offshore finance industry as a measure of the island's confidence in its regulatory framework and supervisory machinery.

To control the risk of fraud or laundering of money obtained from crime, the island's Financial Supervision Commission (FSC) will approve applications only from what it calls "prime" banks in jurisdictions exercising "proper" licensing and subscribing to the international concordat on banking supervision.

The island is a self-governing Crown dependency and not subject to UK law.

There have been two applications for the new type licence already, which is targeted at big-name banks on the European mainland, particularly in Switzerland, as well as in Japan, the US, the Gulf and other Arab countries.

Mr Noakes hopes that the new licence will provide a half-way house through which they can test the island's growing financial industry without having to set up a business capitalised at £5m. Similar licences are offered by the Cayman Islands and the Bahamas.

Mr Noakes added: "We are not going to license a lot of small banks and there will be no relaxation or slackening of our quality control. We are giving a lot of good quality banks the chance to set up a low-cost banking operation in a well-regulated offshore centre near the European Community."

Any of the 54 banks on the island wanting to manage a brass plate operation will be vetted carefully. The relationship between the foreign bank and its operations on the island will be an "arm's length" one.

The licence fee will depend on whether the foreign bank wants to be taxed on its Isle of Man operations. For tax-exemption the fee will be £25,000 a year, while those paying tax will be charged £5,000.

There will also be two types of licence - a general one to cover all banking activities and a restricted one for mainly wholesale business where no money received from the public is involved.

Mr Jim Noakes, the island's banking supervisor and FSC executive commissioner, said there have been two applica-

tions for the new type licence already, which is targeted at big-name banks on the European mainland, particularly in Switzerland, as well as in Japan, the US, the Gulf and other Arab countries.

Mr Noakes hopes that the new licence will provide a half-way house through which they can test the island's growing financial industry without having to set up a business capitalised at £5m. Similar licences are offered by the Cayman Islands and the Bahamas.

Mr Noakes added: "We are not going to license a lot of small banks and there will be no relaxation or slackening of our quality control. We are giving a lot of good quality banks the chance to set up a low-cost banking operation in a well-regulated offshore centre near the European Community."

There have been two applications for the new type licence already, which is targeted at big-name banks on the European mainland, particularly in Switzerland, as well as in Japan, the US, the Gulf and other Arab countries.

Mr Noakes hopes that the new licence will provide a half-way house through which they can test the island's growing financial industry without having to set up a business capitalised at £5m. Similar licences are offered by the Cayman Islands and the Bahamas.

Mr Noakes added: "We are not going to license a lot of small banks and there will be no relaxation or slackening of our quality control. We are giving a lot of good quality banks the chance to set up a low-cost banking operation in a well-regulated offshore centre near the European Community."

Companies invited to bid for private power project

By Maurice Samuelson in Helsinki

FOUR civil engineering groups have emerged as front runners to construct and operate the first of a new generation of private power stations to be situated at British coal mines.

John Brown Engineering, Bechtel, John Mowlem and the Tarmac Group will be formally invited next month to submit competitive terms for a 150 MW low-pollution plant at British Coal's Bilsthorpe Colliery, Nottinghamshire.

The East Midlands Electricity Board will invite the bids on behalf of itself and British Coal, the principal partners in the power station, expected to cost £100m-£120m.

Details of the scheme were outlined in Finland yesterday by a British Coal official during a visit to Ahlström Pyro-power, the Finnish-based company which has offered to equip the Bilsthorpe station.

Mr Peter Mills, British Coal's head of industrial sales, said it was hoped that the project would be confirmed by the end of the year. The plant would then become the first new entrant into Britain's privatised electricity market, ahead of the dozen or so gas-fired power stations that have also been proposed.

The Bilsthorpe plant, incorporating the most modern combustion equipment, is intended to meet the most stringent international standards on environmental pollution and to perform at high efficiency.

A race is on to supply boilers using fluidised bed technology, in which low-grade fuels can be burned cleanly and efficiently. The field is dominated by Ahlström and by Lurgi of West Germany, whose UK manufacturing affiliate is NEI International Combustion.

Ahlström, which claims the lion's share of a growing international market for this equipment, is associated with John Brown for the Bilsthorpe contract but could also team with one of the other main contractors if John Brown is not selected.

Lurgi and NEI are associated with Bechtel's bid. Like all the other new power stations on the privatisation drawing board, the final go-ahead for Bilsthorpe depends on matching a long-term contract for electricity sales with one for the power station fuel.

These cannot be finalised until the area electricity boards have concluded their negotiations with the main electricity producers.

Army regiment structure called into question

By David White, Defence Correspondent

THE ARMY'S cherished regimental structure is questioned in a report published today by the National Audit Office, the Government's financial watchdog body.

The report by Mr John Bourn, Comptroller and Auditor General, says the Ministry of Defence should consider reviewing the way combat arms and support services are organised into regiments and corps to improve the use of manpower.

The recommendation comes as the Army weighs measures to offset the effects of the imminent "demographic trough" on its manning levels, which are already about 2,000 below requirements.

Although it acknowledges the contribution that regimental loyalties make to "cohesion, fighting spirit and morale in battle," the report argues that structures have remained largely unchanged since the mid 1960s.

Since then, Army numbers have shrunk from 194,000 to 158,000 and some tasks have changed.

The report calls for examination of further reductions in manning requirements in the armed forces, in spite of claims

by all the services that present shortfalls place "high levels of overstretch" on personnel and are a cause of early retirement.

It suggests possible savings in the Army by restructuring some support corps, which include small units ranging from the Army Legal Corps to the Royal Army Veterinary Corps.

It questions the need for a separate Pay Corps, suggesting that by using more civilians for duties of the corps the Army could save £10m a year.

It also proposes that the Army and the Royal Air Force should rationalise duplicated support services in West Germany.

The report covers staffing policies by the MoD and a total of 500,000 service and civilian employees.

It finds that 3,300 servicemen posts could be occupied by civilians or contracted out, with potential savings of about £14m a year.

Service personnel costs, excluding pensions but including payments to reservists, are put at £4.57bn for the current financial year, and MoD civilian staff costs at £2.33bn.

Ministry of Defence: Control and Use of Manpower, National Audit Office, HMSO, £6.50

Arts benefit from launch of new bank credit card

By Antony Thornicroft

A CREDIT card which benefits arts organisations every time it is used was launched by the Midland Bank yesterday. Holders of ArtsCard can choose between over 50 arts companies as beneficiaries, ranging from the Royal Academy and the Tate Gallery to Hull Truck Theatre Company and the City of Birmingham Symphony Orchestra.

The card had been pioneered by the Arts Council which is looking at ways to develop new funding for the arts alongside government subsidy. The first time the card is used the Midland will donate £5 to the chosen arts organisation and will then hand over, each quarter, the equivalent of 25p for every £100 spent through ArtsCard.

The Arts Council anticipates that 50,000 cards might be in circulation within two years, generating around £400,000 for the arts. The Midland would expect to break even on the operation once this level of business is reached.

The target after five years is £2m additional revenue for the arts. The ArtsCard is the Midland's first affinity card and the first in the UK to benefit the arts. It can be used in any of the 300,000 retail outlets in the UK, and the 6m world-wide, which accept Mastercard, Access and Eurocard.

Arts organisations with over 5,000 addresses on their mailing lists were asked by the Arts Council if they wished to participate in the promotion. Most organisations expect to receive annually around £10,000 extra revenue in the initial stages, which will be used for specific purposes, with a bias towards encouraging new arts activities.

The Midland Bank is examining the possibility of launching a corporate ArtsCard which would greatly increase the potential benefit for arts groups. It will be up to individual bank managers to decide whether customers can hold an Arts Card along with a conventional card and thus gain two sources of credit. The credit facilities of the ArtsCard will be charged at 2 per cent per month (APR 26.9 per cent), the same as Mastercard.

SIEMENS

Thanks to Siemens, it's the world's favourite smile.

Smiling all the way from London to L.A. isn't an easy task. But when you're renowned for putting people first, it's essential.

That's why staff dental care plays an important part in British Airways' health philosophy. And that is why British Airways has installed Siemens equipment at its Dental Health Centre at Heathrow Airport.

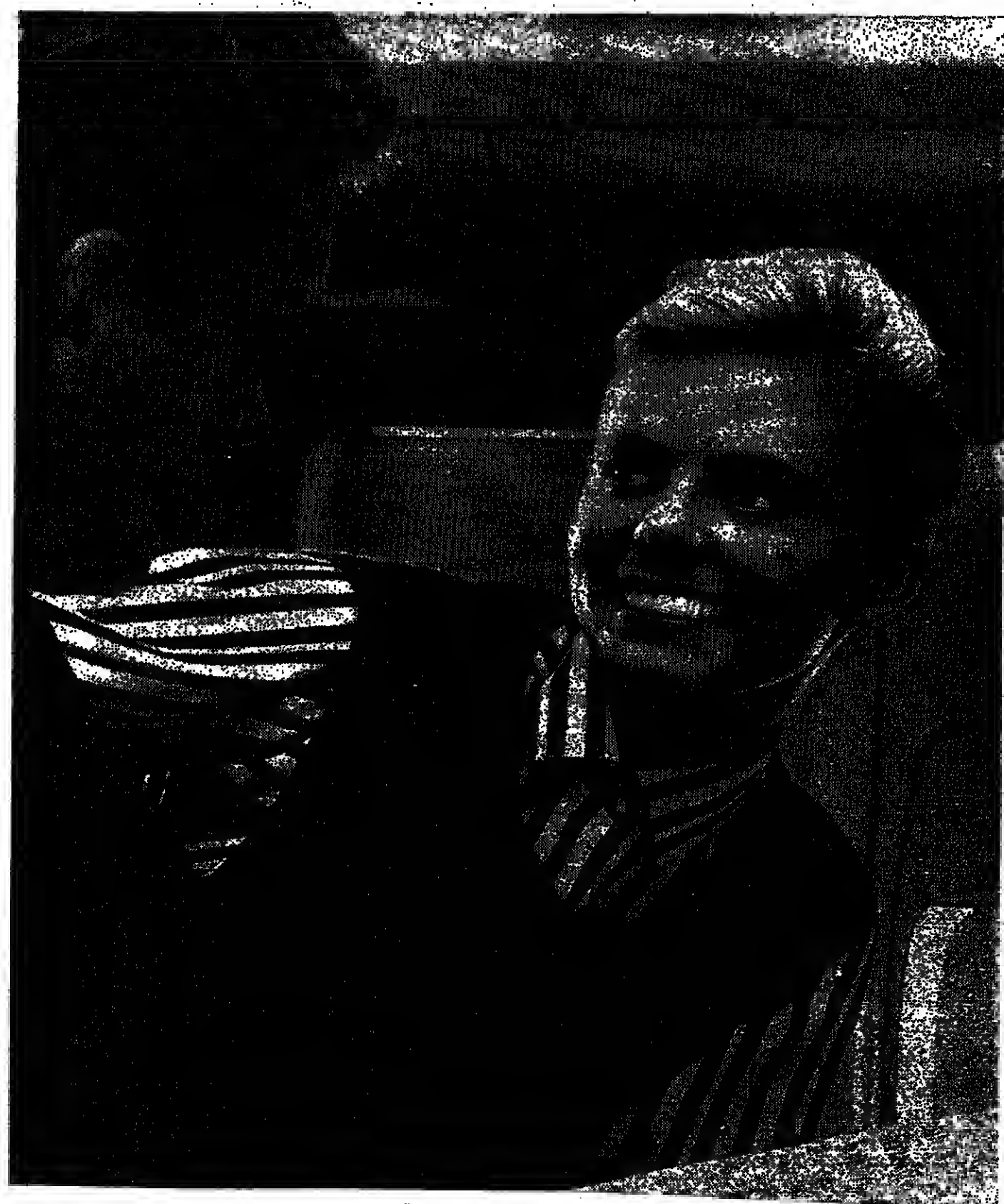
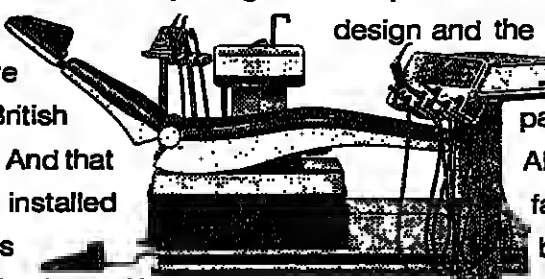
Siemens offers everything you'd expect from

one of the world's leading medical engineering companies. Innovative technology, functional design and the highest levels of comfort and hygiene for both dentist and patient.

All to ensure that the world's favourite airline will continue to boast the world's favourite smile.

For further information, please

telephone 0932 785691.



Innovation · Technology · Quality : Siemens

Spot Cable Dealers

£Excellent

A major International bank is seeking to expand its interbank dealing activities.

You will be an ambitious dealer in your mid 20s, and have at least two years' experience with an active bank.

For the exceptional candidate, this opportunity offers excellent career prospects, with a highly competitive remuneration package.

Those interested should contact Arabella Goodford on 01-831 2000 in strictest confidence, or write to her at Michael Page City, 39-41 Parker Street, London WC2B 5LH.



Michael Page City
International Recruitment Consultants
London Paris Amsterdam Brussels Sydney

Why new challenges are not the key test

By Michael Dixon

"ARE YOU looking for new challenges?" shouts the recruiting advertisement aimed at the forthcoming crop of graduates. If so, it adds, you need look no farther than a career in management with the group that placed the ad.

It is pointless to name the company, for there is nothing distinctive in its choice of that headline message. So many employers use the bait of "new challenges" even when angling for experienced executives, that the bulk of potential candidates probably pass over the headline without registering it.

Hence recruiters seeking managers, really worth keeping might do better to offer them an old challenge which most organisations, in the west at least, have yet to take up. It was made in 1979 by Konomu Matsushita, the creator of the \$22bn-sales consumer electronics group Matsushita Electric, who died a few days ago.

The importance of his words, already confirmed by events over the decade since he spoke them, looks bound to grow in future. So until the old challenge is overcome, looking for new ones may be less and less use. Here is what he said:

"We are going to win and the industrial west is going

to lose out. There is nothing you can do about it, because the reasons for your failure are within yourselves. With your bosses doing the thinking while the workers wield the screwdrivers, you are convinced deep down that that is the right way to run a business. For you, the essence of management is getting the ideas out of the heads of the bosses and into the heads of labour.

"The survival of firms today is so hazardous in an increasingly unpredictable environment that their continued existence depends on the day-to-day mobilisation of every ounce of intelligence. For us, the core of management is the art of mobilising and putting together the intellectual resources of all employees in service of the firm."

"Because we have measured better than you the scope of new technological and economic challenges, we know that the intelligence of a handful of technocrats, however brilliant they may be, is no longer enough to take them up with a real chance of success."

"Only by drawing on the combined brainpower of all its employees can a firm face up to the turbulence and constraints of today's environment."

UNITED KINGDOM ADVERTISED DEMAND FOR MANAGERS AND KEY SPECIALISTS (12 months to March 31)

Type of work	1988-89		1987-88		1986-87		1985-86		1984-85	
	Posts advertised	Change from 87-88	Posts advertised	Change from 86-87	Posts advertised	Change from 85-86	Posts advertised	Change from 84-85	Posts advertised	Change from 83-84
		%		%		%		%		%
R & D	4,353	+24.0	3,510	+ 3.9	5,378	-42.0	5,823	-22.8	7,527	+ 5.4
Sales & mktg	5,164	-19.0	6,373	+ 4.1	6,124	- 5.0	6,447	- 0.8	6,502	- 3.2
Production	7,309	+17.1	8,242	+28.9	4,807	-23.8	5,311	-12.1	7,178	+15.5
Accounting	7,602	- 2.5	7,795	+15.8	6,732	+ 5.2	6,401	+ 2.2	6,261	+11.6
Computing	4,878	+31.5	3,710	+ 0.7	3,686	- 7.8	5,998	- 8.7	4,287	+34.1
General mgt.	1,561	- 5.9	1,659	+19.8	1,385	+ 6.0	1,307	+ 4.0	1,257	- 5.1
Personnel	1,116	- 0.2	1,117	+11.1	1,005	+15.5	7,607	-19.8	1,085	+13.4
Others	7,912	+14.1	6,936	+20.9	5,735	- 8.9	8,162	- 0.8	6,214	+39.3
Total	39,894	+ 6.8	37,342	+13.7	32,852	-12.0	37,319	- 7.4	40,311	+13.2
April-June	10,593	+23.2	8,587	+ 5.2	8,172	-21.5	10,412	+ 0.8	10,034	+20.3
July-Sept	9,338	+12.6	8,274	+ 8.0	7,664	-19.4	9,507	- 2.8	9,760	+20.7
Oct-Dec	9,048	- 2.2	9,248	+17.8	7,850	- 8.7	8,696	- 3.3	8,883	+ 3.6
Jan-March	10,915	- 2.7	11,223	+22.4	8,166	+ 4.1	8,804	-24.3	11,624	+ 9.3

Puzzling

IF ANY reader can make sense of the latest moves in United Kingdom demand for executives as revealed by the above table, the Jobs column would be glad to hear. So would the source of the figures - MSL International which since 1958 has kept a quarterly count of higher ranked posts advertised in prominent British journals.

In total terms, taking all kinds of executives together, the 12 months to March 31 produced the second highest

tally for an April-March period since the counts began. But as the figures for the separate quarters at the foot of the table show, the last two have seen the all-time demand edging down. The puzzle occurs higher up in the individual tallies for the different sorts of executives over the 12 months to the end of March. Advertised demand for production managers during that period has never been higher than it was in 1988-89. The same goes for computing gurus and for "others", including buyers, company

legal staff, economists, mixed consultants and the like.

On the other hand, while openings for research, design and development people perked up, the 12 monthly tally stayed well below the level of 1985-86 let alone the record of 1984-85. Moreover sales and marketing demand - which tends to be a lead indicator of movements in the executive market as a whole - fell to its lowest for any April-March since 1981-82.

What such cross currents imply is something that not even MSL's market-watchers

care to say. Even so, they remain pretty optimistic. After all, given that 1988 produced the best calendar year's demand ever recorded, the slippage since the end of September is hardly a reason for gloom.

Marketing

RECRUITER Graham Walker of Anthooy Neville International seeks a marketing and sales director for the Scotland-based subsidiary of a big group. Since he may not name his client, he promises to respect applicants' requests not to be identified to the employer at this stage.

The Scottish company makes and markets a wide range of products for domestic, commercial and industrial uses throughout Europe. Reporting to the chief executive, the recruit will have responsibility for all aspects of marketing and sales and for advising on longer-term business strategy.

Candidates should have first-hand success in selling as well as in line management involving business development.

Pay around £40,000, with car among perks. Inquiries to 69 Midton Rd, Ayr, Scotland KA7 2TW; tel 0292 287969, fax 0292 611038.

Major European Bank

Banking Executive

Syndications/Correspondent Banking

City

£25-30,000

We have been asked to find a well trained executive for a leading European bank which is in the process of consolidating and developing its Banking Division. Syndications and correspondent banking fall within this highly successful division and the position would suit a man or woman with ambitions in these areas. The appointment will be made at Assistant Manager level and will offer an exceptional opportunity for career development.

The person appointed will be in the 23 - 27 age bracket, have good formal credit training, together with first class presentation skills and administrative flair. A knowledge of French is desirable as is some experience of using computers.

Our Client seeks a good and enthusiastic team worker who enjoys getting out and representing the Bank whilst at the same time paying attention to detail.

In addition to the salary there will be a full banking package plus bonus entitlement. The Bank wishes to employ a person seeking a long-term career opportunity.

Please write in the first instance to Caroline Magnus, quoting Ref. 956, at Overton Shirley & Barry, Prince Rupert House, 64 Queen Street, London EC4R 1AD. Telephone: 01-248 0355.

Overton Shirley & Barry
INTERNATIONAL SEARCH AND SELECTION CONSULTANTS

UK Investment Analysts

City based

Sun Alliance Investment Management Ltd. is the investment arm of the Sun Alliance Insurance Group - one of the UK's largest and most progressive insurance companies.

Our Investment Company manages growing portfolios totalling about £10 billion with UK Equity investments accounting for some £3.5 billion. Expansion in this area has now created the need for two further UK Investment Analysts.

Ideally aged in your mid twenties, you will be an articulate graduate in either Economics, Law or a business related discipline. You will also need to have at least two years' experience in UK investment analysis, to enable you to assist with the management of a diverse range of investments for our general insurance, life, pensions and unit linked funds.

Good prospects exist within the Analytical and Fund Management areas and as you would expect there may be opportunities to diversify into other investment areas in due course.

In addition to an attractive salary, we offer a first-class range of large company benefits including a non-contributory pension scheme, subsidised restaurant, season ticket loans and, where appropriate, mortgage assistance.

Please either send your own C.V. or telephone or write for an application form to Ann Ellison, Senior Personnel Officer, Sun Alliance Insurance Group, 1 Bartholomew Lane, London EC2N 2AB. Tel: 01-588 2345 ext. 1237.

SUN ALLIANCE
INSURANCE GROUP
INCORPORATING FIDELITY ASSURANCE

FIXED INCOME SALES
International house seek to recruit an experienced Fixed Income Sales person with a minimum of 2 years experience. Product coverage should include U.S. Dollars and Canadian Dollars. A European client base would be an advantage. Please call Sue Stevens.

ESTD C.P. SALES/CORPORATE DEALER

A top Merchant Bank require an experienced f. Commercial Paper Salesman to join their existing team. Experience with other instruments EG Moneymarkets, FRA's, IRS's, FX, etc, would be preferred but not essential. Salary commensurate with experience. Please call Stuart Norbury.

EQUITY ANALYSTS

Good house requires a minimum of 2 - 3 years experience for The German Stock Market. Fluent German essential. Also a U.K. Analyst to cover any one of leisure, brewing, insurance of international trading. Graduate preferred for both positions. Excellent packages for the right people. Please call Julie Shelley.

F.R.N. SALES
Good experience required for this position. An existing client base, could be a major advantage. Quality bonus. Please call Richard Ward.

CONVERTIBLE SALES

Good experience and knowledge in U.K., Convertible Sales, Euro-warrants, U.K. Domestic, Euro-Sterling Convertibles. Various quality houses are looking to expand in these areas. Please call Richard Ward.

EUROBOND TRADER

An Investment Bank seeks an experienced Euro's Fixed Interest Trader. The ideal candidate will have experience with DM, Guilders, and other Euro - Currencies. A Graduate preferred, but not essential. Quote DF/122.

FIXED INCOME SALES

Various Quality houses require experienced Multi-currency Sales people to cover France, Fluency in French would be an added advantage. Please call Sue Stevens.

US CONVERTIBLES TRADING/SALES

A prestigious Investment House is looking for U.S. Convertible Traders and Sales people with 2 or more Years Experience. Traders must be fully conversant with the convertible market and Sales people must have a good client base. Salary and package totally negotiable. Please ring Stuart Norbury.

JAPANESE EQUITIES SALES

An expanding Japanese securities house is looking for an experienced salesman to be deputy head of sales. The candidate should have a minimum of 2 years Japanese Equity Sales experience. A graduate preferred. The company offers a competitive package and excellent career development. Quote DF/255

JAPANESE WARRANT TRADER

Quality house requires a Japanese Warrant Trader with a minimum of 2 - 3 years experience. Good working and educational background essential. Excellent package available for right person. Please call Julie Shelley.

CAMBRIDGE APPOINTMENTS,

232 Shoreditch High Street, London E1 7HP. Fax No. 377 0887

01-377 6488

UK Business Development Manager

For Pension Funds
To £35K + Car & Benefits City

We are one of the leading international fund management groups with over £5 billion under management, and are seeking to appoint a UK Business Development Manager to increase our share of the institutional market. Reporting to the Investment Director your responsibilities will encompass:

- ☐ Marketing Gartmore's services to prospective clients via written and verbal presentations
- ☐ Building and maintaining relationships with clients within a marketing strategy
- ☐ Co-ordinating promotional literature, media campaigns and press relations

To meet this demanding role, ideally you will be a graduate, aged 25-30, with relevant experience in marketing investment services. If you meet our requirements, please apply with CV to Lois McLean, Personnel, Gartmore Investment Ltd, Gartmore House, PO. Box 65, 16-18 Monmouth St, London EC3R 8QQ.

Gartmore

WE CAN TELL YOU WHAT YOU CAN DO!

Our team of analysts and advisors reveal your strengths, and which career will give you most satisfaction. Find out in 30 days what you really can do.

Free brochure.

● ● ● CAREER ANALYSTS
● ● ● 30 Days Career Plan, 1989
● ● ● Tel: 01-588 2452 (24 hrs)

APPOINTMENTS ADVERTISING

Appears every Wednesday and Thursday for further information call 01-373 3000

Deirdre McCarthy ext 4177

Paul Marwick ext 4676

Elizabeth Rowan ext 3456

Patrick Williams ext 3694

Candida Raymond ext 3351

Computers and Telecommunications

IT Expertise, Financial Background ... Consultancy Future

to £45,000 + car

Computers and Telecommunications is part of the PA Consulting Group, the leading international management and technology consultancy.

Our leading position in IT consultancy to the finance sector results from our commitment to quality, our wide range of services, our depth of experience and, above all, our ability to provide practical and effective solutions to our clients' problems.

Established to meet the increasing need for sector-specific IT consultancy skills, our Finance Sector Centre complements the services of our technique-oriented divisions on key assignments, providing our clients with the widest possible range of business, as well as technical, expertise.

Our expansion plans mean that we're looking for experienced professionals to join the Centre with a view to specialising in the application of IT within either the insurance (life, general and the London market) or the 'City' (wholesale and international banking, and securities) financial markets. In PA, you will be encouraged to innovate and, working in a challenging environment, your

assignments will often be of a strategic nature. You will also be working in multidisciplinary teams alongside other PA professionals with high reputations in their fields.

Aged 30+, with a good knowledge of the IT applications required within one of these financial markets, and a familiarity with the technology available, you will have several years' experience of planning, designing and implementing systems, including dealing with users at general management level in leading financial institutions. A good understanding of the markets themselves must be coupled with strong consultancy skills, including the ability to develop business and establish long-term client relationships.

Career prospects are excellent, and the remuneration package will reflect experience and qualifications and includes a car, bonus and equity participation.

Please send cv, in confidence, to Linda Gordon, Ref: 5/163, PA Consulting Group, Computers and Telecommunications, 33 Greycoat Street, London SW1P 2QF.

PA is an equal opportunity employer.

PA Consulting Group

Creating Business Advantage

Corporate Business Development MANAGER – BANKING

£45,000 plus Benefits

Your main objective will be to develop the Bank's business with UK corporates. The Bank is broadening its product range to provide funding for specialised and more complex asset based finance opportunities and experience in these areas would be an advantage.

The Bank, which was recently established in London, is part of a major financial group with a very strong reputation in international markets. It recognises that relationships and business opportunities need to be enhanced with the larger and middle sized companies.

Candidates must be able to demonstrate relevant corporate origination and lending experience of at least 5-7 years, allied with sound credit and analytical skills. A good academic background, preferably with a degree, is essential.

An attractive remuneration package including a company car and banking benefits will be offered to the suitable individual possessing both sound banking knowledge and commercial acumen.



Candidates can be assured that all communication is treated in strictest confidence. Please write to Cheryl Davey, c/o Mervyn Hughes International Limited, Management Recruitment Consultants, 63 Mansell Street, London E1 8AN: (Tel: 01-488 0155)

CORPORATE FINANCE EXECUTIVES

circa £35,000-£50,000 aae + car and incentive bonus

We are retained by a major international bank to assist in the expansion and development of its corporate marketing teams. The bank has a substantial global branch network including a significant commitment to the UK, where the main emphasis is marketing the full range of investment banking products.

UK MULTATIONALS

This is a senior role with direct responsibility for around 16 clients from the top 100 corporates. Autonomy is a feature of the management style and there will also be opportunities to look at smaller MNC's. The incumbent will be expected to maintain existing client relationships whilst extensively marketing investment banking products. A thorough knowledge of these products is essential.

Formal qualifications and credit training are not as important as good investment and commercial banking experience and a proven track record. Applications are invited from energetic, self-motivated, articulate and ambitious executives, who will probably be in their 30s.

The successful candidates will vary likely come from a major international bank, merchant bank or consultancy wing of a leading accountancy firm and be both highly numerate and computer literate. These positions will enjoy high profiles with excellent career opportunities. The fully comprehensive remuneration packages, tailored to attract the right people, will include a car, in addition to the usual banking benefits as well as a performance related executive incentive compensation scheme.

If you feel ready to accept the challenge of these exciting opportunities, please send your curriculum vitae in strict confidence to Ian Dodd, Senior Consultant, or call him for an initial discussion.

INTERNATIONAL FINANCIAL RECRUITMENT CONSULTANTS

7 Birch Lane
London, EC3V 9BY



Tel: 01 895 8050
Fax: 01 626 2092

A member of the Devonshire Group Plc

Standard & Poor's INDUSTRIAL ANALYST

Excellent package

Standard and Poor's Ratings Group, a part of McGraw-Hill Financial Services Company, is a leading provider of financial analysis to international capital markets. In conjunction with the growth of our European debt rating activity and the expansion of our London-based analytical staff, we are seeking an analyst to join our team responsible for the rating of European industrial companies.

The position involves industrial, strategic and financial analysis of corporates in the UK and on the Continent. Analyst responsibilities include conducting management meetings with senior management of major European industrials, along with the presentation of analysis for internal rating purposes and for external publication.

Candidates are expected to have a solid understanding of corporate finance, accounting and industrial analysis, most likely gained through several years of prior analytical or related experience with international financial institutions. In addition, candidates are expected to demonstrate strong academic training. Communication skills, both oral and written, are essential. Fluency in a major Continental language, particularly French, is also desirable.

The position is London based and involves travel throughout Europe as well as to New York.

We offer an exciting and rewarding career path along with competitive salaries and benefits. Enquiries are kept strictly confidential.



Please send resume to:
Paul Jenkinson, Vice President,
Administration and Support, Standard & Poor's Ratings Group,
McGraw-Hill Financial Services Company, 19 St. Swinburn Lane, London EC4A 3AD.

Corporate Development Director

Strategy, Tactics,
Finance,
Acquisitions
Property Group,
Central London
To £50,000,
Substantial Bonus,
Car, Excellent
Benefits

Hoggett Bowers

BIRMINGHAM, BRISTOL, CAMBRIDGE, CARDIFF, EDINBURGH, GLASGOW, LEEDS,
LONDON, MANCHESTER, NEWCASTLE, NOTTINGHAM, SHEFFIELD, WINDSOR
A Member of Blue Arrow plc

Property, investment, development and trading are the major interests of this high profile UK public group. Expansion continues through the core activities, including a current development programme of over £400 million in retail, industrial and commercial sectors. Now is the time to assess allied sectors where their strengths are applicable and to plan a strategy for an accelerated programme of corporate mergers and acquisitions.

This new position will report to the Chief Executive and have a very active role with other Group Directors; it requires research leading to in-depth knowledge of target sectors. It is vital that the incumbent has the creativity and vision together with drive to bring the acquisitions to fruition. Candidates are likely to have experience as a broker, merchant banker, corporate adviser or mergers and acquisitions specialist and be able to show the dynamism and personal qualities to achieve personal and organisational success. Suggested age is 30-45 years. A significant bonus is part of a very generous benefit package.

Male or female candidates should submit in confidence a comprehensive C.V. or telephone for a Personal History Form to: LL Duff, Hoggett Bowers plc, 1/2 Hanover Street, LONDON, W1R 9WB, 01-734 6832, Fax: 01-734 5738, quoting Ref: H14064/FT.

TRADING / SALES

LIFE PIT TRADERS

Salary and excellent benefits
Our client, a major financial institution, has vacancies for both a senior and junior trader. The senior position will be filled by an active trader with 25 years' experience. The junior will be 18/25 years old with a minimum of 6 months' active trading. Knowledge of short sterling, Eurodollar and Bonds contracts is essential. Excellent long term career prospects.

CORPORATE TRADING/SALES

Salary and excellent benefits
We have a number of major banks who are seeking corporate traders and salesmen experienced in either FX or Money Market products. Ideally in their late 20s/early 30s with at least 1 or 2 years' active sales/trading experience.

Other current vacancies include: Senior Eurobond Sales, a Japanese FX Corporate Trader and FX Manager, all based in London; Swap/Options marketing executive and a FX Manager, both based in Frankfurt, and various positions based in the Gulf.

For information on the above and other vacancies or for a general discussion in confidence on your career development, please contact Ian Dodd or Philip Wright.

INTERNATIONAL FINANCIAL RECRUITMENT CONSULTANTS

7 Birch Lane
London EC3V 9BY



Tel: 01 895 8050
Fax: 01 626 2092

A member of The Devonshire Group Plc

BANKING OPPORTUNITIES

- ☐ Corporate Finance
- ☐ Capital Markets
- ☐ Treasury
- ☐ Specialist Finance
- ☐ Corporate Marketing
- ☐ Credit/Risk Analysis

If you offer experience in one of the above areas in a UK or European context and are currently considering the options, please contact Sue Turner or Richard Lyons for an informal discussion.

25 City Road, London EC1Y 1AA
Telephone: 01-256 5041 (24 hours)



Management Personnel
RECRUITMENT SOLUTIONS
LONDON • GUILDFORD • ST. ALBANS • WINDSOR
NEWBURY • BRISTOL • CAMBRIDGE

Quantitative Fund Manager

To £30K + Car & Benefits City

We are one of the leading international fund management groups with over £5 billion under management, and are seeking to appoint a Quantitative Fund Manager. Reporting to the Investment Director your responsibilities will encompass:

- ☐ Management of Gartmore's Index Tracking Funds and other quantitative portfolios
- ☐ Research and development of new ventures and services
- ☐ Marketing and presenting new quantitative products to clients

To meet this demanding role, you're probably a computer literate Science/Maths graduate, aged 23-30. Behind you there's a sound financial career preferably in investment management or as an actuary, with quantitative experience.

If you meet our requirements, please apply with CV to Lois McLean, Personnel, Gartmore Investment Ltd, Gartmore House, P.O. Box 65, 16-18 Monument St, London EC3R 8QQ.

Gartmore



Building Societies and Corporate Brokers

Euro Brokers Sterling Limited, a member of the Euro Brokers Group of leading international Money Brokers, wishes to employ additional experienced Building Society and Corporate brokers to support its rapidly growing business with Building Societies and major companies. Candidates should have a detailed understanding of Forward Rate Agreements, Interest Rate Swaps and derivative products.

Successful candidates will receive an excellent remuneration package including a significant performance related element.

Please reply to:
Judy Fitch or Patrick Bullimore
Euro Brokers Sterling Limited
Adelaide House, London Bridge
London EC4R 9EQ

Tel: 01-626 2691

LONDON • NEW YORK • TORONTO
LOS ANGELES • TOKYO • BARBADOS

MARKETING MANAGER (MD Designate)

Circa £30k Leafy Warwickshire

Have you the vision and experience to take a long established, highly successful nursery company into the 21st Century?

Candidates with suitable experience will probably not currently be working within a nursery business. Our client is looking for someone with proven marketing skills who will bring a fresh approach to this traditional industry. Knowledge of a fresh and strong production is not a requirement as there is a well qualified technical team and Nursery Director.

1992 and market changes within the UK Nursery industry make this a time of exciting change. There is a need to extend and diversify the customer base at home and in Europe, and to develop successful sourcing and marketing strategies for the shades and beyond. Environmental issues are becoming increasingly important so there is great potential for growth in this market.

Applicants will be between 30 and 50, fluent in at least one European language, and have experience of negotiation at senior level. They will be self-motivated and have the ability to motivate others. Above all, the successful candidate will have a strong entrepreneurial streak and the strength of character to carry through the planned initiatives.

Remuneration is negotiable and will include a salary of not less than £20k, performance bonuses, pension, private health insurance and company car.

To discuss in confidence please telephone Mr G C Brooks.

LAURENCE GOULD CONSULTANTS LTD,
BIRMINGHAM ROAD, SALTISFORD,
WARWICK CV34 4TT Telephone 0926 486121

MANAGEMENT CONSULTANTS IN AGRICULTURE, ENVIRONMENT, FOOD

INVESTMENT MANAGER EUROPEAN EQUITIES

The London based investment management subsidiary of one of the largest financial services companies in the United States is seeking an investment manager with 3 to 5 years experience in Continental European and UK equity investment management.

The post will carry responsibility for the management of the European portion of the funds. In addition to stock selection, the job will involve asset allocation and occasional trustee reporting and the successful candidate will need to show a good performance record in managing equity funds with a European emphasis.

The company is offering a competitive remuneration package including a range of fringe benefits. Please submit a C.V. stating experience, salary and personal details to

Box A1227, Financial Times, One Southwark Bridge, London SE1 9HL.

Handwritten signature or mark at the bottom of the page.

MICHELANGELO

EUROBOND SALES

We have been retained by 4 major Bond Houses to recruit Eurobond sales people with not less than 18 months recent continuous work experience in any one of the following countries: Belgium, Switzerland, Italy, Canada and Germany. Please call us for further details. Excellent salary and benefits packages commensurate with age and experience.

SENIOR DEALER FOREIGN EXCHANGE - C 25,000 + BEN
A prestigious International Bank - A major name in trading a top quality dealer with experience covering spot, cable and cross. Suitable candidates will have not less than 4 years continuous trading experience.

SENIOR FINANCIAL FUTURES BROKER

A prestigious European Brokerage House are offering a first class opportunity for a Japanese Broker to return to Tokyo and head up the financial futures team. Suitable candidates will have a minimum of 3 years experience on Life and Chicago, M&B and Philly experience an advantage. Applicants will have the proven ability of team management and client liaison. Salary package commensurate with age and experience. Last stage will be in 6 figures. (No 2 position also available).

FINANCIAL FUTURES BROKERS

This is an exciting opportunity for Financial Futures Brokers with a minimum of one years experience. All positions require a high rate of accuracy with a preference towards fluency in French. You must have first class credentials with a sound work record. We also require a Life Floor Trader with 2 years experience. Remuneration and package in line with experience with these front line employees.

I.M.E. DEALERS

2 major houses are recruiting for Bullion Dealers with good in depth experience in all aspects of the market. Both positions offer tremendous potential for dynamic applicants who are able to shoulder responsibility. You will have a minimum of 3 years continuous experience. Salary package offered will be commensurate with age and experience and potential.

GERMAN EQUITY ANALYST/EUROPEAN EQUITY SALES
This major International Securities House requires a German speaking person who has experience with German Equities. Also required is a European Equity sales person who has at least 12 months experience in this front line position.

TREASURY CORPORATE SALES

First class company requires sales person with minimum 2 years experience in FX and Money markets. The successful applicant must show a dedicated attitude and be able to fit into the team environment. The prospects are good with full package and generous salary according to experience.



Please contact
Andrew Bartlett or Oliver Wells
MICHELANGELO RECRUITMENT
The Hop Exchange,
24 Southwark Street, London SE1 1TY
Telephone: 01-403 4643. Fax: 01-378 0950

INSTITUTIONAL FUND MANAGEMENT EQUITY RESEARCH

£20,000 to £30,000

As a result of recent developments, several of our major clients wish to increase their management and research strength. Assignments are for both investment managers and analysts with two to ten years experience of the UK, US, European, Far Eastern or Fixed Income markets.

We invite approaches from high-calibre individuals who now wish to make a contribution to the continuing growth of reputable institutional investment management companies.

For an initial talk, or informal discussion for the future, please contact Andrew Thompson, in confidence: 20 Costa Lane, London E8 3TE. Telephone: 01-226 7307. Fax: 01-468 0130.

STEPHENS ASSOCIATES
SEARCH & SELECTION IN SECURITIES & INVESTMENTS

Could you break into banks around the world?

ACF Consultants are doing it all the time, as International market leaders in providing training and consultancy services to banks and financial institutions. We have just won a National Training Award in the UK, and enjoy an enviable reputation abroad.

Now, we need someone special to help us capitalise fully on that reputation, as our Global Marketing & Sales Executive.

Based in London, but with a world-wide roving commission, you will be a well-travelled self-starter, with experience in marketing sophisticated products, services and concepts to senior management.

Excellent communication skills - preferably in more than one language - and the self-confidence to exercise initiative are essential; a background in banking and finance, overseas business experience and familiarity with computers would be valuable assets. Naturally, for someone so special, we offer an attractive remuneration package. If you could justify it, please reply with CV and salary details, in confidence to:



Deborah Holland, ACF Consultants Ltd, 10 Chelsea Street, London SW1V 4AA. Tel: 01-225 0725.

ASSISTANT PORTFOLIO MANAGER Phillips Pension Fund City

An opening has now arisen within our City Office for an Assistant Portfolio Manager for the Phillips Pension Fund. Ideally under 28 years of age, the successful applicant must have at least two years' experience of analytical work covering both UK and overseas equities and have held a post which involves taking some responsibility.

Candidates should hold an appropriate qualification and be capable of playing a full part in decision making within a small team.

Salary will be commensurate with experience and ability and conditions of employment are those associated with a large organisation.

Please send brief details to:
Miss Janet Morris, Personnel Department,
Phillips Electronics, New Road, Mitcham,
Surrey CR4 6DZ.
Preference will be given to non-smokers.



PHILIPS

STOCKBROKING IN AUSTRALIA

**A chance to live in Sydney
and work for one of
Australia's top investment banks.**

The bank deals in Australian securities on behalf of local and overseas investors. As the result of an increase in demand for business worldwide, the equity division is now expanding.

The positions are based in the Head Office situated in Sydney.

Initial interviews will take place in the London office. The next stage will be to fly successful candidates out to the Head Office where they will have

the opportunity to meet potential colleagues and familiarise themselves with the job they will be doing - as well as more general aspects of living and working in Sydney.

The bank has undertaken to finance the trip and all reasonable expenses.

GOLD/MINING ANALYST

The equity research group requires an analyst to join the Mining team and assume the number two position. Ideally, you will also have experience of analysing the Gold market and be able to establish this research facility for the bank.

It is essential that you have a minimum of eight years relevant experience of which at least four will have been spent in stockbroking.

OPTIONS TRADER

This position is for someone to join the existing trading team which facilitates/supports the bank's institutional equity sales function.

It is essential that you should already have a minimum of three years experience working in Exchange Traded Options.

EQUITY SALESPERSON - JAPANESE INSTITUTIONS

This is a second appointment for someone to sell Australian equities to Japanese institutions, with whom the bank has already established good relationships.

It is essential that you have a good knowledge of financial institutions in Tokyo and an ability to speak Japanese would be a considerable advantage.

You should also have stockbroking experience, although this need not necessarily have been in Australian equities.

In each instance salaries will be highly competitive and full assistance will be given to your relocation. If you would like to apply for these positions please telephone Christine Hough on 01-222 7733 or write to her at:

John Sears & Associates, Executive Recruitment Consultants,
2 Queen Anne's Gate Buildings, Dartmouth Street, London SW1H 9BP. Fax: 01-222 3445

**John Sears
and Associates**

A MEMBER OF THE **SMCL** GROUP

SEAN MacHALE AND ASSOCIATES - BUSINESS CONSULTANTS

General Manager - Marketing

RETAIL BANKING

REPUBLIC OF IRELAND

Our Client, a major financial institution based in Dublin, with a country-wide branch network wishes to appoint a General Manager - Marketing.

Recognising that the financial services industry is undergoing a period of rapid change and product diversity, this new key appointment offers the successful candidate a unique opportunity to develop and manage future marketing activities of the bank.

Reporting to the Chief Executive, the successful candidate will be responsible for ensuring vigorous business growth in existing and new areas of activity.

Candidates, probably aged 28-40, must have a proven track record in marketing. A high achiever, articulate, familiar with the banking industry and capable of motivating staff, should derive considerable satisfaction from this challenging position.

An attractive remuneration package, reflecting the importance of this position, is envisaged.

Applications, quoting reference number 309, should be made to P.J. Feehey,

Sean MacHale and Associates,
Business Consultants,
Executive Recruitment Services,
28, Lower Leeson Street,
Dublin 2.
Telephone: (01) 614423



B & W Financial Services Limited

PERSONAL PENSION SPECIALIST

St. Albans

Salary up to £35,000 plus profit sharing

B & W Financial Services Limited is a wholly owned subsidiary of Bacon & Woodrow, the largest firm of consulting actuaries in the UK, providing comprehensive fee based financial advice to individuals and partnerships.

The Company is established as one of the foremost providers of personal pension advice to professional partnerships and high net worth individuals, advising on contract selection, the financial strength of providers, term assurance and PHI, asset management, performance measurement and the establishment of self-administered arrangements.

In order to meet the demands of the Company's expansion, a specialist consultant is required to join the personal pensions team. The successful candidate will be responsible for providing high quality, fee-based consultancy advice, mainly to the partners of existing professional partnership clients, and to take a central role in the development of new personal pensions business through the Company's extensive network of professional contacts.

Applications are invited from individuals with a sound technical background in personal pensions, who are able to demonstrate fluent verbal and written communication skills and have been educated to degree or equivalent professional level.

The Company's entry requirements are high, but in return the successful candidate will be offered a generous remuneration package which will include a profit-sharing scheme, company car, BUPA, PHI and non-contributory pension scheme together with excellent and secure career prospects.

To apply, in the strictest confidence, please write to or telephone Guy Jenkins quoting reference G35159.

B & W Financial Services Ltd is a member of the Financial Intermediaries, Managers and Brokers Regulatory Association.

**Lloyd
Chapman
Associates**

International
Search and Selection
160 New Bond Street, London W1T 0HR
Telephone 01-409 1371

CORPORATE FINANCE

Young CA 27-32 Career opportunity Scotland

Our Client is the corporate banking arm of a long-established company which has now joined together with an extensive group of major international financial services companies to form an immensely strong PLC.

The senior teams from all these companies are high profile leaders in a variety of niches in finance in the UK and US and this has given each part of the PLC much greater strength, funds and access to markets.

The Scottish corporate banking team, led by a UK Director who is a Scot, has grown dramatically and seeks to recruit a young executive who will develop a career with them.

Initially, you will work with the Director and will, after training, take responsibility for client handling - preparing the business plans or prospectus, gaining client commitment for the plan, then raising finance from institutions, the group, public bodies or the market. The company provides advice and assistance in all aspects of corporate finance including capital structures, public offers, private placings, takeovers, expansion capital, MBO's, MBI's and BES schemes.

This is an exceptional opportunity to establish a corporate finance career with a highly respected organisation poised to become one of the major players in the market.

Possibly working with a competitor where career advancement is too slow for your abilities, or in the corporate recovery or investigations department of one of the "big 8" CA firms, you will be a young CA of above average ability with the personality, commonsense and drive to establish yourself in this most competitive market. Career potential is unlimited.

The remuneration package is unlikely to be a limiting factor to suitable candidates and includes a high base salary, bonus, car, pension, equity participation scheme and health care. Relocation to the Glasgow area is available if required.

To apply, please send your detailed CV stating current salary to Douglas Kinnaird quoting Ref: 3305/FT, at PA Consulting Group, Number Two Blythswood Square, Glasgow G2 4AD, or telephone his secretary for an application form on 041-221 3954.

**PA Consulting
Group**

Creating Business Advantage

Executive Recruitment - Human Resources Consultancy - Advertising and Communications

Business Director

Volume Products

to £40,000,
high bonus
potential, car

Flexible
Location

A major operation within one of the world's leading packaging organisations has divided its activities into several key sectors.

A Business Director is sought for the largest sector, a £70M business employing approximately 500 people. Operating from a number of manufacturing units, strategically located within the UK, the company produce a range of products primarily for the major food companies.

Reporting to the Managing Director, responsibilities are for improved bottom line profitability together with developing a new major strategy initiative within this fast moving, highly commercial business.

To meet the specification of this challenging and demanding appointment, you will be aged 30-45 with high level managerial skills and a successful track record in running a manufacturing-based company. You will lead from the front and above all have high commercial acumen. International business exposure is highly desirable, successful UK business experience is a must. A working knowledge of French would be an advantage.

This senior appointment carries an excellent benefits package with opportunities for personal development in both the UK and Europe.

Male or female candidates should send a comprehensive c.v. or telephone for an application form to
Howgate Sable & Partners, Barnett House,
53 Fountain Street, Manchester, M2 2AN.
Telephone: 061-228 6919 quoting reference: (F.T.227C).

**Howgate
Sable**

EXECUTIVE SEARCH AND SELECTION

AFRICAN DEVELOPMENT BANK

VACANCIES

The ADB is a Multilateral Development Bank whose objective is to promote the economic and social development of Africa. The headquarters is in Abidjan Côte d'Ivoire and there are about 1,150 employees. The ADB invites candidates from nationals of its African and non-African member states (Argentina, Austria, Belgium, Brazil, Canada, China (People's Republic), Denmark, Finland, France, Germany (FR), India, Italy, Japan, Korea (Republic), Kuwait, Netherlands, Norway, Portugal, Saudi Arabia, Spain, Sweden, Switzerland, U.A.E., U.K., U.S.A., Yugoslavia) for the following posts:

1. DIRECTOR, COMPUTER SERVICES

The ADB has undertaken a programme to modernise its financial, administrative and operational systems and to substantially expand its office automation facilities. The computer environment includes an IBM 4381 running under OS/MVS, using Datacom/ideal for new applications and COBOL. There are two Wang VS 7120 systems for office automation. There are 550 work stations of which 200 are micro-computers.

Candidates should have a university degree in computer science or a related field, a minimum of 15 years of progressively responsible ADP experience with at least 5 years at a senior management level. Candidates should have proven competence and experience in the planning, implementation and operation of modern large-scale information systems and telecommunications networks. Candidates must have an excellent knowledge of English or French and should have a good working knowledge of the other.

2. COMPUTER AUDIT OFFICER

The incumbent will be required to evaluate the systems design, programming techniques and operating procedures to promote the operational efficiency and progressing accuracy of the Bank's computer based systems, identify risks inherent in processing transactions by computer, develop appropriate application programmes/packages to assist in evaluation controls, and carry out on the job training for the internal audit staff of the Bank in auditing computer based processing and systems.

The candidates must have a university degree in France or Accounting, and/or possess professional qualifications in accountancy coupled with at least 5 years of relevant and proven experience in auditing computer based processing systems. He/she must be fluent in either English or French, and have a good working knowledge of the other.

3. PURCHASING OFFICER

Under the supervision of the Chief, Supply, Travel and Shipping Division, the incumbent will be responsible for supervising the timely and correctly-priced acquisition of goods, equipment and services in accordance with the needs of the Bank so as to ensure the supply and availability of material resources required for the Bank's internal operations.

The position requires a Masters degree in Business Administration, Commerce, Finance or Law, with a concentration in materials management, and a minimum of five years of working experience in purchasing activities in a large business organization, governmental institution or other organizations similar to the Bank.

The incumbent must be bilingual in French and English, good at public relations, possess negotiating and bargaining skills, tact and diplomacy in dealing with requisitioners and suppliers, and ability to work under pressure.

The ADB offers a competitive tax-free salary package based on qualifications and experience. Benefits include installation and dependency allowance, life insurance and medical cover, home leave and retirement plan.

Applications with complete curriculum vitae and three references should be submitted by 15 May, 1989 to:

The Director
Human Resources Management Department
African Development Bank
01 B.P. 1387
Abidjan 01
Republic of Côte d'Ivoire



BP OIL

CREDIT MANAGEMENT

MARINE FUELS AND LUBRICANTS

A KEY ROLE IN A GLOBAL BUSINESS

BP Marine, part of BP Oil, is a major supplier of fuels and lubricants to ship operators world-wide.

As part of the small credit management team, your role will be critical to the success of the international business. It will involve assisting in the provision of a credit management service for our marine business. This will include advising sales units and associated companies in the UK and sales agents overseas on the application of credit policy and procedures, following up delinquent accounts and negotiating repayment, and assessing the creditworthiness of existing and prospective customers.

Candidates must have at least five years' experience in

Credit Management, ideally with an oil major or a shipping banker. Preference will be given to candidates with an appropriate professional qualification or to members of the Institute of Credit Management. Salary is negotiable and excellent benefits include non-contributory pension and assistance with relocation costs where appropriate.

Please write or telephone for an application form quoting ref: MF001 to: Miss Iris Lawrence, The British Petroleum Company plc, Britannic House, Moor Lane, London EC2Y 9BU. Tel: 01-920 5138.

BP is an equal opportunity employer.

UNIVERSITY OF WARWICK

WARWICK BUSINESS SCHOOL

FINANCIAL OPTIONS RESEARCH CENTRE

Research positions are available in the newly created Financial Options Research Centre, for a period of 2-3 years in the direction of Professor Stewart Hodges. Up to three positions are available for researchers to join a team doing applied research on financial options.

Applications are invited from well qualified candidates, preferably with research experience, and skills and knowledge in at least two of the following areas:

stochastic methods, statistics, computer programming/numerical analysis, or derivative instruments.

Salaries will be on the Research 1A scale: £9865-£15720 or Research II scale: £14500 - £19310 depending on qualifications and experience.

Application forms and further particulars from the Personnel Office, University of Warwick, Coventry CV4 7AL (0183 523627) quoting Ref No 40/44/88/67 (please mark clearly on envelope). Closing date for applications 2 June 1989.

AN EQUAL OPPORTUNITIES EMPLOYER

FINANCIAL ACCOUNTANTS (ACA's)

Career opportunities exist for high profile, high calibre ACA's who possess current banking experience for the following positions:

FINANCIAL CONTROLLER

Exceptional calibre ACA aged c35 years with at least six years prime investment or merchant banking experience to assume responsibility for all financial accounting, taxation, systems operations, strategy, product development, etc. Salary neg c£60,000 plus full benefits package.

HEAD OF INTERNAL AUDIT

An ACA able to "mastermind" this new function, with previous major bank audit experience. Salary to £40,000 plus banking benefits.

CHIEF ACCOUNTANT

Aged c30 years with at least three years management/statutory reporting systems experience (IBM 38 KAPITI). Salary to £35,000 plus banking benefits.

CHIEF DEALER FOREIGN EXCHANGE

A recent introduction into the London Market who are seeking an experienced Senior FX Dealer with Management potential and excellent profit related dealing skills. High earnings potential.

BOND SALES/ORIGINATIONS

A major issuing house seeks applications from graduates with proven success to date in both the buy and sell side of bonds. One vacancy exists for a UK originations track record, the others call for fluency in French, Italian, Spanish and in particular German on the sales team. Salary v neg AAE to £40,000 plus benefits.

LEASING

Several vacancies exist for exceptional sales/marketing experts, aged 25-30 years, graduates preferred. The vacancies exist predominantly in Sales Aid MSP and UK middle-Ticket sectors. Premiums are being paid by prime institutions. Salary v neg £20-£35,000 plus reward orientated bonus, car, etc.

OLD BROAD STREET BUREAU LTD
STAFF CONSULTANTS
65 London Wall, London EC2M 5TU
Tel: 01-588 3991, Fax: 01-588 9012

International Economist

London

ANZ Banking Group is a major international banking organisation employing some 43,000 people in over 40 countries. The Group's International Economics activity is co-ordinated from London where a vacancy has occurred within the Economics team.

We are seeking a professional economist with a minimum of three years' relevant experience of providing economic advice in a business environment, preferably in an international financial services institution.

The ability to communicate effectively with non-economists is essential, as is a good academic background and the ability to work under pressure. Foreign language proficiency would be useful, as would experience of less developed countries.

Important aspects of the Department's work are exchange rate forecasting and money market analysis. Other areas include country risk assessment, longer-range forecasts for planning purposes, industry and commodity studies, and assisting the Group's marketing programme through the publication of reports and articles.

Remuneration will be dependent on qualifications and experience and commensurate with current market rates. In addition a benefits package including mortgage facilities, non-contributory pension and preferential loans is offered.

Please send comprehensive curriculum vitae to Gillian Sullivan, Personnel Officer, ANZ Bank, Minerva House, Montague Close, London SE1 9DH.

ANZ is an Equal Opportunity Employer.

ANZ Bank

MTN/ECP Origination

This is an ideal opportunity for an outstanding marketing orientated individual to join a professional team which ranks as a market leader in structuring dealer programmes for short-term instruments.

Reporting to the Managing Director, you will be responsible for winning new Euro-Medium Term Note and Euro-Commercial Paper mandates.

For this high profile position the successful candidate will have to demonstrate excellent communication and organisational skills.

Specific experience of marketing these products to issuers may be an advantage; however, candidates with a sound knowledge of the broad range of international capital markets instruments would be of interest. Additional language skills would be valuable.

In view of the importance attached to this position a highly competitive salary package will be offered.

For an initial, confidential discussion please contact Shubha Chawla.

Lloyd Chapman Associates

International Search and Selection
160 New Bond Street, London W1Y 0HR
Telephone: 01-409 1371

Appointments
Advertising
Appears every
Monday
Wednesday & Thursday

TRUST OFFICER MONACO

An international trust group is looking for an experienced Trust Officer for its busy Monaco operation. The position involves the handling of a number of important accounts and requires a high degree of self-motivation together with the ability to deputise for the Manager in his absence.

The successful applicant is likely to be aged 28-35 with good all round experience of trust work possibly gained outside the UK. An appropriate qualification would be an asset. Salary, which is tax-free, will be attractive and commensurate with age and experience. Preliminary interviews will be held in London.

Applications please to:
The Manager, Georgam S A M, 38 Bd des Moulins,
BP182 MC98004, MONACO CEDEX

MARKETING OFFICER to £30,000
Triple A rated International Bank is seeking to appoint a young Marketing Officer to join the International Corporate Banking Division. Aged in your mid-late 20s you will be a high academic achiever with 3-4 years relevant experience from a Merchant or International environment. In addition, sound credit analysis experience is essential together with the excellent presentation and communication skills normally associated with a high profile position. This is a challenging opportunity for a young Marketing Officer to extend his/her experience in a demanding environment.

CORPORATE FINANCE EXECUTIVE to £30,000
Several vacancies exist with major UK and International clients for Corporate Finance Executives. The positions encompass all areas of Acquisition and Asset Finance including M&A, MBO, MBI and LBO and will incorporate deal origination, structuring, negotiation and flotation. Ideal candidates will be recently Qualified Accountants or Solicitors preferably with previous acquisition experience or high calibre graduates with an excellent Corporate Finance background. All the positions offer outstanding prospects in this dynamic and expanding market.

CREDIT ANALYST to £23,000
Top International Bank seeks to recruit a graduate Credit Analyst with marketing potential to join its Business Development team. The successful applicant will have a general banking background, possibly from a Management Training scheme, followed by a minimum of one year's Credit Analyst experience. Duties will include research and analysis of both UK and International corporates, along with company visits both at home and abroad. Preference will be given to applicants with a European language.

JOSLIN ROWE
21 Broadfield St., London EC2A 4EJ. Tel: 01-438 5255. Fax: 01-438 5257.
RECRUITMENT CONSULTANTS

INTERNATIONAL APPOINTMENTS

INTERNATIONAL EXECUTIVE SEARCH
Established & reputable international executive search firm seeks consultants with 5-4 years of relevant experience to add additional expertise to NY & London offices. Candidates should have a proven track record and existing client base in industrial, corporate or financial services. The right candidate will welcome the opportunity to develop in a supportive & professional working environment.
Please send resumes in confidence to
Box A1225 Financial Times, One Southwark Bridge London SE1 8UL

MANAGING DIRECTOR

COMMERCIAL BANK NAIROBI

A major commercial Bank, with several subsidiaries and a network of branches, seeks to recruit a Managing Director. Reporting directly to the Chief Executive, you will advise and assist in policy formulation in all spheres and exercise day-to-day control of the operations, lending and personnel functions within the Group. You will also act as a working Director for various Bank subsidiaries.

Candidates will be fully trained bankers with AIB, University or equivalent academic/professional qualifications. Ideally aged 50-55, you will have an in-depth knowledge of Commercial Banking (retail and corporate) as well as at least 10 years' senior management level experience. African experience is essential, a knowledge of Kenya highly desirable.

An initial contract of 2 years is envisaged with negotiable renewal upon expiry. An attractive salary and benefits package is offered.

Please reply enclosing career details to:-

David Bates, Bates Tavner Resources,
63 Carter Lane, Ludgate Hill, London EC4V 5DY.

Vice-Chancellor and Principal

The post of Vice-Chancellor and Principal becomes vacant on 1 October 1990 and the University is now seeking an energetic and innovative leader to fill it.

Anyone interested in the post or wishing to suggest names is asked to write to the Chairman of the Selection Committee, Room 111, Wilfred Brown Building, Brunel University, Uxbridge, Middlesex UB8 3PH, or to telephone 0895 74000, extension 2014.

The closing date for applications is 31 May, 1989. Further information may be had from the Secretary General and Registrar at the above address.

Brunel
THE UNIVERSITY OF WEST LONDON

STOCKBROKERS

Registered Representatives

You are looking for high earnings, interested in private client equity sales, and are a registered representative.

But you have no (or very few) clients

We would like to talk to you
B. Hershon (MD), UK & General Securities Plc,
72 Great Eastern St., EC2A 3JL 01 895 1700.
Member of FSA & International Stock Exchange.

NEW TOP EXECUTIVE JOBS

IS YOUR CAREER ON TARGET?

Since 1980 we have provided a premium support service for executives seeking new general management or financial appointments. We provide a confidential meeting which is without obligation. Please, enquire about our Executive Equal Service.

Commaught-Mainland

102 Dore Row, London EC2A 4EJ. Tel: 01-438 5255. Fax: 01-438 5257.
22 Suffolk Street, Birmingham B1 1LS 021-643 2924

TECHNOLOGY

Insurance retailers embrace networks

DIGITAL Equipment, the world's largest manufacturer of minicomputers, is entering the UK market for computer-based networks over which insurance companies and their intermediaries can carry out transactions.

Digital's main competitors in the market are British Telecom Insurance Services (BTIS) and Istel, the communications services group. IBM, the computer maker, also entered the market last October.

The aim of the four companies is to make the computer terminal as ubiquitous in the retail insurance industry as it is in the retail travel sector. In both applications, terminals in retail outlets are connected to the travel or insurance company's central computer over a private telephone network.

The main components of Digital's service, called FIS (Financial Information Service), are access to up-to-the-minute information from insurance companies on investment, pensions, mortgages, savings and life assurance, and the ability to display a full quotation on screen and then complete a transaction over the network.

Although Istel has been offering insurance services over its network since 1985 and BTIS since 1987, both acknowledge that only a few pockets of the market are saturated, such as that for endowment quotations. "The transaction side is particularly underdeveloped," says Colin Jones, general manager of BTIS. "And in sectors such as motor and household insurance we're only just beginning."

The BTIS service is used by about 14,000 intermediaries and the aim is to get 30,000 users, says Jones. Istel prefers to classify its success in the number of quotations which pass over the network - 1m a month, according to Phil Coathup, director of business development.

Many companies, especially the large intermediaries, use more than one network. "In the early days some took all three services and then decided whether to drop one or two of them," says Coathup.

Della Bradshaw

Finding letters for the book of man

Clive Cookson describes a genetic quest that could transform the treatment of disease

Scientists have started the largest international project in the history of biological research - to map and identify all human genes. The resulting "book of man" may provide the basis for preventing or treating most human disease in the next century.

The aim of the Human Genome Project is to identify the estimated 100,000 genes which specify everyone's individual characteristics, from hair and eye colour to susceptibility to disease. As the name implies - genome means all genetic material - the project involves locating every gene on the 23 pairs of human chromosomes, and discovering the precise chemical sequence of the DNA - the molecule that makes up the genes.

Although individual laboratories have been working for several years to identify genes, only a few hundred have been found and sequenced so far - hence the expanded international programme. Co-ordinated by the Human Genome Mapping Organisation (Hugo), it already involves 220 research groups in 23 countries.

Hugo does not have a formal timetable or budget for the project. But according to one estimate it will take 15 years and cost \$3bn. The US Government has committed about \$50m (\$20m) to human genome research this year and may spend twice as much next year. The UK Medical Research Council is spending £11m over three years.

"The whole of medicine will eventually be based on what the human genome project does," says Sir Walter Bodmer, director of the Imperial Cancer Research Fund and a Hugo

vice president.

The disorders which cause most of the ill health and early deaths in modern industrialised society - heart disease, many forms of cancer, mental illnesses such as schizophrenia and auto-immune disorders such as arthritis - have a significant genetic component. They arise from a complex interaction between genes and environmental factors.

Already, by working in a largely piecemeal fashion, molecular biologists and geneticists have pinpointed this cause of several simple inherited diseases, each of which results from a single defect in one gene.

In families known to be at risk from these diseases, doctors can now test women in about the eighth week of pregnancy (by removing a tiny sample of foetal tissue known as a chorionic villus) and offer an abortion if the defect is present. In London, for example, there has been a big reduction in the number of babies born with thalassaemia (a serious blood disorder which particularly affects people of Mediterranean origin) since King's College Hospital started a thalassaemia screening service for Cypriot families.

Antenatal screening followed by abortion is not, however, a serious option for such disorders as heart disease, cancer and mental illness. Apart from any ethical considerations, their origins are too complex to allow such a clear-cut early diagnosis to be made.

But if the project is successful, it will be possible to give every new-born baby a full DNA profile, accompanied by specific advice on how to reduce the risks of developing

the diseases to which he or she is susceptible. More important, knowing the full genetic causes of diseases will help medical researchers find effective treatments for them.

Without doubt, ethical debate will bedevil some potential uses of genetic information about individuals. For example, should employers be allowed to test employees' genetic susceptibility to occupational diseases? Should insurance companies ask clients to be tested for susceptibility to heart disease?

Some opponents of genetic engineering claim that information gained through the human genome project could be abused more seriously - possibly providing the basis for a neo-Nazi eugenics programme. These fears are, perhaps understandably, voiced most strongly in West Germany, where objections from some German members of the European Parliament have held up a proposed 100m EC contribution to human genome research. Manfred Macioli, chief adviser to the EC science commissioner, says that the EC programme is being revised to include more safeguards against unethical use of the research.

Sir Walter Bodmer points out, however, that Hugo's charter requires it to examine the ethical implications of its work. "As someone whose family fled from the Nazis, I particularly object to the German Greens saying that this is a route to Nazi-style eugenics."

The human genome consists of 3bn chemical beads twisted into the famous double helix of the DNA molecule. There are four types of bead, known scientifically as bases. They are

the four chemical letters of the genetic code (A, G, T and C) discovered by James Watson and Francis Crick in 1953. (Watson is one of the leaders of the human genome project in the US.)

Biologists began systematically to work out the DNA sequence of individual genes in the 1970s, following a technique developed by Fred Sanger of the MRC Laboratory of Molecular Biology in Cambridge. Then it took a skilled scientist more than a year to find the sequence of a typical gene containing 100,000 bases.

At that rate, the human genome project would have taken centuries to complete. Even this faster manual sequencing methods introduced during the 1980s are far too slow.

The automation of DNA sequencing has been led by two US companies, Du Pont and Applied Biosystems. Each markets a machine, for about \$100,000, which automates part of the process. Ed Chait, Du Pont's molecular genetics sales manager, expects that the two companies will sell about 300 DNA sequencers world-wide this year.

But Chait admits that these first-generation machines are far from adequate for the human genome project. "They can handle 8,000 to 10,000 bases per day running flat out, and 5,000 is probably more realistic in a normal laboratory. For the human genome project we're looking for a million bases per day." He says that speeding up to this rate "is an engineering problem, not a problem of fundamental science. If the funding is there, it could be accomplished within a five-year time-scale."

In Japan, a consortium of medical equipment manufacturers is working on DNA sequencing technology, under the Ministry of International Trade and Industry (MITI). However, genetics experts from the US and Europe, who have visited Japan, say that the programme has run into unexpected technical problems and is behind schedule.

The leading European supplier of genetic sequencing equipment is Amersham International of the UK. With the MRC Laboratory of Molecular Biology, the company has developed a £20,000 machine called Autoseq which automates another important part of the sequencing process.

Amersham is also in the early stages of an Anglo-French project, Labmat, which aims to automate all the repetitive work now done manually in molecular biology laboratories. Its partners in the project - part of the Eureka programme of European technological co-operation - are the Imperial Cancer Research Fund in London, the Centre for the Study of Human Polymorphism in Paris and Bertain, a French robotics company.

Full automation of gene mapping and sequencing will require new technology both at the "front end" (chopping up the DNA into individual genes, cloning these and preparing them for sequencing) and at the "back end" (interpreting the results of sequencing).

An important development at the front end has come from Cetus, the Californian biotechnology company. Its technique, known officially as polymerase chain reaction (PCR) and unofficially as gene amplification, enables scientists to make



unlimited copies or clones of a piece of DNA very quickly in a test-tube.

Progress at the back end depends on faster information processing. An important figure in this is Leroy Hood, of the California Institute of Technology, who last month announced the Fast Data Finder - an array of computer chips developed with two Californian companies, TRW and

Applied Biosystems. It will be programmed to scan the chemical letters of DNA sequenced by the human genome project and to detect patterns which might give a clue to their genetic functions.

Scientists will need all the help they can get from computers not only to read the 3bn letters of the book of man but also to understand the full meaning of the words.

France addresses a problem of handwriting

The French mail system is about to take a step forward as a prototype optical reader starts to decipher handwritten postal codes in the Paris suburb of Bobigny. It should pick out the necessary information from jumbled addresses.

"Our objective is an overall reading rate for addresses of 75 per cent, compared with about 50 per cent at present," says Jean-Claude Burband, head of technical research for the French postal service.

Only 30 per cent of the 8bn letters a year sent through the French postal system have handwritten

addresses, but this helps to keep manual sorting costs high. At the moment, most of the mail processed automatically is under contract with banks, insurers and other large companies, which respect La Poste address norms in return for a discount on rates. Current recognition devices cannot read handwriting, nor can they improvise. One line out of place and they are lost.

The postal service does not yet aspire to 100 per cent success. "Per-

fection would be far too expensive," says Michel Bordes, chief telecommunications engineer.

Apart from being unable to recognise typed addresses, the traditional "mask" technique cannot cope with the multitude of forms and styles that the human hand produces. Even the new system will be hard pressed to distinguish joined-up characters. This may lead La Poste to recommend that boxes are printed on envelopes to separate

postal code numbers.

Preliminary code-reading tests with the latest prototype - taking in 5,000 letters and 2,500 sets of handwriting, sometimes barely legible - gave a success rate of almost 75 per cent and reading errors of about 2.5 per cent. "Our objective is to bring the error rate down to 1 per cent," says Bordes.

The system, built by CGA-HBS, part of the French electronics group Compagnie Générale d'Electricité,

has a 128 mm vertical field of vision, double the present capacity. This means five lines of an address can be processed, instead of two. The readers are equipped with two parallel recognition algorithms, one descriptive and the other based on linear classification. The image is first binarised by the Sybilis system, designed to take handwriting into account, and operates at a rate of 13 letters per second.

The 32-bit processor is supplied by

Inmos, of the UK. The system, known as Prisma, uses Inmos's Transputer electronic circuits and has a calculating capacity of 50 millions of instructions per second (Mips) for the postal codes and 200 Mips for four-line addresses.

The aim is to double the number of optical readers in French sorting offices by 1995. The unit cost should fall from up to FFfr 5m (2470,000) to just over FFfr 2m, according to Burband. Work is also in progress on an optical reader for cheques, but that has much further to go.

Barbara Casassus

RESIDENT ABROAD

THE MONTHLY MAGAZINE
FOR EXPATRIATES FROM
THE FINANCIAL TIMES

WHEN IT PAYS
TO TIE UP YOUR
MONEY

TEN BOOKS IT'S
BETTER NOT TO
DECLARE

DESIGNER
GOLF

There is
still time
to rewrite
your will

PLAY IT SAFE IN
A SOFT-TOP
MERCEDES

HOUSE
PURCHASE
ITALIAN-STYLE

Plus the SCHOOL FEES

YOU DIDN'T

BARGAIN FOR!

RESIDENT ABROAD IS ON SALE NOW IN
SPAIN, GIBRALTAR, PORTUGAL,
HONG KONG, SINGAPORE,
CYPRUS, & MALTA
PICK UP A COPY
OF THE MAY
ISSUE
TODAY

The MAN Group - Partners for Advanced Technology

The MAN Group member companies are actively engaged all over the world in machinery and plant construction for the supply of power, water, and transport. Their high-tech products and services are aimed at satisfying the demands of the power generating sector, chemical and petrochemical industries, transport engineering and materials handling, basic industries, as well as printing and communications engineering.

MAN Aktiengesellschaft
Munich
Unter den Eichen 15, D-8000 München 40

HE WANTED SOMEONE FAST, INNOVATIVE AND ON THEIR METTLE

When Eddie Boss was ready to run his own show,
he looked at several venture capital companies.

Then he approached Phildrew Ventures.

Today he is Chairman and Chief Executive of
SG Industries, a manufacturer of steel bar rein-
forcement products, welded steel mesh, wire and
construction products in the UK, USA and Canada.

Coming to Phildrew was a shrewd move.

Because buying the company from its previous
owner, Transport Development Group plc, called
for a rather innovative deal - a cross between a
bought-deal, a buy-in and a buy-out.

First, Phildrew took the company on to its
own books - the 'bought deal' element.

Then Eddie Boss was appointed chief execu-
tive - the 'buy-in' part.

Also, he and the existing management were
offered the chance to purchase up to 15 per cent
of the company - the 'buy-out'.

Only then did we syndicate the deal.

Other venture capital companies might think
this kind of thing just too risky. Particularly when
the total funding required was £68 million.

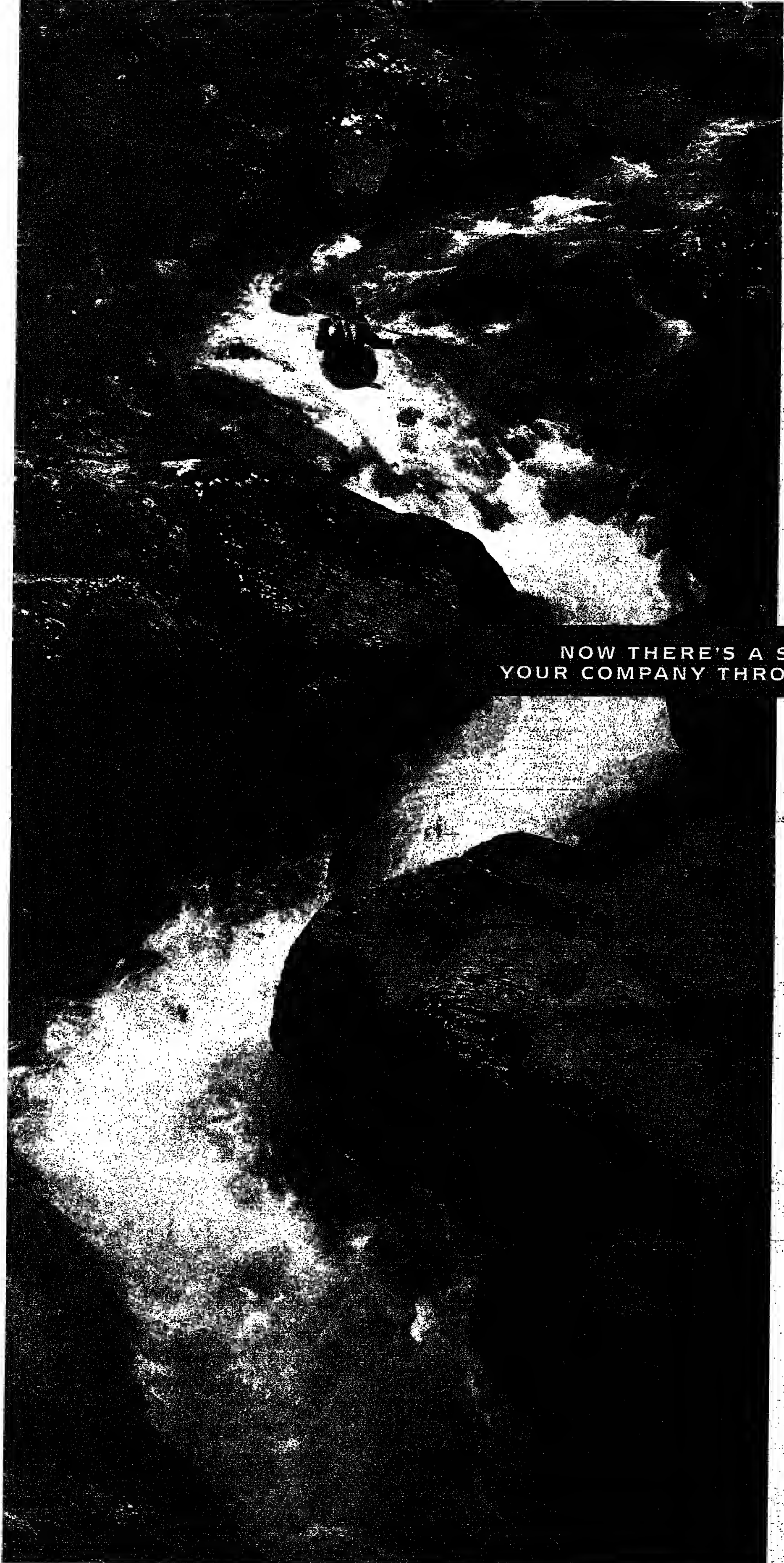
We beg to differ.

When time is of the essence
- as it was in this case - it pays to
strike while the iron is hot.

PHILDREW VENTURES
Creative Capital For Management Buy-Outs

TRITON COURT, 11 FINSBURY SQUARE, LONDON EC2A 1PD. TELEPHONE: 01-628 6366.

PHILDREW VENTURES LIMITED • PHILDREW VENTURES IS A MEMBER OF IMRO AND AN ASSOCIATE OF UBS Asset Management (UK) Limited



The early years have always been the most treacherous for a business.

Today, however, they can be positively lethal.

Fluctuating interest rates, for example, directly affect the ability of many companies to pay their bills.

This in turn affects the cashflow and bad debt levels of companies like your own.

And could eventually put your survival (let alone your planned growth levels) in question.

Realising this, we at Trade Indemnity have a range of specifically designed credit risk management services to help free you of cashflow and trade debt worries.

Whichever services you choose, you'll have the expertise of Britain's biggest credit risk managers working for you.

There's our information bank on the financial state of over a million potential customers.

**NOW THERE'S A SAFER WAY TO GET
YOUR COMPANY THROUGH ITS EARLY YEARS.**

Or our insurance which means you won't pick up the bill for someone else's problems.

Even if one of your customers is a slow payer or becomes insolvent, we have special services to take the problems off your hands.

Like thousands of other companies of all sizes, you'll also get more than a better night's sleep once you take advantage of our services.

In our experience, you'll find overdrafts become easier to arrange.

Interest rates become a little finer on your finance.

Your customers become rather more prompt with their payments.

And you can afford to concentrate on building your business into a bigger one. Rather than just keeping yourself afloat.

To find out more about how we can help you safely navigate the early years and beyond contact your broker, write to us now at 12-34 Great Eastern Street, London EC2A 3AX, or telephone 01-739 9939.

In today's business world it's sink or swim.

Why risk sinking?



TRADE INDEMNITY

MANAGEMENT

The signs are that mythical beasts, dragons and the like will soon be joined by the most equivalent: the general manager. This poor creature is defined as someone competent to run an organisation of whatever sort regardless of its circumstances.

Although plenty of people bear the title, scholarly researchers and headhunters alike are hard-pressed to find anyone who matches the definition. Take, for instance, Professor John Kotter of Harvard Business School who, after studying so-called general managers in nine corporations, reported that almost all were in fact not just specialised but narrowly so. "They have an unusual set of personal characteristics that closely fit the specific demands of the contexts in which they work."

Ironically, omniscient managers are turning out to be mythical at a time when they have never been more needed. Today, change is taking place not only more quickly, but in unforeseeable directions, and thus varying as well as quickening the processes needed to cope with it. In many cases, the fitness of businesses to survive will probably depend on their having management capabilities to fit the demands of rapidly shifting contexts of work.

Such changes could well overwhelm even the minority of companies which, having twigged that truly general managers are as rare as hippos, try to work on the "horses for courses" principle.

Examples include the 150 international businesses contributing to the research programme run jointly by MIT Sloan University's management school, the Hay consultancy and the Strategic Planning Institute, under the name of the Organisation and Strategy Information Service.

The findings show that business success, as measured by return on investment, is strongly linked with a particular pattern of executive employment.

The operations with a high return tend to be those which change their managers by recruiting outsiders to important positions at both the early and late stages — the growth and decline phases — of the life-cycle of the company's main product. During the mature stage between, however, the successful businesses maintain managerial continuity by filling vacant executive posts by internal promotion.

"SHOULD I PASS THE BUCK TO SOMEONE EFFICIENT OR INNOVATIVE?"



The very model of a mythical manager

Michael Dixon wonders whether the generalist ever existed

The researchers think the explanation lies in the different demands imposed by the phases. In growth and in decline, emphasis tends to be on doing different things from those done by competitors, which puts a premium on fresh ideas and approaches.

A management is more likely to be open to them when the balance of power is held by executives not brought up in the company's established procedures and political ethos. In the mature stage, when the emphasis is on doing the same things more efficiently, the balance is better held by executives deeply familiar with the detailed ways in which their plant and workers and customers operate.

But other studies indicate that what distinguishes the two sets of balance-holders is not simply that the outsiders' experience and ideas are broader than those of the insiders. There is much evidence, for example, in the work of the psychologist Jung, that managers who thrive when the prime need is for innovation are 'different' in personality from those successful when efficiency is the key.

Even so, in theory, it should be easy for companies to adopt the horses for courses principle.

All they need to do is identify impending shifts in their product life-cycles, and with the aid of personality tests alternately replace a decisive number of managers of the innovative type with the efficient type, and vice versa.

The trouble is that the theory takes no account of the changing conditions in which companies have to operate.

One stumbling block is that the steps to establish a single European market after 1992 are likely to join with advances in technology to make orderly product life-cycles with clearly identifiable stages a thing of the past. There is no reason why Europe should be a market uniformly preferring relatively inexpensive products of standard kinds. It may equally well be a hotchpotch of separate markets each preferring higher-priced goods tailored to its specific wants. Another probability is a varying mixture of both, with the same product at different stages of the cycle in different places.

A second obstacle is that, as a result of the diminishing young populations of countries such as West Germany, Britain and France, capable executives of any personality type could well be in too short supply for companies to make changes in

their managements' balance of strengths. No matter how much and frequently the sorts of work required of their managers may change, businesses are likely to have to make do with much the same mix of executive abilities that they had before.

The problem, of course, is how.

"There's no doubt that a lot of top executives will need to look closely at their organisations," says Marcus Alexander, a director of the CAH management consultancy set up two years ago by former members of McKinsey and the Boston Consulting Group.

"Left to themselves, both of the personality types can hamper performance. When the company's strategic need is for efficiency, managers with an innovative disposition will tend to waste resources. When the need is for new developments, the efficiency merchants will waste opportunities."

"The tendency in organisations is that, over time, one type or the other gets the upper hand and cements in systems of control that enforce its own preferred methods. So when the strategic need changes, even if top management spots it and works out

and hands down a fresh policy, the control system keeps on pushing the company in the old direction."

If businesses are to be agile enough to cope with the likely changes, Alexander thinks, they need to engineer their control system so that it both prompts innovative managers to be efficient with resources and efficient managers to pursue new opportunities. Fortunately, only a few people of either type are imprisoned in it to the extent that they are unable to work in the other way.

"But they're most unlikely to do so unless the system makes them. After all, that's what controls exist for: to modify people's habitual behaviour."

The traditional kind of controls, whose modifying object is to restrain, will remain indispensable for keeping innovative types awake to the importance of efficiency. An illustration is the setting of crystal clear targets for the reduction of capital employed in the manager's unit.

By contrast, the measures needed to produce innovative approaches from devotees of efficiency will themselves need to be innovative. The CAH director terms them "inspirational controls". For example, instead of requiring executives to justify in detail their decisions to get new capital equipment for their operation, certain Scandinavian concerns now require them to justify their decisions to keep old equipment.

To serve as a bridge between restraining controls aimed at innovative dispositions and inspirational measures focused on the efficient counterparts, there can also be supportive controls which simultaneously steer both types of behaviour in the desired directions. For instance, in several companies, managers are regularly handed lists of leads to potential clients and required to report what has been done to secure their custom.

The decision to establish such a three-strand control system is inevitably somewhat pessimistic since it acknowledges that some of a company's executives will always pull in different directions, rather than all together in the manner of truly general managers. But given the evidence that they are mythical, businesses which go on acting as though they existed are surely in danger of becoming extinct.

* General managers are not generalists. *Organizational Dynamics*, 1982, 10 (4).

UK employee training

Will local needs be met?

Charles Leadbeater examines an analysis of government plans

Civil servants at the Department of Employment are filtering the first bids from teams of UK business leaders to set up Training and Enterprise Councils.

Employers have responded enthusiastically to the Government's plans to devolve responsibility for designing training programmes to the employer-led councils, according to Alan Bartlett, director of education and training at the Association of British Chambers of Commerce.

The filtering of the bids will be seen by many employers as a key test of whether the Department will encourage their enthusiasm or dampen it down beneath the rules, regulations and paper work of civil service bureaucracy.

The Government hopes to set up about 80 councils over the next four years. They will be led by a board of directors mainly made up of leading private sector employers. The councils will become subcontractors of the Department of Employment's Training Agency. They will be provided with an annual budget of about £25m to run programmes such as employment training for unemployed adults and the Youth Training Scheme.

The introduction of private sector leadership and management is intended to ensure that the programmes are more closely tailored to local business needs. The prospectus for the councils talks optimistically about the flexibility they will have to redesign programmes.

All relatively straightforward. But will the councils be anything more than a privatisation of the senior management of area offices of the Training Agency?

According to a detailed analysis by academics at the London School of Economics, the councils will have to overcome a series of obstacles to fulfil the Government's aims. If TECs fail they could become merely a private sector head for a civil service body, with real decision-making remaining within the employment department.

The LSE report is based on comparisons with private industry councils in the US and chambers of commerce in West Germany, which were both models for the TEC proposals. The report says the councils are an important innovation which could ensure a closer fit between the commercial culture of business and the public service culture of training programmes for the unemployed, but it warns that pitfalls lie ahead.

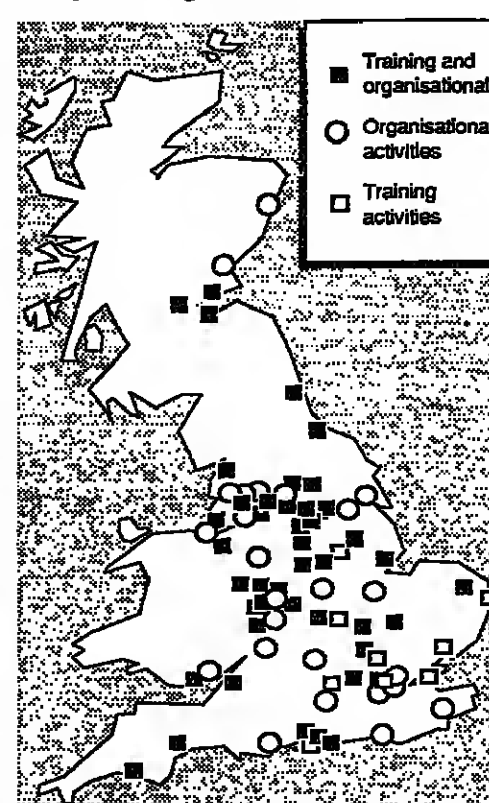
TECs should encourage employers to develop a common approach to training. But in part they will depend on existing organisations such as Chambers of Commerce, or local employer networks to provide the foundations.

Yet in some areas there are no chambers of commerce and in others they are not involved in training. Thus there could be significant gaps, particularly in most rural areas.

But the problems facing the TEC programme are not confined to coverage.

The Government must provide the councils with enough discretion to set local training targets and standards and to hire and fire staff. The councils' flexibility will be limited as the majority of staff will be civil servants, they will have little money to hire outside staff, and they are likely to have to use national rather than local performance targets to assess the effectiveness of their programmes.

The TEC prospectus says employers will be



Chambers of Commerce in the UK offer help in varying degrees; since they will provide the foundations of Training and Enterprise Councils significant gaps will clearly arise

free to raise private finance to hire staff and develop special training programmes. Yet even the most successful private industry councils have only managed to raise about 8 per cent of their budgets from industry.

The report also questions whether the Government has thought clearly enough about which employers will serve on the TEC boards and what will motivate them. "Business leadership has nothing to do with company size. The TEC prospectus is insufficiently clear on the concepts and criteria to be used in vetting membership," it says.

The report recommends that the insistence that TECs should be led by the private sector should be relaxed to allow some local authorities to play a leading role.

Finally, says the report, it is likely the TECs will fail to keep the attention of business leaders unless they develop their role well beyond training. Partly for this reason it advises the Government in the long term to consider changing the council's legal status to compel them to have a representative membership and to give them the power to raise revenue from business.

TECs and Vocational Education and Training: The Practical Requirements, by Robert Bennett, Andrew McCoshan and John Sellgren, Department of Geography, London School of Economics, Houghton Street, London WC1.

Reuters and Price Waterhouse announce the Treasurer's Workshop Courses

Reuters and Price Waterhouse have combined their skills in treasury strategy and information requirements to create a unique concept — The Treasurer's Workshop.

In an intensive practical three-day session you will be given advice and direction on how to improve yields, reduce costs and manage the risks of interest rate and foreign exchange exposure.

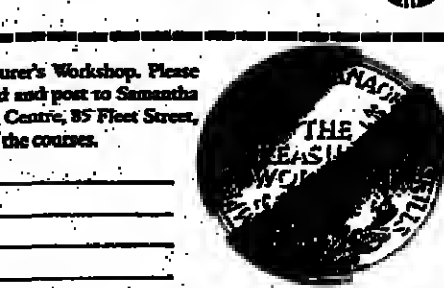
Treasurers, financial managers and those forming or developing a treasury function have already benefited from the course.

Following the success of the programme, we are pleased to announce further workshops over the coming months. If you would like to be one of the 25 participants in a forthcoming workshop, please post the coupon or contact Samantha Coates on 01-250 1122.

The resident speakers for the Treasurer's Workshop include the following:

Clive Johnson, Partner, treasury management consultancy, Price Waterhouse
Gwen Bechler, Managing Consultant, treasury management consultancy, Price Waterhouse
Arun Aggarwal, Senior Manager, treasury management consultancy, Price Waterhouse
Howard Lovell, Senior Manager, treasury management consultancy, Price Waterhouse
David Knight, Senior Treasury Consultant, Price Waterhouse
Jonathan Engel, Capital Markets Editor, Europe, Middle East and Africa, Reuters
In addition, there is a range of visiting speakers who aim to give you the benefit of their specialist experience
Terry Pitt, Vice President, Citibank NA
Nick Douch, Chief Dealer and Economic Adviser, Head Office Foreign Exchange, Barclays Bank plc
Christopher Bell, Chief Executive, Manchester Exchange Trust Ltd
David Gibson, General Manager Finance, TSB England & Wales

Price Waterhouse



I would like to receive more information on the Treasurer's Workshop. Please complete the coupon below and post to Samantha Coates, The Treasurer's Workshop, The Reuters Training Centre, 85 Fleet Street, London EC4P 4AJ or telephone 01-250 1122 for details of the courses.

Name _____
Company _____
Address _____
Tel No. _____

The heavier the weather, the rougher the commercial climate, the more you appreciate stability of premium.

We are a mutual club. So our premiums don't react as violently as some to commercial peaks and troughs. That's one reason why over 50% of the world's containers are now covered by the TT Club. Another is the exceptional care and efficiency with which we handle claims. Quite simply, your interests are ours. Ask your broker for the new booklet for ship operators, together with membership details. Or contact us.

Through Transport Club
Insurance designed by Ship Operators

THROUGH TRANSPORT MUTUAL SERVICES, LONDON AGENTS OF THE JOINT MANAGERS, HOLLAND HOUSE, 1-4 BURY STREET, LONDON EC3A 5AE
TELEPHONE: 01-253 4545 TELEFAX: 01-253 4545 CABLE: MUTUALITY LONDON ECU. FAX: 01-253 5763
LOCAL CORRESPONDENTS: NEW YORK (212) 797-4500 SAN FRANCISCO (415) 956-4721 SYDNEY (02) 27-9572 HONG KONG (08) 252209

BANKING AND FINANCE IN THE NETHERLANDS

The Financial Times proposes to publish this survey on:

1st JUNE 1989

For a full editorial synopsis and advertisement details, please contact:

RICHARD WILLIS
on AMSTERDAM
(020) 225668/239430

or write to him at:

HERENGRACHT 472,
NL-1017 CA
AMSTERDAM.
Fax No (020)235591

MUSEUMS AND ART GALLERIES

The Financial Times proposes to publish a Survey on the above on

10TH JUNE 1989

For a full editorial synopsis and advertisement details, please contact:

ALISON NUNN

on 01-873 4677

or write to her at:

Number One, Southwark Bridge
London SE1 9HL.

Investing For Beginners

by Daniel O'Shea

4th Edition

Is your money working as hard for you as you do to earn it?

How well informed are you?

Do you know a rights issue from a scrip issue?
Can you distinguish a merger from an acquisition?
Do you know the difference between unit trusts and investment trusts?

Investing for Beginners will provide you with the answers.

Aimed at taking the investor right through the complexities of the stockmarket from scratch, Investing for Beginners sets out to demystify the basic principles of the markets in a practical and authoritative way. It examines investment media ranging from equities and life insurance to related issues such as the interpretation of company accounts.

Developed from a series of 'Beginners Guide' articles published in the Investors Chronicle, this latest edition has been revised to reflect recent radical changes in investment and taxation and the ways in which they affect the investor.

A clear and comprehensive guide, invaluable both to those new to the stockmarket as well as experts wishing to refresh their ideas on the subject.

Published August 1988.

ORDER FORM
Please return to (Mail order address only)
The Marketing Dept., FT Business Information
7th Floor, 50-64 Broadway, London SW1H 0DB.
Tel: 01-799 2002. Telex: 927282.

Please note payment must accompany order. Prices include postage and packing. Please send me:

Office use	Title	Qty	UK Price	Overseas Price
4649	Investing for Beginners		£9.50	£12.00
0258	ISBN 1 85334 015 4			US\$17.00

I enclose my cheque value £/US\$ _____ made payable to FT Business Information.

I wish to pay by credit card

(mark choice): ☐ Visa ☐ Access ☐ Amex ☐ Diners

Card No. _____

Card Expiry Date _____

☐ I wish to order 5 or more copies. Please send me details of bulk order discounts or telephone: (BLACK CAPITALS PLEASE)

Mr/Mrs/Miss _____

Title _____

Organisation _____

Address _____

Postcode _____ Country _____

Signature _____ Date _____

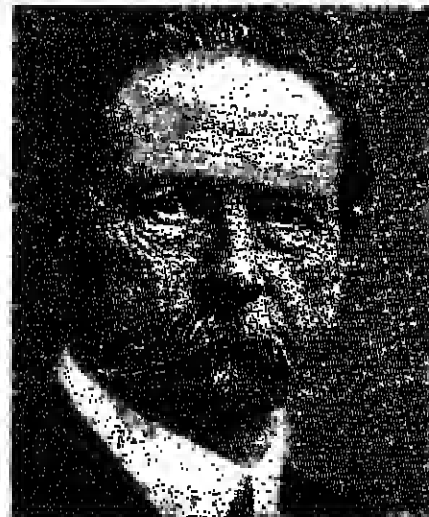
Please allow 28 days for delivery. Refunds are given on books returned in perfect condition and within 7 days of receipt.
Registered Office: Broken House, 10 Cannon Street, London EC4P 4BY.
Registered in England No. 980896.

“It is personalities,
not principles that move
the age.”

Oscar Wilde



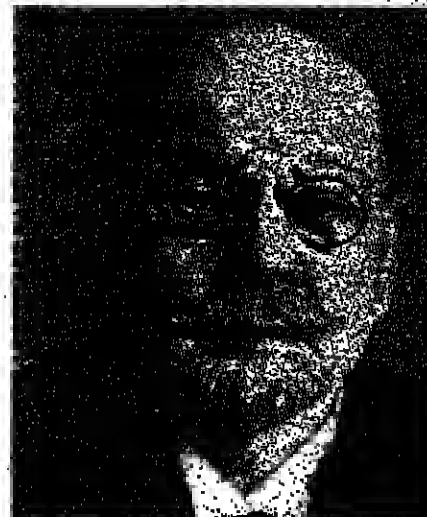
Gottlieb Daimler (1834-1900)
Inventor of the automobile



Karl Benz (1844-1929)
Inventor of the automobile



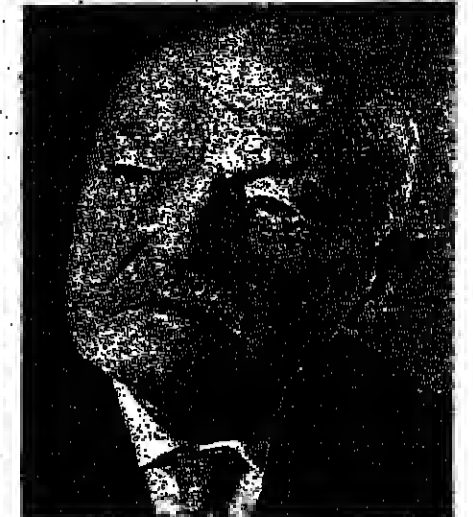
Berta Benz (1849-1944)
The first woman behind the wheel



Emil Rathenau (1838-1915)
Electrical entrepreneur
and founder of AEG



Karl Maybach (1879-1960)
Designer of
lightweight, high-performance engines



Claude Dornier (1884-1969)
Pioneer in
aviation and aerospace

Daimler-Benz is proof that behind brilliant ideas, you usually find brilliant people.

Daimler-Benz: Ours may still be a new name to many Americans, but from the companies that make up our three newly-formed divisions comes some of the most eminent high technology produced in the world today.

Mercedes-Benz automobiles and commercial vehicles. AEG advanced electronics and office technology. The engines, airframes and other aerospace components of Deutsche Aerospace.

And from our history come people who made history. Men and women inseparably linked

with the development of the automobile, for example. And of the electric locomotive. Pioneers whose achievements heralded the age of aviation. And revolutionized navigation.

Daimler and Benz, Rathenau, Maybach and Dornier. Their visions, their creativity and their perseverance continue to inspire the people of Daimler-Benz today.

People whose knowledge and skills, coupled with vast technological resources, are creating opportunities for great new ideas. Ideas - like those of their predecessors - that can lead to progress and benefits for all.

Daimler-Benz

ARTS

TELEVISION

Different slice of life

The drowning of the words in television drama by other sounds has gone beyond a joke. These days entire swathes of script are rendered inaudible by a combination of three factors: first, poor diction by actors; secondly, dialogue recorded at a very low level; and thirdly, music and sound effects mixed in at a very high level. Elderly people, who represent an ever growing proportion of the audience, find this particularly difficult, but you did not need to be elderly to have difficulty, for instance, with a recent "Play On One" called *Hitting The Hands*.

Producer Norman MacCaish and director Carol Willis chose to throw at us simultaneously pop music, a drunk talking, and a girl on a telephone, so that none was comprehensible. In the opening episode of *Take Me Home*, produced by David Sloodin and directed by Jane Howell, even those of us with abnormally good hearing were lucky to catch one word in three during some sections because Keith Barron was allowed to mutter, and sound effects were mixed in at a ludicrously high level. Similarly in the first episode of *Shalom Salaam*, produced by Chris Parr, dialogue and music was arranged in such a way as to ruin both.

Perhaps this mixing of materials makes producers and directors feel terribly "creative," and no doubt they catch the habit from one another. But it is time for editors and executive producers to begin stamping on it since it is very silly and deeply irritating for the audience.

In other respects *Shalom Salaam* is proving more

rewarding than might have been feared from the opening three quarters of the first episode. That looked threateningly like one of those dramas used by the Open University to illustrate case studies for sociologists. Though nobody actually carried a placard saying "Third generation Jewish immigrant rich, rebellious, but less religious than parents and much less so than grandparents" or "Second generation Asian immigrant confused by combination of Eastern and Western values," they might just as well have done. There was a strong feeling that the primary purpose was not dramatic but didactic.

However, by the end of the second episode all the dynamics of soap opera (for, to be fair, a Shakespeare play) were exerting themselves and you really wanted to know what would happen next: would Shehnaaz make a go of her home-based and, presumably, illegal factory, would Jackie have the baby, would Muntaz eventually rebel against Muslim laws, would the Asian textile workers strike against their Jewish bosses? Some of the answers should be revealed at 9.30 tonight, and however exasperatingly pedagogic the plot, the acting is of a consistently high standard.

As for *Take Me Home*, it paints a picture of life in a new town which sustains the depressing views of such places given in previous films and novels: the southern shopping centres, the underclass, the racism, and of course rain — but its portrait of a love affair may turn out to be different. Of course it may not: there was strong hint of women's magazine fiction in the introduction to the bored middle aged

driver, played by Barron, and the romantic young wife Kathy played by Maggie O'Neill. But there was also something in Tony Marchant's writing when the couple actually began to fall for each other which suggested there may be a rather sharper eye (and ear) at work here than is usual in "women's" stories of this sort.

After a bout of near hysteria in British commercial television following the publication of the Government's White Paper on "Broadcasting in The Nineties" we seem to have entered a period of equally invidious placidity. At first the attitude among many in ITV seemed to be that all was lost because of the idea of selling franchises to the highest bidder. Now that the notion of "programme quality hurdles" for bidders has been introduced, and the assurance made that the ITV authority would not necessarily have to accept the highest bid, an unearthly calm has descended.

But how much do these quality hurdles really mean? Suppose you are a rich communications company wanting to acquire an ITV franchise; will you bid at the franchise auction? Why should you? After all, your bid might be higher than necessary and since the authority's power to block takeovers is being removed it would seem to make better sense to wait on the sidelines until the franchise is allocated and then make a dawn raid.

What, price then the programme quality hurdles? On takeovers the White Paper states "Those buying into companies will have to satisfy the proposed programming tests and the ownership rules" but while it is easy to make such an assertion in a



Toby Rolt and Muntaz Sattar in "Shalom Salaam"

planning document, enforcement is something else. The two requirements — that ITV franchise bidders should jump quality hurdles (i.e. be subject to state regulation), and that ITV companies should be open to takeover in the marketplace like any other (i.e. not be subject to state regulation) — are surely irreconcilable.

Television is often the first mass medium to bring foreign news stories to our attention: it is fairly efficient at saying what happened. But for the why and how, most people look to newspapers and magazines. The printed media are still unmatched at conveying the political, intellectual and social atmosphere of foreign countries, and it is rare for television to be first in telling the public about such matters as changes in South African attitudes to apartheid, or the coming of glasnost and perestroika under Mr Gorbachev.

Channel 4's *Reid About Poland* was, consequently, particularly remarkable since it was the first medium to convey to me, anyway, and I do read about Poland in the daily and Sunday broadsheets and in weekly magazines) the current nature of the relationship between Solidarity and the government, and between Lech

Wales and other trade unionists.

Reporters are now very unfashionable in current affairs programmes. Producers, who feel themselves to be television's true professionals, resent the fame and fortune they see accruing to people they often regard as figureheads. Yet it is unusual for a programme without a reporter to communicate as much as one of James Cameron's or James Meesman's. So it was encouraging to find producer/director Ross Wilson working, seemingly so well with Reid, former leader of the Clyde shipworkers. Seeing Reid offer his interpretation of events in Poland, informed by his own background in politics, one recalled how effective foreign current affairs programmes can be.

Without going starry eyed it ought to be said that several of the programmes among the avalanche marking Mrs Thatcher's 10th anniversary in power were quite nasty. None, unfortunately, had the sharp order that *What Was The Week* at its best, nor the surrealistic violence of *Monty Python*. But *Splitting Image* touched all the questionable bases — Parkinson, Keays, Proctor, Archer, Ingham (and, incidentally, introduced a particularly use-

ful symbol of British centre party politics in the form of a Pushmi-pullyu with the faces of Owen and Ashdown). And in *Rory Bremner*, the best stand-up comedy on British television at present, Steve Nallon proved yet again that his Thatcherism is wickedly like the real thing.

Being nasty about politicians has always been one of the functions of the fourth estate: anyone wanting power over us is potentially dangerous, and ridicule helps keep a sense of proportion. However, such programmes are particularly significant now when there is so much anxiety about this particular government's attempts to manacle and stifle the broadcasters.

Among the more serious programmes *Thatcher's Children* on BBC1 proved that common sense serves us as well or better than statistics, and London Weekend's ponderous "trial" of Thatcherite economics — *Miracle of Mirages?* — proved that statistics mean merely what the speaker wants them to mean. The best of the serious programmes was the Channel 4 series *The Thatcher Factor* which, in its four parts, gave a clear idea of what Thatcherism has meant so far.

Christopher Dunkley

Turandot

COVENT GARDEN

The delight at visiting this fictional China, of romantic moonlit nights and cruel festivities, does not diminish. Andrei Serban's production of *Turandot* is one of the finest that the Royal Opera has mounted in the 1980s and it will be welcome in revivals so long as there are singers to fill the parts.

The producer's achievement has been to conjure a new world for the opera. Away went the hollow glitz that has served so many *Turandots* in the past, and in its place he has evoked a land of repression, where feelings of love and suffering are conditioned by rites passed down through the centuries — a staging at once so strong and so beautiful that the opera works first as a drama and only second as an opportunity for vocal display.

This is perhaps fortunate as after the revivals over the last five years it seems the supply of grand Puccini singers has been nearly exhausted. The American soprano Olivia Stapp is well known on the continent and was a most successful Lady Macbeth in Berlin, but the role of Turandot is taxing in a different way. The strained tone and endless gulps for breath told of a voice being stretched to its limits, and often beyond.

As Laila, Yvonne Kenny sang with a purity of tone and poise (beautifully floated top notes) that were lovely as far as they went, but one looks back enviously at the 1960s when the role was sung by a Taldari or a Vishnevskaya. Among the other parts Willard White was a gravel-voiced Timur and Anthony Michaels-Moore a notably fine Ping in Serban's *commedia dell'arte* trio.

Otherwise the best impression of the evening was made by the new Calaf, Lando Bartolini. Although the singer's age

was not given in the programme, it is clear from his biography that an experienced artist and his singing was that of a technician who is thoroughly sure of his instrument, a strong and cleanly-produced Italian tenor. Not much finesse perhaps, but there was a welcome absence of vulgarity.

Given the volume of sound emanating from the pit, that was in itself a restraint to be applauded. Stephen Barlow, in his Royal Opera debut, did not stint the violence of the orchestral writing, with beating side drums and pounding ostinato figures continually to the fore. A savage and dramatic *Turandot* is by no means a wrong-headed one, but how much more skilfully in this same production Serban wields the cruel side of Puccini.

Richard Fairman



Anthony Michaels-Moore as Ping

A Tale of Two Cities

CITIZENS THEATRE, GLASGOW

The sun has shone on Glasgow, too, this week for the opening of the seventh Mayfest, now well established as our island's second biggest arts festival. Box office receipts stood at £260,000 at the weekend, well on the way to the target figure of £400,000 in the total cost of £1m. Glasgow District Council gives £300,000 this year, the Strathclyde Region £80,000, the Scottish Arts Council £44,000.

Visible signs of Mayfest, apart from a tangible sense of jollity abroad, include George Wyllie's extraordinary paper boat moored on the Clyde opposite the Renfrew Ferry, itself a festival hub of stand-up comics and pleasant quaffing.

The nautical theme continues at the Citizens', where a ten-year renovation plan has been completed with an ocean-going all-white post-Modernist foyer, the original Victorian stateroom magnificently restored in the glass frontage. There are even a couple of port-holes, and I dare say, the odd cry of "Hello, sailor!"

This new frontage, costing about £300,000, has been funded by the Scottish Development Agency and planned to complement the neighbouring commercial development in the Gorbals. The full impact is not yet clear, but the yellow bricks are slightly worrying. Inside, an airy impersonal spaciousness has replaced the warm red hubbub, and the new bars are characterless.

But the main thing is the confident retention of a theatre building that was falling apart at the end of the 1960s and was nearly abandoned in favour of a "cultural complex" in the following decade. The jewel of an auditorium is unscathed, though comfortable new red seats have been installed and the red and green patterned obscuring bench at the rear of mottled gold leaf, all part of a £250,000 refurbishment undertaken by the Citizens' themselves.

I rather like the trash vulgarity of all this; the Citizens' have never been known

for timidity. Dozens of naked light bulbs banish any residual hint of discretion. The new look has been immediately incorporated by Philip Prowse in his magnificent, lush Brechtian version of *A Tale of Two Cities*. There are even a few of the dread yellow bricks in the hanging architectural stage extension of the mottled gold leaf effect.

The stage floor is a tilted ramp of bare boards, actors disappearing down three traps or else precariously wide stairs that melt into a dank void below. No-one comes on, much, from the side, a striking example of Prowse's insolent balletic radicalism. He thus achieves an extraordinary physical equivalent of Dickens's double rolling tide of prose and history. An opening aristocratic gavotte is displaced by a thunderous plebeian walk-down led by the massive Defarges, Anne Myatt and Ron Donachie.

The use here of half-masks, of niftily deployed black traverse curtains, of electric candlelight and portable candelabras, relates profoundly to Giorgio Strehler's famous *Goldoni* productions, and especially to *The Servant of Two Masters*. Instead, though, we have two masters of the servants.

The method of treating the doomed aristocrat, Charles Darnay, and the sacrificial wastrel, Sydney Carton, extends this theatre's range of dopplegänger experiments while investing the story with a brand new schizophrenic resonance. Tim Woodward speaks splendidly as the divided self while Tristram Wymark (happy echo here of Dickens's alphabet game as analysed by Steven Marcus, *FW* now on CD) is the dumb double, always facing upstage.

Dialogue is faithfully lifted from the novel, and how very well worked are these scenes between trans-Channel spies and emotional desperados. Robert David MacDonald is a pompously dismissive Marquis, Patrick Hannaway a blustery go-between as Mr Lorry, Laurence Rudic a



Tim Woodward

stricken, haunted Dr Manette. His daughter Lucie is rescued from sentimental Anglo-French rosebud by the oddity Irlis Van Maar, to whom Ruth Gemmell's scoldish-bound seamstress bears a touchingly pertinent resemblance at the end.

That far better thing is undertaken against one of Prowse's characteristic conveyor belt diagonals of trudging victims. The cast of 26 is continuously deployed in pictures of great beauty, brilliantly lit by Gerry Jenkinson. In speech and sculpture, Prowse conveys Dickens's ambiguity about the justice of mob rule, wisely retaining Madame Defarge's spited denunciations while cleverly threatening the substance of Manette's revelatory Bastille letter throughout the action.

A triumph for Mayfest is also a significant contribution to the Revolutionary bicentennial. London does not deserve it, but London should see it.

Michael Coveney

London Philharmonic

FESTIVAL HALL

In the middle of Sunday's LPO concert, the Chairman of the Arts Council presented the Evening Standard's 1988 opera award to the orchestra and to the many others who had collaborated in Messiaen's *Saint François d'Assise*, a notable British premiere which was triumphantly realised on the South Bank. Award fully in order, though the sharp-edged, statuesque replays for the sake of the press cameras were a bit off; it was worrying, however, to hear Mr. Palmbo declare that the presentation was not only the "easiest" but the "most pleasurable" part of the evening for him. The rest of us, with no trouble at all, enjoyed the music even more.

We had wondered how it would turn out, for the conductor Yuri Simonov was standing in for Klaus Tennstedt (who is having a hip replaced). The menu Tennstedt had drawn up comprised Act 2 of *Die Fledermaus*, without the spoken dialogue, and the two scenes Don Juan and *Die Entführung* composed by his late Strauss just 15 and 20 years later. Whatever Tennstedt touches one might have been imagining in advance, one wouldn't expect them from Simonov; the greater the pleasure, then, of hearing Simonov bounce so happily through the programme in his own way.

Without special subtleties, both the Richard Strauss evergreens had plenty of vitality — unflagging energy, but also clean lines, crisp colours and confident dramatic propor-

tions. Many a modern reading of *Juan* or *Thyl* winks out interesting tidbits at grave cost to the overall drive; Simonov's accounts showed how each whole piece actually goes, which is what anyone should be lucky enough to hear first. With Johann Strauss II he allowed his imagination free rein, and we got a performance of terrific brio though here first-time listeners were disadvantaged: the fun of *Fledermaus* Act 2 depends upon the characters set up in Act 1, and the programme-book gave us a mere sketch of the action without even the words of the Act 2 numbers, sung in German.

Among an excellent cast Jeffrey Black's Eisenstein was persuasively virile in that language, and the delight Nancy Gustafson took in Rosalinde's music was infectious, though her airs for the mock-Hungarian set-piece need work yet. There was a charmingly artful role by Lillian Watson, a ripe, style-wise Orlofsky from Claire Powell and lively support from William Shimell, Roderick Kennedy and Gunvor Nilsson. Keen contributions from the London Philharmonic Choir too, if not quite the comically maudlin droop for "Dance" and from Simonov and the orchestra plenty of witty pounce, lithe walking and sudden vandevelde fire-crackers. It was nice to be reminded what a cracking good musical *Fledermaus* is.

David Murray

May 5-11

ARTS GUIDE

THEATRE

London

The Black Prince (Aldwych). Ian McDiarmid gives the performance of a lifetime in Irlis Murdoch's delectation of her own Dickens novel. Witty, farce, vitriolic and entertaining (8.55 6.40).

King John (The Pit). Deborah Watling's *ESC* revival reveals a near-masterpiece, hitherto ignored. May 10, 11, 26, 27-30 (8.55 6.40).

A Walk in the Woods (Comedy). Alec Guinness and John Gielgud in a fine old comedy about a negotiation encounter by Leo Blessing. Guinness is in subtle virtuoso form as the Soviet veteran of tactical stone-throwing and no-dealing tricks (8.55 2.75, cc 8.55 1.45).

Hansel and Gretel (Vauxhall). Ian McDiarmid and Jane Asher in a blackly funny and experimental Alan Ayckbourn comedy of future shock and strained marriage. A tale of obsession, devotion, computer music, women as robots, gangs on the streets and a tug-of-war (8.55 2.75, cc 7.45 9.85).

Keats (Royal Court). Caryl Churchill's new play is a dense 70-minute meditation on a transatlantic misalliance between two Americans and their distant English relatives. An intriguingly murderous exercise in style, directed by Max Stafford-Clark (7.30 1.45).

Strand (Strand). Alan Bates and Felicity Kendal lead a new ad hoc classical company in Chelbow's first play, translated by Ronald Harwood, directed by Kijah Moshinsky. Bates interest-

ingly renders the critical suicide a Simon Gray character (8.55 1.50).

Seventh International Pantomime Festival from May 1 to 31. This festival, organised by the Stuttgart Musical City Theatre, shows 14 different programmes and 12 artists from eight countries, how lively pantomime remains. Peter Makal, who is also the founder and owner of the theatre, will open this festival with a new solo programme *Esc - signs of time*. There are artists Ko Murobushi from Japan, J.L. Castano and Gonzales Spain, Andres Valdes and Janna Kovac, Yugoslavia, the Chilean Eduardo Lorca and the Germans Joerg Brennecke, Berlin, Rolf Mielke Wiesbaden, and the ensemble of the Makal Theatre. Under the leadership of Peter Makal this festival has become world famous. Ends May 31.

New York **Bald Chronicles (Plymouth).** Wendy Wasserstein's award-winning drama covering 30 years in the life of a successful American baby boomer goes from support for Eugene McCarthy's presidential aspirations to electoral ambitions in the 1980s, accompanied by the musical and emotional flavour of the period (8.55 2.75, cc 7.45 9.85).

Send Me a Tender (Royale). A springing up in the set of a decaying town's big time opera ambitions makes a transatlantic hit of this farce, first produced in London, but now with a local cast led by Philip Bosco and Victor Garber (8.55 2.75, cc 7.45 9.85).

Simon's latest comedy is a self-conscious farce, with numerous slurring doors and lots of waggling but hollow humour that misses as often as it hits. Christine Baranski leads an ebullient cast in the inevitable but disappointing hit.

Cats (Winter Garden). Still a sell-out, Trevor Nunn's production of T.S. Eliot's children's poetry set to music is visually startling and choreographically felicitous (8.55 2.75, cc 8.55 1.45).

Les Misérables (Broadway). The magnificent spectacle of Victor Hugo's majestic sweep of history and pathos brings to Broadway lessons in pageantry and drama (8.55 2.75, cc 8.55 1.45).

Me and My Girl (Marquis). Even if the plot turns on ironic mimicry of Pygmalion, this is no classic, with forgettable songs and dated leanness in a stage full of characters. It has nevertheless proved to be a durable Broadway hit (8.55 2.75, cc 8.55 1.45).

M. Butterfly (Eugene O'Neill). The surprise Tony winner for 1988 is a somewhat pretentious and obvious meditation on the true story of the French diplomat whose long-time mistress was a male Chinese spy (2.45 1.50).

Phantom of the Opera (Majestic). Stuffed with Maria Bjornson's glided sets, Phantom rocks with Andrew Lloyd Webber's haunting melodies in this mega-trend from London (8.55 2.75, cc 8.55 1.45).

Washington **American Juke Box (Ford's).** Music from the 1950s and 1960s is performed by a dozen-strong ensemble directed and choreographed by Edward Love. Ends May 28.

Sophisticated Ladies (Kennedy Center Opera House). The first of a Broadway musical features an energetic cast dancing and singing to a Duke Ellington score highlighted by Sissy Dole and Take the A Train. Ends May 27 (2.54 3.77).

Chicago **Speed of Darkness (Goodman).** The world premiere of Steve Tesich's domestic drama involves the reunion of Vietnam veterans and the havoc it wreaks on a successful South Dakota family. Robert Falls directs. Ends May 20 (4.45 8.80).

Sied Magnolias (Royal George). Ann Francis and Marcia Rodd play the leads in this view of southern life from under the dryers in a busy hand-dressing establishment (8.55 2.75, cc 8.55 1.45).

Tokyo **Kabuki Kabuki Theatre (51.3131).** The main work in the main programme (11am) is often known as the *Women's Chess Game*, because of its resemblance to the famous story of the vendetta of the 47 loyal samurai. One of the pieces in the evening programme at 4.30pm. Session *Goppo ga Tsugi* (*Goppo* and his daughter *Tsugi*) was banned as late as 1937 for its immorality. Hebel Opera from China. National Theatre (8.55 2.75, cc 8.55 1.45).

Hebel Banggai Opera from Hebel Province is a combination of many local styles, and similar to Peking Opera. The company presents *Zhong Xie*, which is based on a fairy tale that has been popular in China for over a thousand years. Ends May 10.

Elvis Costello

LONDON PALLADIUM

Elvis Costello will be packing them in at the London Palladium for the next few Sunday nights, entertaining his admirers with an extended view of a wayward genius. He looks the same — like a pint-sized, sideburned, Teddy boy doomed to prop up the Saturday night bar of a 1960s provincial ballroom; but his ten years or more as one of pop music's most uncomfortable voices has given him a relaxed way with an audience.

There is often something incongruous about the rich rebel, lashing the Establishment from the perspective of the penthouse flat, but Costello, perhaps because he still looks like an outsider, sounds as if he means it when he sings about tramping on the PM's grave. Sometimes there is a feeling that he is just looking for opportunities to be very cross: the execution of Derek Bentley might well have been a crying shame but it was over 30 years ago now. Still Costello's song "Let him dangle," in which he spits out the lyrics with the venom of a cornered feral cat, is an artistic gem.

There was a charmingly artful role by Lillian Watson, a ripe, style-wise Orlofsky from Claire Powell and lively support from William Shimell, Roderick Kennedy and Gunvor Nilsson. Keen contributions from the London Philharmonic Choir too, if not quite the comically maudlin droop for "Dance" and from Simonov and the orchestra plenty of witty pounce, lithe walking and sudden vandevelde fire-crackers. It was nice to be reminded what a cracking good musical *Fledermaus* is.

Costello can sound banal when not actually performing.

This is especially true when he brings on his rose-hued, an enormous red plush stage prop to which are attached "13 1/2 Deadly Sins." The idea is that individuals snatched from the audience by a sidekick dressed as a wolf select a sin and Costello sings a requested song linked to it. This is the crassest nonsense, the sins turning out to be incontinent words like "architecture" and "prattling" while the requests are just for old favourites, sometimes by other artists. "Who are Bonjovi?" asks a bewildered Elvis. It is an irritating distraction, carried off with all the subtlety of a Sun leader. It can lead to marvels like "Good years for the roses" and "Allison," but who needs the business.

Elvis Costello wasn't born to be a comfortable entertainer. He plays upon his perverseness, but he sings and plays the guitar almost as well as he writes quirky songs. For these concerts he holds the stage alone, helped out fitfully by Nick Lowe. At the very least he should have called himself Dylan Costello so strong are the parallels with that other tricky star. You don't have to like him, know him, or admire him to take away the experience of an unusually rewarding evening.

Antony Thorncroft

SALEROOM

Impressionist challenge

Salerooms throughout the world are disposing of antiques at a frantic rate this week, with encouraging results. The main gamble was taken by Hapson's, Farnham, the Geneva based auction house which started less than two years ago as a well financed challenger to Sotheby's and Christie's.

Until now HF has concentrated on areas in which its directors have had long experience — stamps and watches, art deco and rich men's baubles generally. But in New York on Monday it held its first important Impressionist and modern picture sale, which directly confronted the established auction houses in the market where most of their profits come from. It did quite well, totalling \$36,353,800, plus in the middle of the pre-sale forecast, and with 38 of the 57 lots finding buyers.

There was most satisfaction in a record price for a Chagall, \$4.62m, paid by a Japanese buyer for "The violinist with the world upside down," painted in 1929, and one of his most characteristic images. "La Réverie," also known as "Portrait" by his young mistress Marie Thérèse realised \$8.37m.

Sotheby's was happy with its tribal art sale in New York on Monday which totalled \$1,841,878, with only 9 per cent unsold. This seems to be a market enjoying a sudden revival after a long period in

the doldrums. It can perhaps be linked to the current ferocious demand for contemporary art and antiquities — somehow anything challenging a counsellor's taste and art forms is in vogue.

Top price was the \$272,851 paid by a New York dealer for a Fang male reliquary from Gabon. It was sold by the British Rail Pension Fund as was a Fang reliquary head of great tenderness, for £238,063. Both prices were comfortably above forecast. Another BR investment, a Benin bronze of a warrior, sold for \$99,435 and a fourth, a Cbowke chiefs throne, looted in Angola around 1890, realised £29,519. The Fund had paid £17,600 for it at Sotheby's in 1979 which underlines just how flat the tribal art market has been for a decade.

A horse and its rider were re-united after more than three centuries on Monday at Sotheby's Geneva silver sale. The parcel gift models were commissioned around 1654 by the Esterhazy family to commemorate the death of Laszlo Esterhazy in battle against the Turks. They were long separated and the horse acquired a new rider but recent research brought them together and fortunately the auction room enabled one buyer to acquire both pieces — £192,307 for the rearing horse and £57,892 for the rider on a horse now surplus to requirements.

Antony Thorncroft

GRANVILLE

SPONSORED SECURITIES

High	Low	Company	Price	Change	Div (p)	%	P/E
330	295	Ass. Brit. Ind. Ordinary	330ad	0	10.3	3.1	8.9
38	28	Armstrong and Whitworth	28ad	0	2.1	7.3	6.8
75	25	S&B Design Group (USM)	25	0	2.1	7.3	6.8
173	149	Barton Group (SE)	173	0	2.7	16	29.6
110	105	Barton Group (SE)	110ad	0	6.7	6.1	
123	100	Ray Technologies	100ad	-1	5.9	2.5	8.8
110	107	Smithkline Corp. Pref.	108	-1	12.0	10.2	
305	285	CCZ Group Ordinary	305	0	14.7	4.8	3.8
176	168	CCZ Group 11% Conv. Pref.	176ad	0	14.7	8.4	
190	140	Carbo Pte (SE)	190ad	-3	7.6	4.0	11.2
387	325	Carbo 7.5% Pref (SE)	387	0	10.3	8.4	
110	109	Group Rail	110	0	12.0	3.1	8.5
123	119	Iris Group	123	-2	7.1	4.0	
171	115	Jackson Group (SE)	171	-3	7.1	4.2	9.9
322	261	Multimedia IV (SE)	322	0	7.5	7.2	4.0
117	98	Robert Jones	105	0	7.5	7.2	4.0
465	405	Scarlatti	465ad	0	18.7	4.0	12.3
280	270	Tony & Carline	280	0	9.3	3.3	9.8
111	100	Tony & Carline Corp Pref.	111	0	10.7	5.6	
122	92	Tony & Carline Corp Pref.	122	0	2.5	2.7	11.8
114	106	Unitar Europe Corp Pref.	114	0	8.0	7.0	
395	355	Veterinary Drug Co. Pte.	395	0	22.0	5.6	9.4
370	327	W.S. Watkins	327ad	0	16.2	5.0	27.5

FINANCIAL TIMES

NUMBER ONE SOUTHWARK BRIDGE, LONDON SE1 9HL
Telephone: 01-873 3000 Telex: 922185 Fax: 01-407 5700

Wednesday May 10 1989

The dazzling dollar

IS IT impossible to keep a bad currency down? The improvement in the US external balance appears to have slowed and reputable forecasters, like the International Monetary Fund, even expect it to go into reverse. Yet the dollar goes from strength to strength.

Since the beginning of the year the dollar has climbed from Y125 to Y135 and from DM1.77 to DM1.82. Nothing in US trade performance explains such strength and nothing in the remarkable trade performance of Japan or West Germany explains the weakness of their currencies.

The standard explanation of short-term currency movements focuses on interest rate differentials. Yet *vis à vis* the D-Mark, the interest rate differential in favour of the dollar on three-month Euro money is lower than at the beginning of the year and it has fallen quite sharply over the last six weeks. It is true that *vis à vis* the Yen the differential is higher than at the beginning of the year, but it too has fallen recently.

There is, of course, no lack of other explanations. The problem is rather the reverse. In the past dollar strength has often been explained by unexpectedly rapid economic growth, which is expected to lead to a tighter monetary policy and higher US interest rates. At other times (like now) slower growth is alleged to be the reason for the dollar's strength, the likely result being lower imports and smaller trade deficits. There are also monetary explanations. On this view what matters is relative growth of money supplies, with US monetary policy apparently very tight for a long time.

Political impasse

When all else fails, there are the political explanations. When the dollar has been weak commentators have pointed to the political impasse over the budget in Washington. Now that the dollar is strong, commentators point to the Recruit scandal in Japan and neutralism in West Germany.

Fortunately, this vast outpouring of more or less plausible exegesis is entirely beside the point, which is, as Marxists are fond of saying, not to

understand things, but to change them. The question is what the monetary authorities should do in response to the dollar's strength.

Their powers must not be exaggerated. They cannot, for example, implement the set of real rates of exchange consistent with long-term current account equilibria (whatever they may be). What they can do, however, is determine what the exchange rate movements suggest about the direction of monetary policy and then judge whether they should respond to what they are being told. Fortunately, what they are being told is clear and perfectly sensible.

Valuable contribution

Monetary policy needs to be tightened in West Germany and Japan, at least enough to stabilise their currencies against the dollar and preferably to strengthen them. Tighter monetary policy in the surplus countries would make a valuable contribution to global disinflation, while stronger currencies in these countries would also accelerate import growth, itself desirable (notably in Japan).

If the surplus countries were tightening their monetary policies, the global background for domestic inflation would be more favourable in the US. Accordingly, the Federal Reserve would be justified in taking a relaxed view of US monetary policy in the face of domestic economic weakness.

Global macroeconomic co-ordination has never been easy. But when the foreign exchange markets are asking the authorities to do what appears sensible in domestic terms, the opportunity should be seized. The monetary authorities of West Germany and Japan should tighten monetary policy further, with a view to strengthening their exchange rates, cooling inflationary pressures and facilitating global balance of payments adjustment. But to ensure that there is no global overkill, the US should not attempt to follow them. In short, never mind why the exchange rate markets are behaving as they are; just make the response they are suggesting.

Disarmament without tears

THE OBJECT of the defence proposals approved yesterday by the national executive committee of the Labour Party is, of course, to convince the electorate that Labour is a responsible party of government which will not leave Britain defenceless against aggression or blackmail from a hostile power. A majority of the electorate believes that this would be the effect of unilateral nuclear disarmament, which was proposed by Labour in the last two general elections. Accordingly the party leadership has decided not to repeat that proposal next time round.

But the proposals do not read like the work of people convinced that a nuclear deterrent is either necessary or desirable, and in point of fact they are not addressed to the electorate but to the party itself. The authors seem to be trying to convince themselves that they have not really betrayed their unilateralist principles.

Validity

So the thrust of the document is not to assert the validity of nuclear deterrence, but rather to assert that nuclear weapons are, in any case, on their way out and that therefore it does not really matter if Britain retains hers for a few more years. "The important objective of early decommissioning, first Polaris and then Trident," it says, "could be pursued by Britain within the context of the Start-2 negotiations, depending on their pace and progress. Our aim is to bring about the elimination of that capability." Hardly the strongest possible negotiating hand.

Not surprisingly Mr Mikhail Gorbachev is the document's number one hero. A lengthy preamble is devoted to celebrating the changes he has brought about both in Soviet domestic affairs and, with a little help from President Reagan (hero number two), in the international climate. "It is," we are told, "the historic coincidence of change in the Soviet Union coupled with response from the US that has transformed the context in which defence policy must be examined." The authors seem blissfully unaware that defence policy has to be planned over a

long time-scale, and has to take account of possible further changes in "the context" which might not be in such a favourable direction.

Hero number three is Chancellor Helmut Kohl of West Germany, who is lauded for having "steadily foreshadowed the possibility of a Third Zero - the elimination from the European continent of all medium and short-range weapons... being added to the agenda of East-West disarmament." This Third Zero, we are told, "should be made a firm objective, and a Labour government will take active steps to achieve this."

In point of fact Mr Kohl has carefully avoided calling for the Third Zero, and though he has called for negotiations with the Warsaw Pact on short-range nuclear forces (SNF) he has not suggested, as the Labour document does, that these should be included in the agenda for the Vienna talks on conventional forces. His proposal - a much more sensible one, though at present rejected by the British and US governments - is for separate negotiations on SNF which would take account of the progress achieved in Vienna without being formally linked to it.

Half-truths

The political instinct behind these half-truths - that the electorate will not be happy with the Conservative Government's growing isolation on the nuclear issue and that Labour's chances will be improved if it is felt to be in tune with mainstream opinion within Nato - is probably sound. But that will only work if Labour itself gets the tune right. It will not convince the electorate by claiming that "Labour's opposition to the siting of cruise missiles in Britain has been fully vindicated" by the INF treaty, when common sense clearly declares the opposite; nor by claiming that "Labour played a signal role in triggering off the process whereby nuclear disarmament has become a policy actively pursued by the superpowers."

That would be a pretentious claim even from a British government, let alone an opposition party.

Tim Coone and Lionel Barber assess the mood following Sunday's bitterly disputed elections in Panama

Makeshift barricades of stones and rubbish litter the streets of one of the more exclusive neighbourhoods of Panama City. Close by, riot troops idle languidly by their trucks. Their job: to cordon off the main centre which last night was due to announce the official results of last Sunday's bitterly disputed elections. Panamanians like to tell visitors: "We are peaceful people. We are not like the rest of Central America. We don't like violence." That image may now have to be re-examined. In the aftermath of Sunday's polls, widely seen as rigged by strongman General Manuel Antonio Noriega to prolong his *de facto* rule of Panama, events have taken a violent turn. Even the day after polling, riot police were restrained and respectful with chanting opposition demonstrators on Panama's streets. A police major patiently calmed down an agitated woman who hurled insults at him. Another soldier politely admonished a woman for having brought her young son to the demonstration. Yet another, after colleagues had fired the first birdshot rounds to disperse an already tiring crowd, commented to a TV cameraman: "I don't like this business of Panamanians fighting Panamanians."

The opposition march on the election centre, where results had been awaited in vain for over 24 hours, was about to break up peacefully. Then civilian government supporters in two cars came careering provocatively through the crowd. In seconds a peaceful demonstration had been converted into a Central American riot. Plainclothes paramilitaries, a feature of Noriega's rule, fired shots in the air with automatic rifles. Shortly after, a local TV commentator was mortally wounded by shots from a passing car; two other people were wounded. The car was covered with pro-government posters. But why had the regime hardened its stance?

Gen Noriega, the controversial head of Panama's armed forces, suffered a humiliating defeat at the polls. His name was not on any ballot slip, but almost every voter believed that the elections were a plebiscite as to whether he should continue in the post which has allowed him to run the country for the past eight years. Former US President Jimmy Carter, one of a large group of international observers in Panama to monitor Sunday's voting, on Monday night lent



General Manuel Noriega: suffered a humiliating defeat at the polls

Opposition loses its innocence

support to those who denounced the polls as a fraud. He said the opposition, in fact, won by a ratio of three votes to one.

Gen Noriega is now back in a corner, but he has demonstrated extraordinary ability to survive under pressure. Last year he successfully faced down the Reagan Administration's bungled attempts to remove him through a policy of economic sanctions, diplomatic isolation, and support for Panama's weak and divided opposition. Now it is President George

Bush who threatens to topple him.

The Panamanian people are hapless victims caught in the middle of this conflict of wills. Gen Noriega continues in power, having apparently cheated massively in favour of his presidential candidate from the ruling Revolutionary Democratic Party (PRD), Mr Carlos Duque. There is no visible sign of divisions in the ranks of the 15,000-strong Panama Defence Forces (PDF) - Noriega's power base. The US Administration seems to

have three options to dethrone the General, about all of which there are serious doubts: through the local opposition overthrowing him, by foreign pressure and more severe economic sanctions, or through direct military intervention, an extreme option not ruled out by Washington.

Even an interim measure like a trade embargo would be damaging to both sides. US companies in Panama would be hit and Panamanian hostility towards Washington - caused by

American failure to remove Noriega while ruining Panama's economy - could grow. The economic sanctions imposed by the US last year, which included a freeze on Panama canal revenues and on Panamanian assets in the US, have slashed national output by one quarter this year but the General has not budged.

Judging by opinions of people going to the polls last Sunday, the threat of further US sanctions and of economic decline if Mr Duque won, clearly influenced many voters not to support him, thereby contributing to his defeat. Such US influence on the outcome of the polls, however, has equally clearly contributed to a sense of self-justification by the Government to steal the elections.

That only 10,000 opposition supporters turned out on the streets on Monday to defend their apparent landslide victory is as much a reflection of the lack of opposition leadership as of a now well-documented lack of courage in confronting the regime. Riot troops laughed at the demonstrators when many ran at the first sign of trouble while opposition leaders had disappeared well before. The prospect of such forces ousting Gen Noriega is remote. As one observer said: "General Noriega knows very well just how far to use violence without being excessive."

There are signs none the less that the General's sense of measure may be slipping. The huge electoral defeat of the military-backed PRD is a defeat also for the PDF. The armed forces' self-respect as a symbol of national pride and sovereignty was severely dented.

But to shake the General, the opposition will have to change its image of gleaming cars, pet models and home video cameras that some of its supporters take on demonstrations with them. Monday's clashes were a sign that the opposition may be about to lose its comfortable middle-class innocence. Two chains of command have appeared in the PDF and PRD as a result of the fraud: one controlled by a professional group of soldiers reluctant to resort to violence, the other controlled by thugs. The latter are willing to gun down peaceful opponents on the streets. A spiral of violence sucking Panama into the Central American maelstrom is now in sight. Only the General himself is capable of preventing it. The elections were his fraud; the consequences are his responsibility.

THE RIGGED elections in Panama represent the first foreign policy crisis for the Bush Administration as well as an early test of the resolve of President Bush himself.

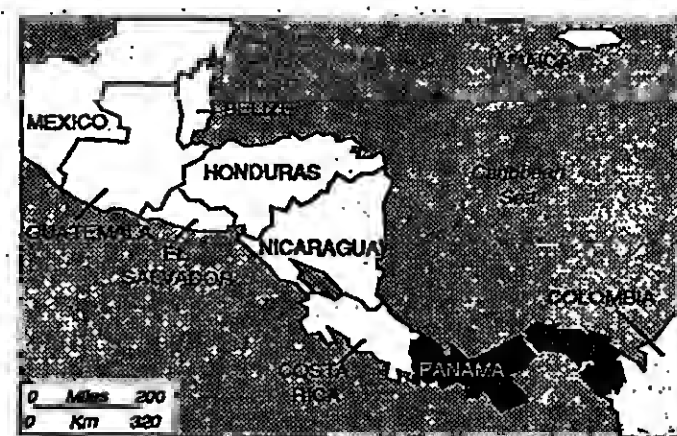
In the run-up to the poll, Mr Bush put the US firmly behind the Panamanian people and called for a free and fair election, declaring, perhaps ambitiously, that "the days of dictatorship in Latin America are over." The question is: can Mr Bush deliver? Can he succeed, where his predecessor Ronald Reagan failed, in removing General Noriega from power and creating a semblance of democracy in the Central American state?

At stake is the already sour relationship between the US and Panama, as well as the 1977 Panama Canal Treaties under which the US is to hand over control of the strategic waterway by the end of the century. This treaty is seen by the rest of Latin America as a watershed agreement marking the end of "Yanqui imperialism" in the region, and any move to abrogate it could damage Washington's relations

with its southern neighbours. Yesterday, as Mr Bush met his advisers to consider the next moves, he must have dwelled on another canon. The US, through its historical ties with Panama and its 14-base Southern Command military presence there, has perhaps more power and influence in that country than anywhere else in the hemisphere. Yet for more than two years it has been paralysed and held up to ridicule by Gen Noriega.

Washington's relations with the General have always been ambivalent. The Central Intelligence Agency recruited him in 1968 as a promising officer with an anti-communist bent. Despite reports of his role in drug trafficking, the contacts continued into the 1980s when he supplied intelligence on Cuba and the left-wing Sandinista Government in Nicaragua. In 1984, these ties were strong enough to allow him to rig the presidential election in favour of Mr Noriega's puppet, a candidate he and Washington had agreed would be good for Panama.

Last year two Florida courts indicted the General on drug trafficking charges and he responded by removing Mr Eric Arturo Delvalle, the former Vice-President he installed as Panama's puppet leader in 1985 after forcing out the more independent-minded Mr Barletta. US officials declared that he was against any deal which involved dropping the drug charges. Meanwhile, the Pentagon argued



Once again, domestic US considerations torpedoed any chance of a co-ordinated policy: the Justice Department indictments hampered the State Department's efforts to negotiate with the General, and then Mr Bush, with one eye on his election campaign, declared that he was against any deal which involved dropping the drug charges. Meanwhile, the Pentagon argued

vehemently against the use of force, citing the threat to US civilians and the fact that the Panamanians themselves were not willing to take up arms.

Today Mr Bush is further constrained by time. Under the Canal Treaty, the US administrator of the Canal Commission is to be replaced by the end of the year by a Panamanian whose appointment will be subject to confirmation by the US Senate. In the current climate, a Noriega appointee will not be acceptable - which would spell crisis over the treaty's implementation.

Already US conservatives - who opposed President Carter's negotiations on the canal as a sell-out of US interests - are starting to re-open the debate by introducing legislation for abrogation of the treaty. "This plays into Noriega's hands," said a senior US official, "because he has always said that the treaty is the real issue."

US officials have made clear that their options will, in part, be determined by events on the ground. Several, including the deputy chief of mission in

Panama, were involved in the Philippine elections in 1985 when a popular groundswell backed by the army led to the downfall of President Ferdinand Marcos. They would like to see a repeat performance. Other officials argue this is wrong-headed because the Panama Defence Forces (PDF) have so far stayed loyal.

The US' immediate response - allowing public and world opinion to rally against the Panamanian Government. A show of force such as reinforcing the 10,000-strong Southern Command garrisons is under review but within the limits of the treaty which allows the US to protect American interests and US citizens in the Canal Zone. If other Latin American states can persuade Gen Noriega that his country will remain a pariah as long as he is in power, then a deal with the US, probably involving dropping the drug charges, could yet be struck. If not, then tensions will continue to escalate in Panama, with unpredictable consequences.

The elements; water

■ These are tough days in the bunker. The coffee machine goes up the spout; or possibly the other way round, the mark goes down when the German surplus goes up, the Labour Party abandons unilateralism, Graeme Hick stops scoring runs and Fernando Valenzuela lasts under two innings against the Cardinals in such trying circumstances, with all known variables in doubt, it is a time to return to basics - the elements.

This is not much consolation any more, faced, as we are, with a future choice of bot and cold running river, Badolt and Erian. But it may help to know that even those in the thick of the campaign to sell the privatisation of water also do not know what it is safe and politic to be seen drinking. Of limits for water authority chairman and product of Thames Water and, in the light of recent French takeovers of UK statutory water companies, the ubiquitous Perrier. But is there a British alternative?

At a press lunch this week, one regional water authority had to ask the London hotel to send out for Malvern Water, which is owned by Cadbury Schweppes - but even Cadbury is circled by predators from outside the UK. Ashbourne Water belongs to Nestlé, Highland Spring to a Swiss-based consortium, while Buxton Springs was bought by Perrier two years ago.

Don't imagine that the few remaining pure springs in the UK are safe from takeover. One under scrutiny belongs to Britain's smallest statutory water company, Cholderton & District, which supplies just 2,500 people near Salisbury. Perrier (who else?) stresses that its investigations are at an early stage, but if it does lap up one of Cholderton's springs, its publicity department will at least have a wide choice of titles for the new bottled water: apart from Cholderton itself, the company sup-

plies the euphonious hamlets of Buxton, Sharncliffe, Bellingham, Thurston, Ampthorp and Quarely. That will take some translation into French.

Earth (sand)

■ Not that it is much more sand in our favourite one of two countries, Yemen. The north, as noted last week, is unsafe at any speed, while the south of Arabia Felix is not as happy as it was in the good old days before the bottom fell out of the frankincense and myrrh market. But the Yemenis have managed to maintain their own special identity at the foot of the peninsula, scoring trousers in favour of the wrap-around *juba* from Indonesia and occasionally dyeing their beards alarmingly red with henna.

Mindful of the country's warlike traditions, South Yemen hotels urge you to leave your weapons as well as your money at the reception desk, although our correspondent did not see a single example of those short, curved daggers notorious among conservationists for having rhinoceros-horn handles.

South Yemen, where party members are comrades and the rest are Brothers (Bro for short), is a misanthrope's paradise. Favourite examples are from the noticeboard of an Aden beach club frequented by single Somali women. "Casualties: the club is not responsible for any casual event happening to any person while swimming", and the food shop uncannily which declares itself to be a "Consumptive Co-operative".

Air (head)

■ "Can a soufflé rise twice?" You can read at greater length in this paper today what else Australian politicians had to say yesterday after Andrew

OBSERVER



Peacock was re-appointed leader of the Liberal/National Party opposition.

But if the definition of a celebrity is being well known for being well known, then Peacock is the closest thing Australian politics possesses. The son of a rich Melbourne family, he became the youngest elected to the federal parliament when he succeeded Sir Robert Menzies to the blue ribbon tennis seat of Kooyong in 1966.

However, it was his relationship with his Shirley MacLaine - who somewhat unfairly revealed his penchant for Gucci tooth brushes - and his all-weather sunman which earned him the title of Minister for Central Casting and the unerring love of editorial page cartoonists.

Earth (gold)

■ A pot of it beyond the dreams of most teachers will today come within reach of five groups of educators,

thanks to the largesse of a British businessman, John Jerwood. He has funded an annual prize for educational achievement in Britain worth £150,000, which is within spitting distance of the value of a Nobel prize.

Jerwood, now into his 70s, saw distinguished war service behind German lines before emigrating to Japan in 1950, to seek, and find, his fortune in the cultured pearl industry. He already hands out more than £1m (\$599,000) a year to educational and youth projects, including £200,000 annually in scholarships at his old school, Oakham, in what was Rutland, as well as picking up the tab for Britain's National Youth Chamber Orchestra and an international junior chess tournament.

The Jerwood Award is his most ambitious project yet. A panel of judges, led by Lord (Roy) Jenkins, chancellor of Oxford University, will today name the five finalists, each of whom will get £5,000, with the winner taking the full £150,000 next month. After some initial disbelief in the profession that anybody would actually want to give money away to teachers, 573 entries eventually reached the judges' in-tray. Meanwhile, Jerwood is already thinking about doubling the value of the prize and inviting entries from throughout Europe. If he backs up with the likely owner of Cholderton water, the winner's toast would, presumably, be in Perrier-Jerwood.

Wind and fire

■ The following anecdote is doing the rounds of informed American circles. Mrs Thatcher takes her Cabinet out to dinner. The waiter asks the Prime Minister what she will have. "Steak," she says. "And for the vegetables?" he goes on. "They'll have steak, too."

Jurek Martin

"Extelligence"

The word for comprehensive and accurate financial information and services.

EXTEL
financial

All you ever need to know

London 01-251 3333 Brussels 02-219 1607 New York 212-513 1570

Alice Rawsthorn reports on the difficulties of the US textile industry

Fraying around the edges

The annual meeting of the American Textile Manufacturers Institute is usually a jolly affair. The stars and stripes are unfurled, Southern college football songs are sung, spouses watch wide-eyed while their nearest and dearest deliver their speeches.

This year's meeting in Florida last month was even jollier than usual. Imports are down. Exports are up. Output is rising. Investment has reached a record level. Ostensibly the US textile industry has every reason to celebrate.

But behind this rosy facade, the industry is in turmoil. Its apparent recovery owed more to the recent weakness of the dollar than to a genuine resurgence. Despite the increase in investment, the US textile and clothing companies are still a long way behind their European competitors in terms of automation and design.

Moreover textiles have been ravaged by the wave of corporate activity that has swept across the US industrial landscape. The giants which once dominated the industry - Burlington, Blue Bell, J.P. Stevens, West Point, Pepperell and Levi Strauss - have become embroiled in bids or buy-outs.

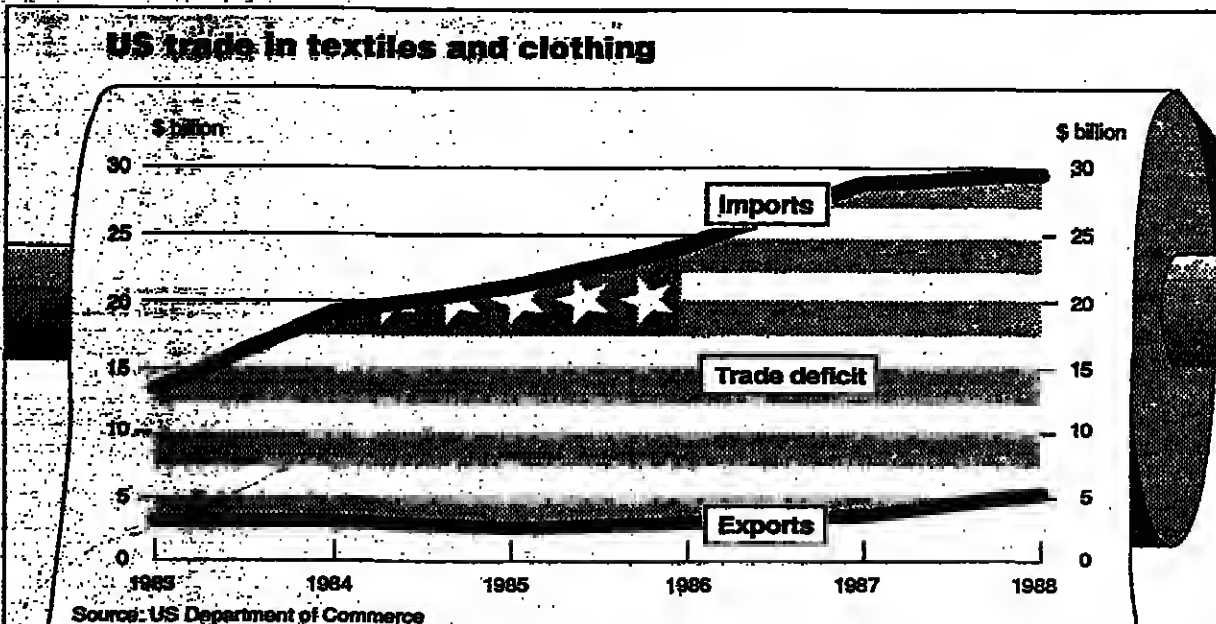
This frenzy of activity has left the industry with a crippling burden of debt. The short-term cost of emergency sales and enforced closures has already been devastating. The long-term implications for an industry already struggling to compete in the international market are ominous.

Textiles, which includes the clothing industry, is one of the largest areas of manufacturing in the US. The textile sector, which includes spinning and weaving, employs 226,000 people chiefly in the southern states of Georgia, Alabama and the Carolinas. Across the country, the clothing industry has a workforce of over one million.

The innovations of the US industry, such as Isaac Singer's sewing machine and Levi Strauss's blue jeans, have helped to shape today's international textile trade. Yet its development in the post-war period has been characterised not by innovation but by complacency.

The US industry thrived in the 1950s and 1960s thanks to the apparently inexorable growth of its domestic market. In the early 1970s, when the oil price crisis plunged the European textile companies into a painful period of restructuring, the US economy emerged unscathed. The textile industry benefited from a buoyant domestic demand until the end of the decade.

But in the early 1980s the US textile companies came face to face with reality when the US market was swamped by a surge of south-east



Source: US Department of Commerce

Asian imports. The problem was exacerbated when demand abroad. The US industry faced a future in which it could no longer depend on domestic growth to offset the influx of imports. The impact was devastating. Nearly 250,000 jobs were lost in textiles and clothing between 1980 and 1985.

The parallel pressure of increasing imports and a mature market did at least force the US companies to face the long-term problems of poor productivity and lacklustre design that they had been able to avoid in the years of prosperity. Excess capacity was weeded out. Poorly performing plants were closed. Investment rose rapidly. Clothing companies developed new sources of supply from subcontractors in south-east Asia.

Last year the US companies appeared to reap the rewards of this restructuring with a marked improvement in performance. Output rose for the third successive year. Exports of textiles and clothing were healthy. The growth in clothing imports slowed down. Textile imports actually fell for the first time since 1982.

Ostensibly the industry is in the throes of resurgence. The underlying trends are less reassuring. One of the chief catalysts for recovery has been the decline of the dollar, which has made it easier for US companies to compete internationally and more difficult for the south-east Asian and European exporters to sell to the US.

The industry also benefited from the cautious mood of the retail sector after the stock market crash in the autumn of 1987. When retailers realised their fears of a slump were unfounded, they were forced to place orders with domestic suppliers which

could deliver on time.

As the industry is well aware, it can not afford to depend on ephemeral phenomena like exchange rates and erratic trading patterns in the long term. The only way to secure its future is to become internationally competitive.

At present the US textile industry is hopelessly uncompetitive. Through-out the 1980s, the European textile industries have harnessed advances in technology to erode the labour cost advantage enjoyed by the emerging economies of south-east Asia. Yet the level of automation in US textiles is lower than in Italy or West Germany. The need to invest in automation is intensified by the labour problems facing the industry. One of the traditional advantages of the industry's concentration in the southern states has been the abundance of comparatively cheap labour.

But in recent years other industries have invested in the south. The level of unemployment has fallen - to about 3 per cent in some Carolina counties - and prospective employers can be choosier about where they work. Textiles is still seen as a low pay, low status area of employment. The industry will have to invest in improving pay and conditions or it will risk recruitment problems.

The industry must also get to grips with the need to improve its international marketing. The US textile companies relied on domestic growth for so long that they neglected other markets. Many still regard exports as an opportunity to be exploited only when the dollar falls.

Since the mid-1980s domestic demand has been static. The US com-

panies must now nurture new markets to secure growth and to offset the encroachment of imports. They have a long way to go before they are as adept at international marketing as their competitors in Italy and West Germany.

Yet the principal problem facing the textile companies is the legacy of the leveraged bids and buy-outs that have transformed US industry in the 1980s. Every area of manufacturing has been affected by this surge of corporate activity, but textiles, as a mature area of manufacturing with strong cashflow, was a prime candidate for leveraged deals.

One by one the industry's giants have passed into private ownership or the clutches of predators. Some deals have been successful. Levi Strauss, which staged a \$1.6bn leveraged buy-out in 1985, has flourished away from the scrutiny of Wall Street. It has already repaid more than half of its buy-out debt.

And in some respects the bids and buy-outs have been beneficial for the industry. Financial controls are tighter. Excess capacity has disappeared. A new generation of more professional management is in place. Yet the industry has also been left with overwhelming debt. Ms Pamela Singleton, textile analyst at Merrill Lynch in New York, estimates that the debt/equity ratio has doubled to 1:1 in the last three years.

Most of the bids and buy-outs have been followed by lay-offs, disposals and closures as the new owners raise capital to repay their debts. The story of Burlington Industries illustrates the extent of the restructuring. Burlington was once the world's

biggest textile group. In 1987 it was forced to resort to a \$2bn leveraged buy-out to escape a bid by Mr Asher Edelman, one of Wall Street's most infamous arbitrageurs, and Dominion, the Canadian textile concern.

Before the buy-out Burlington was in the throes of an ambitious expansion and investment programme. After the buy-out it began a sweeping series of disposals whereby its workforce was reduced from 44,000 to 25,000 and its turnover from \$2.2bn in the year before the buy-out to about \$2.4bn last year.

The disposals are now over. Burlington, having raised \$1bn, can repay its debts from cashflow. But it is difficult to envisage that the Burlington of today is very different from how it would have been in the hands of Mr Edelman. As if to add insult to injury, some of its biggest plants have been bought by Dominion.

The textile industry is now bracing itself for another rush of disposals after Farley Industries' \$3bn takeover of West Point-Pepperell. Mr Bill Farley, the Chicago industrialist, paid just \$300m of his own money for West Point. The rest has been raised from \$1.2bn in bank debt and \$1.5bn of junk bonds. Mr Farley, like the management of Burlington, has begun his new business under a deluge of debt.

But the burden of borrowings also threatens the industry in the longer term. The worst possible scenario is that a slowdown in consumer spending, or a rapid rise in interest rates, could force companies to default on their debts. This may then trigger a series of emergency sales and compulsory closures across the industry.

Even if this situation is averted, the burden of borrowings still poses serious problems. The industry's attempts to repay its debts - the closures and disposals - have already created critical gaps in capacity.

Many companies have also cut capital expenditure. Given that the level of automation in US textiles is already far lower than in western Europe, these cuts could be very damaging to its long-term competitiveness.

Kurt Salmon, the international management consultancy in New York, estimates that the industry needs to spend between 6 and 8 per cent of turnover on capital expenditure in order to catch up with its European competitors. At present it spends about 4 per cent and that proportion could fall because of the recent cutbacks.

The long-term legacy of the bids and buy-outs casts a cloud over the future of the US industry. It will also make it much more difficult to tackle the long-term challenge of turning US textiles into an internationally competitive industry.

LOMBARD

Backdoor reform of pensions

By Barry Riley

SLOWLY THE British occupational pensions industry is gathering its powerful lobbying forces to defend itself against the latest assault from the right-wing think tanks which heavily influence Government financial policy.

First, though, it is having to shake off recent complacency. The industry considered that it had successfully fought off the attack by the Chancellor, Mr Nigel Lawson, ahead of the 1987 General Election. A well-flagged probe by the Treasury and the Inland Revenue resulted in only minor measures. A degree of future protection seemed to be afforded by the Chancellor's 1985 promise that any fundamental reforms would be preceded by a green paper.

Mr Lawson nevertheless slipped a time bomb into his Budget speech this year. A £50,000 cap would be placed on the level of earnings which would enable an employee to qualify for benefits from an occupational pension scheme. This cap would be indexed - but only to the retail price index, and not to the faster-rising index of average earnings.

Politicians are adept at using inflation to do their dirty work for them through various forms of creep and drag, affecting the tax structure in ways that they would find it awkward to propose directly. For example, the ceiling on house mortgage loans which qualify for interest relief was set at £25,000 by the Labour Government in 1974, equivalent to some £96,000 in today's money, and therefore affecting only the very rich. However, today the limit is only £20,000 - despite a minor increase in 1983 - and is significantly below the level of the average new residential mortgage.

Pension fund actuaries have now done their sums on the effect of failure to index the £50,000 income cap to earnings, and they are alarmed at the implications. Over the past 25 years earnings growth has exceeded price growth by an average of 2.5 per cent per year. It might not sound much, but it means that in 28 years the limit will fall to the equivalent of £30,000 earnings today.

The National Association of Pension Funds has written to Mr Lawson expressing deep concern at the prospect that this ever-descending cap will undermine the future viability of occupational pension schemes. And this week the Confederation of British Industry warned about the immediate impact of the new measure on the job mobility of 900,000-plus executives, given that the proposed limit will apply only to those joining schemes after the end of this month, not to existing members.

In fact there is a very good case for restricting the availability of the tax privileges associated with pension funds. The purpose of granting tax relief (strictly speaking, tax deferral) is to encourage people (and their employers) to provide for their old age. But pension funds have been widely used as tax shelters by the very rich, who are not in any danger of destitution in retirement. Tax privileges should therefore be confined to incomes up to a small multiple of average earnings, and the anomalous cash commutation right at retirement which gives tax-based pension plans much of their appeal to the wealthy - should be phased out.

But the Government ducked this challenge several years ago. The pensions industry is therefore perfectly justified in protesting at the way in which backdoor changes which are fundamental in nature, if not in their short-term effects, have been slipped unheralded into the Finance Bill.

There must also be concern at the way in which the Treasury has assumed the driving seat while the Department of Social Security, which has primary responsibility for the structure of pensions, has hardly appeared to know what has been going on. It is perfectly right, of course, for the Inland Revenue to be concerned about tax abuses of pension schemes. But there are suspicions that the proposals owe more to the influence of doctrinaire proponents of popular capitalism than to the need to react to excesses of tax evasion.

More than that it is hard to say, because the reforms have scarcely been given official explanation or justification.

LETTERS

A degree of bossiness may be required

From Mr Jonathan Stern and Mr Michael Grubb

Sir, It takes a brave person to argue with Samuel Brittan as to what constitutes "market forces" ("The green power of market forces," May 4).

Yet to a non-economist there is something curious about proposing a vehicle congestion tax and then claiming that there is no conflict between that and "market forces."

The British Government has spent much of the past decade telling us that reduced taxation, free enterprise and promoting the rights of individuals to do whatever they want,

free from Government interference, are the basis of prosperity and a healthy society. The challenges of international pollution and global climate change will probably require strong measures to reduce energy demand and limit industrial emissions. These may include taxation to reflect external costs - but to most of us this would still be intervention. In many cases taxes would have to be astronomical to achieve the desired results: who chooses a car or refrigerator on the basis of its long-run discounted energy cost?

Unless one believes in a big

shift from income tax to resource and pollution taxes - and even this may be insufficient - then the available evidence suggests that regulated standards will be crucial, not peripheral as Mr Brittan suggests.

Standards and/or taxes can only be enforced by government acting both singly and in concert. While this process need not, in Mr Brittan's words, require a "retreat into hysteria and irrationality," it will require a considerable degree of "bossiness." Without this, free market-minded consumers are likely to believe

that if they are prepared to pay a higher price, reflecting environmental costs, they can pollute as much as they like.

Mr Brittan may be correct that global environmental concerns will not see the end of the free market approach. But he is wrong to think that those who follow such an approach will make any great contribution to global environmental problems.

Jonathan Stern,
Michael Grubb,
The Royal Institute of International Affairs,
Chatham House,
10 St James's Square, SW1

European Parliament elections

From Mr Michael Hughes

Sir, Mr Martyn Bond, head of the European Parliament's information office, says that the forthcoming European elections give the EC electorate a chance to express their about the European Parliament's developing into a co-legislator with the Council of Ministers (Letters, April 25).

Some of this electorate - in the UK, at least - is opposed to the European Parliament and other EC institutions being given more powers.

Since most prospective MEPs will naturally favour increased powers for the European Parliament, we have no means of expressing our views by voting in these elections.

Furthermore, Mr Bond describes the progress of the 1992 programme as becoming "irreversible." If it is irreversible, what is the point of voting in the European elections?

Michael Hughes,
49 Tennet Road,
Edgbaston,
Birmingham

Outlook for ESOPs

From Mr Laurie Brennan

Sir, It would be easy to misread the confusing signals being given by the British Government about employee share ownership plans (ESOPs).

The provisions in the Finance Bill for a severely limited type of ESOP trust, could be seen as a step backwards. But as your correspondents Mr Daw, Mr Johnstone and Mr Copeman have identified (Letters, April 4 and 26), this novel tax legislation can - and will, I believe - be improved

over the years to come.

But the real action is in the House of Lords, where the amendment to the Companies Bill, to remove doubts over unlawful financial assistance to ESOPs, is expected to be agreed with all-party support.

Removal of the threat of criminal sanctions from this rapidly developing field is a truer guide to this Government's positive intentions. Laurie Brennan,
New Bridge Street Consultants,
2 Tolls Street, EC4

Glossy figures can give a false impression

From Mr Oliver Smedley

Sir, I am increasingly dismayed by the way in which members of the UK Government present figures with misleading glosses which give a wholly false impression.

In a recent debate on the Finance Bill, Mr John Major, the Chief Secretary to the Treasury, is quoted as saying: "The Chancellor had judged it appropriate to budget for a further

year of substantial debt repayment. That meant that within three years they would have repaid about a sixth of debt accumulated over two centuries, saving about \$2bn a year in interest payments."

The clear implication is that the National Debt has been increasing for over two hundred years, and it is only now that the UK has a Government capable of reducing it.

The truth is that the National Debt has considerably more than doubled during the term of the Thatcher Government, from \$27,679m at March 31 1978 to no less than \$197,616m at March 31 1988; an increase of \$169,937m, or 125 per cent.

This is after receipts of so-called oil revenues - which are essentially capital - of \$50,493m, and privatisation

receipts, net of costs - also essentially capital by nature - amounting to \$17,254m during the same period.

If the Government is now about to make some slight reduction in the outstanding debt, it is about time. The record is deplorable.

Oliver Smedley,
Garden Cottage,
Duck Street, Wendens Ambo,
Saffron Walden, Suffolk

Here for the beer

From Mr John Bishop

Sir, I have read with interest the advertisements carried in your pages, placed by the "beverage." I find just some of their logic perplexing.

If a pub is of no interest to another brewer, why should it be of interest to the one who owns it now? If a pub is indeed such a poor investment, why should it be out of reach financially to the present tenant?

And indeed, if the brewers are as altruistic as their advertisements, and they really are concerned about us, the drinkers, why can't the pubs be sold off at prices the tenants can afford?

The more the brewers and the more certain I feel that the well-argued and well-researched Monopolies and Mergers Commission report got it right.

John Bishop,
44 Arden Grove,
Edgbaston,
Birmingham; West Midlands

Viva la diferencia

From Mr Robert Davies

Sir, Peter Bruce's article on Spanish *mores*, post-Franco (May 3), reminded me of a remark made at a hotel swimming pool in the Canaries, early in 1980. Already, so soon after Franco, a group of girls had gone topless.

I noticed that, wherever he took an order for drinks, the diminutive barman (who had a Beatles haircut and spoke fluent English) always found it necessary to take a route past

the topless ones, where for some reason his progress became temporarily retarded.

I upbraided him for this, knowing the answer I would get in Britain ("It's a free country") or France ("C'est une république"). The young man smiled slyly and gave me what - so soon after Franco - had evidently become the Spanish equivalent: "It's a democracy."

Robert Davies,
7 Willowcroft,
Lee Park, SE3



CENTRAL
MANCHESTER
DEVELOPMENT
CORPORATION

P C Hawkins Esq
The Beehive
Honeycomb Lane
Beasdale
Warrack 881 882

10 May 1989

Dear Fred

Too bad about your holiday in the Cymran Islands being put off.

Still every cloud has a silver lining and as you have time on your hands, five years by the sound of it, why not exchange the delights of the Cymrans for a tour of Manchester before the date of the Old Bailey?

In fact your little episode prompted me to think about tourism in our area. This morning I stood in the middle of the Heritage Park, in Castlefield, and I realised that there are great many things in our development area that are of interest to our visitors and are integral parts of Manchester's history and indeed our national history.

The Roman Fort, for example, denotes the birth of Manchester. The canals mark the start of the Industrial Revolution and Central Manchester has the world's first passenger railway station. Granada Studios organise the now famous Studio Tour, the only one of its kind in the United Kingdom. These, combined with the theatres, galleries, museums, the C-mex centre which is capable of accommodating almost any indoor event - Chinatown, with its magnificent restaurants, and of course the Hallé Orchestra, all mean that there is an enormous amount of entertainment available to our visitors.

What's more, there is a great deal of scope for further development of tourism and leisure pastimes and there is plenty of space to do so. It is one of our aims to build on our existing assets to make Central Manchester a really exciting place for visitors and those who work here.

With all this going on, I can't think why you'd want to go to the Cymran Islands anyway.

Yours ever
Jimmy
James Griscox
Chairman

The Ideal City

As this letter isn't addressed to you, the reader, you might like to find out more about what the Central Manchester Development Corporation is doing to revitalise the heart of Manchester. Fill in this coupon and send it to:

Pamela Bishop,
Marketing Manager,
Central Manchester Development Corporation,
Churchgate House, 56 Oxford Street,
Manchester M1 6EU

Name _____
Position _____
Company Name _____
Address _____
Postcode _____ Tel. No. _____

Disarray among G7 as dollar stays firm

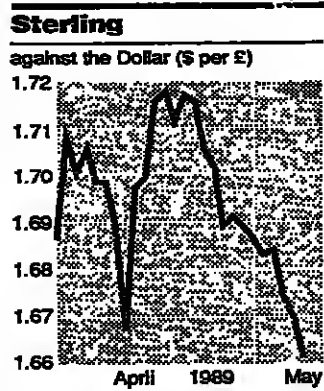
By Peter Norman in London and Janet Bush in New York

THE DOLLAR firmed on world currency markets yesterday as the central banks of the Group of Seven countries took differing approaches in response to its piercing of the DM1.90 barrier on Monday.

In London, the US currency rose to its highest level against sterling since October 1987 and advanced to within half a penny of the 1988 high of about DM1.92 registered last August. It had closed in Tokyo at the psychologically important Y135 level and stayed close to this in London dealings.

However, in late New York trading the dollar had dipped below earlier highs in the US of DM1.9190 and Y135.05 to DM1.911 and Y134.60.

The US bond market slumped by a full point, despite what appeared on the surface



to be reasonable demand at yesterday's three-year auction, the first of this week's Treasury quarterly refunding sales. Dealers, including those at

Japanese securities houses in New York, said that they had not seen much demand and that Japanese investors were now looking at the dollar as a liability at current levels.

The disarray among Group of Seven central banks yesterday was matched by bewilderment in foreign exchange markets at the absence of concerted intervention in response to the dollar's move through DM1.90, which had generally been seen as its upper limit against the West German currency under the secret terms of the February 1987 Louvre Accord to maintain currency stability.

Analysts said the market was hesitant in the expectation that the central banks would nevertheless act to curb the dollar's strength before it

reached DM1.925, which is seen as an important resistance point.

Among the main US trading partners, central bank reaction to the dollar's strength was varied and showed no signs of co-ordination.

The Bank of Japan sold dollars in morning and afternoon dealings in Tokyo.

The Bank of England entered the London market to prop up the pound by selling dollars twice yesterday morning.

It stayed out of the market in the afternoon, in spite of the news that British power workers had voted in favour of industrial action over pay.

The Bundesbank abstained from intervening in dealings between banks for the second day running, however.

Its sole appearance in the foreign exchanges was at the official midday fixing in Frankfurt when it sold \$5.7m to balance supply and demand as the US currency was fixed sharply higher at DM1.9136 after DM1.8989 on Monday.

The dollar was boosted against the D-Mark when Mr Theo Waigel, the recently appointed West German Finance Minister, unexpectedly declared that the D-Mark's current weakness was no cause for international action.

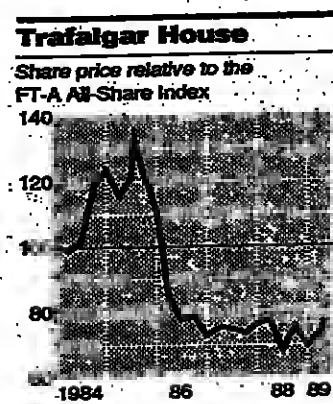
Other European central banks were heavy buyers of D-Marks.

The dollar closed in London at DM1.9155 against DM1.9075, while the pound closed at \$1.6955 (\$1.6955).

Editorial comment, Page 24; Currencies, Page 46

Passing the buck to Newmont

There is something for everybody in the Takeover Panel ruling on the Consolidated Gold Fields bid battle, but it has done little damage to Gold Fields' continued quest for independence. The Panel has neatly extricated itself from a rather embarrassing dilemma. Clearly, it cannot allow UK companies to continue frustrating a hostile takeover bid when more than 50 per cent of their shareholders have accepted the offer. By the same token, the Panel's writ does not extend to overruling a US court. It has arrived at a commonsense solution, but at the end of the day it is no more than an interesting footnote to an unnaturally complicated bid.



the management restructuring announced yesterday by Coats - then agreement between the two should be that much easier to reach. And with ample sign of willing on both sides yesterday, it seems a fair bet that the two will meet their midnight deadline tomorrow with a deal at a price not vastly higher than the current 136p in the market.

There can be little doubt that merger would be good news for the two companies' shareholders. Indeed, such good news that competition authorities virtually across the globe might well have something to say about it. That threat will scarcely please a market which has had more than enough of anti-trust cliffhangers for the moment. But so long as investors are not asked to accept large quantities of Coats shares as well as the possibility of monopoly problems, they could probably be persuaded to live with a deal at, say, 140p per share. Whether the bought-in Tootal management could live with the incumbents from Coats is another matter altogether. But Coats' shareholders had better hope it can; Tootal's recent results may not have been as outstanding as yesterday's rumours of that, but a p/e of 12 for a company with one of the soundest prospects and most conservative accounts in the sector is not too much.

Unfortunately, no sooner out of the UK, all the natural advantages vanish, and M and S becomes at least as prone to slip up as anyone else. The 25m loss in Canada is probably a difficult management as much as a difficult market. The European market is not encouraging either. The move into the US has diluted earnings by the predicted 2.5 per cent; so far there are few signs either way as to the wisdom of that move.

show it as a problem. Profits would not have moved, at all without an unexpectedly big rise in commercial property profits, but according to the company, profits on that sort of scale can be reproduced for the next year or two at least. To those who share that confidence in the property market, Trafalgar shares seem a fair way of getting exposure to it.

Meanwhile the decision to spin off the oil and gas side is less fortunate. Instead of getting a nice cash injection, Trafalgar is actually having to raise funds to the new vehicle, pushing its gearing over 60 per cent. In principle it makes sense to float off the oil assets as they were not fully reflected in the share price, but in practice, the new company may not excite anyone enough to justify the fuss of the flotation. It has been touted round for so long there can be little hope of a takeover, and with half its assets sprawled across the US, it would be surprising to see the market valuing it at anything approaching the \$130m that the company vainly tried to sell it for.

Marks and Spencer

The time has come for investors to distinguish between good and indifferent retailers, and yesterday's results from Marks and Spencer and Monday's from Sear's prove the point nicely. While Sear's and many others are reporting lower profits from the UK retailing, Marks and Spencer increased its profits last year by over 10 per cent. In a dreadful clothing market volumes grew over 6 per cent, and even margins moved up, due to a rather late discovery of technology. Above all, what distinguishes M and S is its brand name, its huge property portfolio, and good control on its costs. The 4 per cent rise in the stock yesterday encouraged some of that, but a p/e of 12 for a company with one of the soundest prospects and most conservative accounts in the sector is not too much.

Unfortunately, no sooner out of the UK, all the natural advantages vanish, and M and S becomes at least as prone to slip up as anyone else. The 25m loss in Canada is probably a difficult management as much as a difficult market. The European market is not encouraging either. The move into the US has diluted earnings by the predicted 2.5 per cent; so far there are few signs either way as to the wisdom of that move.



Environmentalists and local residents demonstrate (left) against mining plans for the sacred mountain of Croagh Patrick (right).

Gold fails to lure Irish environmentalists

CROAGH PATRICK is Ireland's sacred mountain, on which St Patrick is said to have stood and banished forever all reptiles from Irish soil. On the last Sunday in July each year thousands of pilgrims climb the 2,500 feet to the chapel on Croagh Patrick's summit. Many walk barefoot over the rough stones, performing an intricate ritual of prayers and incantations as they climb.

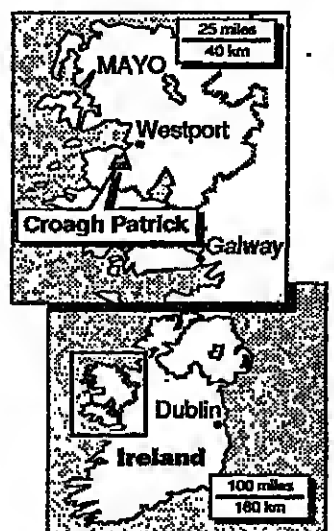
Now, say a growing number of environmentalists and local residents, this sacred symbol of Ireland is under threat: gold has recently been found on Croagh Patrick's slopes.

Preliminary analysis of nearby rock samples from this remote and strikingly beautiful western corner of Ireland indicate some of the richest gold deposits in Europe. One mining company says it plans to apply for a mining licence later this year.

Recently more than 3,000 people - said to be the largest crowd to have gathered in the area since anti-British protests in colonial days - met in the main square of Westport, the local town. Nuns holding "No Mining" banners heard environmentalists talk of the dangers posed by mining.

They said the mines would cause permanent damage to one of Europe's most outstanding areas of natural beauty. The tourist industry, on which many people depended for their livelihood, would be ruined. Politicians were accused at best of being apathetic, at worst of being in cahoots with the mine operators.

A remote and beautiful corner of western Ireland has long been revered as a sacred site by its thousands of pilgrims. But now some of Europe's richest gold deposits have been discovered in the mountain's slopes and fear of a major mining development is threatening to divide the community, writes Kieran Cooke in County Mayo



say that no matter what techniques are used, the mines will leave permanent scars. One of Ireland's few remaining areas of blanket bogland would be ruined.

Cyanide is commonly used to extract gold from the mined ore. Some of Ireland's best fishing rivers, downstream mussel and fish farms could all be ruined, say the campaigners. In the space of a few years the mines would be exhausted. What jobs had been created would quickly disappear while tourist jobs would be lost forever.

"People are not going to come here to wander round a mining site and look at piles of dust and rubble," said a local teacher.

Those opposed to mining say that in the past the Irish

Exchequer has made little gain from mining operations. When the Government recently sold its remaining 25 per cent stake in Tara Mines north of Dublin, said to be the biggest zinc mine in Europe, it admitted it had not earned "a brass farthing" in royalties in the last 14 years of the mine's operation.

The mining companies and the Irish Government say the anti-mining campaigners are prejudging the matter. They point out that things are still at an early stage.

The companies are conducting their own studies into the environmental impact of their operations. They say that much of the opposition to their plans is ill-informed and orchestrated by outsiders. "Real local feeling" is in their favour and such issues should

not be decided at emotionally charged public meetings, they say.

"We have to live with the campaigners, but we are going to tough it out," said the chairman of one.

Those opposed to the mining say the Government cannot afford to be complacent. One company has already built a road by the side of Croagh Patrick for which, anti-mining campaigners say, planning permission was granted retrospectively. There has also been a diesel spillage into a local water supply.

The Government is accused of being too influenced by the mining companies. Anti-mining campaigners point out that Mr Conor Haughey, a son of Charles Haughey, the Prime Minister, is managing director of Feltrim Mining, one of the companies searching for gold in the area.

The mood on both sides seems to be hardening. The companies insist they are acutely aware of their responsibilities.

"While there is no such thing as an invisible mine, mining and the protection of the environment are not incompatible," said one company official.

The environmentalists disagree. As the rain fell on the protest meeting, one speaker invoked the spirit of Ireland's patron saint: "St Patrick is supposed to have been promised by God that the Irish would never lose their cultural and religious heritage. We are just making sure that promise is kept."

Heads roll in Australian opposition coup

By Chris Sherwell in Sydney

THE LEADERS of Australia's opposition Liberal and National party coalition were simultaneously ousted by their parliamentary colleagues yesterday in a twin coup which altered the complexion of the country's politics.

Following votes of no-confidence within the parliamentary parties, Mr Andrew Peacock, 50, was restored as Liberal Party chief and Leader of the Opposition, replacing Mr John Howard, 49, to whom he had relinquished the position in 1985. Mr Charles Blunt replaced Mr Ian Sinclair as National Party leader.

The changes are expected to enhance the opposition's public

standing. Opinion polls show that the coalition has failed to capitalise on the Labor Government's difficulties, and that Mr Peacock will achieve a stronger rating against Mr Bob Hawke, the Prime Minister, than Mr Howard.

The dual sweep-out, believed to be unprecedented in Australian politics, comes within 12 months of an expected general election. The coalition has lost the last three elections and has grown increasingly anxious about its chances next time.

Yesterday, Mr Hawke rejected the possibility of staging an early poll to exploit the opposition upheaval. Labor pol-

iticians believe the current high interest rates and the country's poor economic position rule out an election now.

Although long mooted, the leadership challenges were only mounted over the past few days. With the local media kept in the dark, the party meetings were sprung on a surprised Mr Howard on Monday night and executed in parallel actions within 12 hours.

Mr Peacock outpolled Mr Howard at a parliamentary Liberal Party meeting by 44 votes to 27. Senator Fred Chisholm won Mr Peacock's deputy leadership position by a similar margin. In the National

Deadline set for Minoro

Continued from Page 1

Analysts pointed out that as recently as Friday at the Panel meeting, Newmont asserted it would continue the New York action. They suggested that Minoro's only hope of beating the deadline was to arrange an agreed bid for Newmont (one having the approval of both the Newmont board and Gold Fields).

The uncertainties still surrounding the bid were reflected in the Gold Fields' share price which rose only by 10p to £13.29 after the Panel's verdict and remained £2 below the bid value. Minoro's price was up 12p to £6.94.

Lex, Page 26, Background, Page 36

Pan Am may consider NWA merger

Continued from Page 1

wealthy Texan brothers Sid and Lee Bass.

NWA said it had not invited Pan Am to be its white knight to block hostile bids being mounted by several investors, including Mr Marvin Davis, the Los Angeles businessman who has offered \$90 a share, or \$2.7bn.

NWA was continuing its own efforts to maximise shareholder value and it would not give a Pan Am offer "any greater or lesser consideration than any other proposal," it said.

Pan Am's shares rose 5/8 to

\$5 while NWA's slipped 3/8 to \$104 1/4 after rising some \$45 since the fight for it began some six weeks ago.

Explaining the logic of buying NWA, Mr Thomas Plaskett, Pan Am's chairman, told the company's annual meeting yesterday that "the linkage of two airlines with virtually no overlapping routes into a single global carrier would create a formidable US challenger."

Pan Am said it hoped the lack of overlap with Northwest in the US would satisfy anti-trust officials at the US Justice

Department.

The Department has said recently it will scrutinise any future takeovers because it was concerned about the trend to fewer and bigger airlines.

This concentration was one of the factors which led Mr Plaskett to admit several months ago that Pan Am could only survive if it merged with another airline. Many potential suitors have looked it over in the past few years but all have declined to take on the challenge of turning Pan Am around.

WORLD WEATHER	
Alaska	10-15
Albania	10-15
Algeria	10-15
Argentina	10-15
Australia	10-15
Bahamas	10-15
Bangladesh	10-15
Belgium	10-15
Bolivia	10-15
Brazil	10-15
Bulgaria	10-15
Canada	10-15
Chad	10-15
China	10-15
Colombia	10-15
Congo	10-15
Costa Rica	10-15
Cuba	10-15
Czech Rep.	10-15
Dominican Rep.	10-15
Ecuador	10-15
El Salvador	10-15
England	10-15
France	10-15
Germany	10-15
Ghana	10-15
Greece	10-15
Haiti	10-15
Honduras	10-15
Hungary	10-15
Iceland	10-15
India	10-15
Indonesia	10-15
Iran	10-15
Ireland	10-15
Israel	10-15
Italy	10-15
Jamaica	10-15
Japan	10-15
Jordan	10-15
Kazakhstan	10-15
Kenya	10-15
Korea	10-15
Kuwait	10-15
Laos	10-15
Latvia	10-15
Lebanon	10-15
Libya	10-15
Lithuania	10-15
Luxembourg	10-15
Madagascar	10-15
Malawi	10-15
Malaysia	10-15
Mali	10-15
Mexico	10-15
Moldova	10-15
Mongolia	10-15
Morocco	10-15
Mozambique	10-15
Nicaragua	10-15
Netherlands	10-15
New Zealand	10-15
Nigeria	10-15
North Korea	10-15
Oman	10-15
Pakistan	10-15
Panama	10-15
Paraguay	10-15
Peru	10-15
Poland	10-15
Portugal	10-15
Romania	10-15
Russia	10-15
Saudi Arabia	10-15
Senegal	10-15
Seychelles	10-15
Singapore	10-15
Slovakia	10-15
Slovenia	10-15
South Africa	10-15
South Korea	10-15
Spain	10-15
Sri Lanka	10-15
Sweden	10-15
Switzerland	10-15
Taiwan	10-15
Tanzania	10-15
Togo	10-15
Tonga	10-15
Turkey	10-15
Uganda	10-15
Ukraine	10-15
United States	10-15
Uruguay	10-15
Uzbekistan	10-15
Venezuela	10-15
Vietnam	10-15
Yemen	10-15
Zambia	10-15
Zimbabwe	10-15

NEWS REVIEW

BUSINESS

British Gas communication win

In the face of strong international competition, the Communication and Data Systems Group of Ferranti Industrial Electronics Limited has won the contract for Phases 1 and 2 of the British Gas North West regional digital communication network.

The £12m contract covers the supply, installation and commissioning of Ferranti Type 24,000 series microwave radio relay equipment, associated antennas and feeders.

ADVERTISING

AVIONICS

GR5 Tornado displays

Display Systems Division has made final deliveries on connector type devices which plugged into the interface unit to supply the Moving Map Display System for the GR5. Linked to the avionics bus, the system will provide a continuous display of aircraft position.

The system comprises 3 line replaceable units; a panel-mounted moving map display, an interface unit and a film 600 square feet of maps. It required, film frames can also be utilised for more detail on the display to fit to the GR5.

The parameters of the film strip are recorded in the read-

PRINTING

Scanning the news

Precision scanning devices developed for military use are now being applied to high quality reproduction systems used by the printing industry. Contracts running at more than £1m per annum have been won by Ferranti International to supply high performance rotary mirror scanners and drives from Crossfield Electronics of Milton Keynes.

Ferranti rotary mirror scanners are used in Crossfield's latest flatbed 'Pagefax' system. These rotary mirror scanners run on self-acting gas bearings which provide unsurpassed accuracy and long life. In addition to newspaper data transmission, they are used in other laser scanning systems for colour graphics, large format printing, and quality control inspection systems.

Design, development and manufacture of these scanners is carried out by the Precision Instrument Group of Ferranti Defence Systems, which has a long experience in the laser optical system used in both the reading and writing operations of the inertial gyroscopes.

Briefly...

The Kite Motor Corporation of Seoul, Korea, has taken delivery of a further three Ferranti Merlin Co-ordinate measuring machines from the Metrology Systems Group of Ferranti Industrial Electronics.

Fuel Dispensing Systems, part of Ferranti Industrial Electronics, has won another follow-on order from Esso Petroleum Company for the supply of fuel pumps and associated in-tank pump controllers from the Ferranti Autocourt range.

FERRANTI INTERNATIONAL
selling technology

INTERNATIONAL COMPANIES AND FINANCE

UBS urges sweeping Swiss reform

By William Dulfors in Geneva

SWITZERLAND'S biggest bank has come out in favour of fundamental changes in Swiss corporate practices that would open companies to foreign takeovers and force them to adopt policies more friendly to shareholders.

Swiss enterprises could not hope to isolate themselves from international mergers and acquisitions, Mr Nikolaus Senn, chairman of Union Bank of Switzerland, told the Swiss American chamber of commerce in Zurich.

His speech was one of the most powerful recommendations for further deregulation and international integration of Swiss business and finance since Nestlé, the Swiss food group, announced last November that it would allow foreigners to buy its registered shares.

Reciprocity in stock ownership had to be granted to foreign investors, Mr Senn

affirmed. Many Swiss enterprises had to rely on foreign acquisitions for growth and the European Commission had already indicated that it could ban the Swiss from buying Community enterprises, should discrimination against foreign ownership be maintained in the Swiss company law now under revision.

Mr Senn was "less convinced" his arguments applied fully to financial institutions. He said he would not advocate special treatment for banks in Swiss corporate law but proposed that Swiss banking authorities should hold a veto right over purchases of controlling interests in Swiss banks.

The legal framework that allowed Swiss companies to protect themselves against foreign control by registering only Swiss shareholders was now being questioned by Swiss investors themselves, Mr Senn



Nikolaus Senn: wants further deregulation

said. They realised that it offered shareholders much less protection against management abuse than was available in other countries.

Changes in company law should clarify takeover proce-

dures. Any purchase above 5 per cent of a company's outstanding shares should be publicly announced and bids for more than a third of outstanding shares should be made publicly to all shareholders.

With the top 10 Swiss companies selling on average 85 per cent of their products abroad, it was difficult to see that national interests or national security would be endangered by registering foreign shareholders, Mr Senn said.

Restrictive registration practices, the resulting fractured capital bases and poor, infrequent reporting were depressing Swiss share prices.

Improving company reports should be a first step, UBS had formulated measures to inform its shareholders better but the work was being slowed while waiting for clearer EC guidelines and the revision of Swiss corporate law.

Bayer on course for another record year

By David Marsh in Leverkusen

AYER, ONE of the Big Three West German chemicals groups, appears on course for another record year after a 20.8 per cent increase in pre-tax group profits to DM960m (\$600m) in the first quarter.

Mr Hermann Josef Strenger, chairman, said group turnover rose 13 per cent in the quarter to DM11.3bn, after a rise for the whole of 1988 of 9 per cent to DM40.5bn.

The company is profiting from the continued worldwide chemicals boom. Foreign sales - around 80 per cent of total business - rose 19 per cent in the quarter, with domestic sales up 6 per cent.

The relatively weak D-Mark helped this year's returns. Mr Strenger said 5 per cent of turnover growth was due to currency fluctuations.

Group pre-tax profits last year rose 23.2 per cent to DM3.78bn, and the dividend was increased to DM12 a share from DM10 (plus a DM1 bonus) in 1987. After-tax profit rose 23.4 per cent to DM1.91bn.

The improvement took pre-tax yield on turnover to 9.3 per cent, the highest since 1970. Capital investment rose 23 per cent to DM3.1bn. Investments are planned at DM3.4bn for 1989. Research and development expenditure rose to DM1.5bn.

For the first time, Bayer gave a breakdown of sales and profits according to region and business area. European turnover rose 5.3 per cent to DM27.2bn last year, contributing DM2.9bn of pre-tax profits. North American sales rose 8.4 per cent to DM7.2bn, making DM478m profit. Latin American sales rose 83.9 per cent to DM2.6bn, making DM130m profit.

Of the DM4bn operating profit last year (up 22 per cent), polymers' contribution was DM366m (down 6 per cent), organic chemicals made DM701m (up 68 per cent), industrial products DM1.86bn (up 30 per cent), health care DM960m (up 24 per cent), agricultural chemicals DM295m (up 16 per cent) and information technology DM635m (down 8 per cent).

Daimler forecasts unchanged profits

By David Marsh in Stuttgart

DAIMLER-BENZ, the West German motor conglomerate, expects group profits this year to remain at around last year's level of DM1.7bn (\$860m), Mr Eizard Reuter, chairman, said yesterday.

Daimler's car production is likely to drop this year as a result of a continuing environmental dispute hitting sales of diesel cars in Germany.

Group turnover rose 3 per cent to DM17bn in the first quarter, but the stock market reacted with disappointment to the news of profits likely to stagnate after last year's weak end.

Daimler-Benz shares were marked down in Frankfurt yesterday by DM12.50 to DM467.

Although the company, in the midst of a political row over the takeover of Mercedes-Benz's parent company (MBB), says the result remains satisfactory, Mr Reuter voiced clear disappointment yesterday over the diesel row.

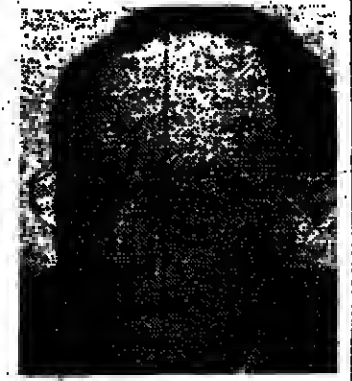
Car production will fall this year to a planned total of 520,000 units from last year's 560,000, with diesel cars making up only around 30 per cent of domestic sales in recent months compared with usual percentages of up to 40 per cent.

Mr Reuter showed his irritation over a campaign against diesel engines in Germany over the last year on the grounds that diesel particles caused cancer and were responsible for smog. He called on the Government in Bonn to fulfil its

promises over diesels and state unequivocally that the engines were safe.

Recalling that Bonn had earlier favoured diesel sales on the grounds of ecology, Mr Reuter said Daimler was asking itself how much trust it would place in future political statements.

Daimler will be making a



Eizard Reuter: upset over diesel row

capital increase through a rights issue to increase its capital resources in line with international standards.

Mr Reuter said the Deutsche Aerospace division, formed to group its aerospace and defence activities, would have capital resources of around DM5bn but details would depend on whether and when the MBB acquisition went through.

Generali shows growth

By Our Financial Staff

ASSICURAZIONI Generali, Italy's largest insurance group, boosted 1988 parent-company net profits to L340.1bn (\$244.5m) from L254.2bn in 1987, and said it expects to report a consolidated attributable net profit of more than L200m for 1989 compared with L120.5m a year earlier.

The dividend for 1988 is L280 per share. This compares with L200 last year before a one-for-one scrip issue and a one-for-two rights issue.

Profits from life insurance jumped 64 per cent and profits from the non-life sector rising

a steeper 11 per cent. Group consolidated premiums rose 11.9 per cent to L10,871bn last year, with 36.1 per cent deriving from the Italian market.

In the non-life sector in Italy, theft and sickness insurance business performed better than the market average.

● Pirelli Tyre Holding, the new Netherlands-based holding company for the Pirelli group's tyre interests, lifted net consolidated profits from Ft 171m in 1987 to Ft 213m (\$97.3m) last year on a pro-forma basis.

Trafalgar House to demerge oil unit

By Steven Butler in London

TRAFALGAR HOUSE, the property and construction group, yesterday said it would demerge, to seek a separate stock market listing for its oil and gas subsidiary under the name Hardy Oil & Gas.

The decision follows Trafalgar House's failure to sell the division for what it considered an acceptable price. It had been trying to get out of the oil and gas business since last August.

Trafalgar House also announced an strong increase in pre-tax profits in the six months to March, from £25.3m to £113.8m (\$190m). Earnings per share were up from 13.7p to 18.6p.

Shares in Hardy Oil & Gas are to be distributed free of charge as a special dividend to Trafalgar House shareholders on the register at May 19, on the basis of one new share for every 10 Trafalgar House shares.

The new shares are to begin trading on May 26.

The assets of Hardy have a book value of £123.7m, and were recently valued by Robertson ERM, the oil consulting and valuation firm, at £115.5m, including deductions for future tax liabilities which may be recoverable.

Offers for the company, however, are understood to have been far below these sums. Companies have been wary about the portfolio of US oil and gas interests, with many believing they are worth far less than the \$98.8m valuation given by ERM.

Mr Eric Parker, Trafalgar House chief executive, said he believed the demerger would have a minimal impact on the price of the main Trafalgar House shares, which means the oil shares would amount to a bonus to shareholders.

Hardy has 18.8m barrels of oil reserves, and 173.3bn cu ft of gas in the UK and North America.

Current production is running at 5,600 b/d for oil, and 13m cu ft of gas a day, with pro-forma pre-tax profits in the year until the end of March at £4.6m.

Last, Page 28; Results Page 34

Glaverbel boosts sales 16%

By Tim Dickson

GLAVERBEL, the leading flat glass producer in Benelux and third biggest in Europe, yesterday announced a 16 per cent increase in its 1988 consolidated sales to BFr23.86bn (\$989m).

About 4 per cent of the overall total came from the first time contributions of Cataphote of the US and Ived-Glaverbel in Italy.

Consolidated income from operations, before taxes and extraordinary items, rose from BFr2.6bn in 1987 to BFr2.76bn last year but the net figure (before minority interests) was up 24 per cent to BFr2.45bn.

The company said the results were achieved "after an increase of depreciation resulting from industrial investments" and after the absorption of additional financial charges stemming from Glaverbel acquiring a stake in AFG Industries, the second largest flat glass producer in the US. Shareholders' equity after the proposed dividend payout of BFr66 per share, up from BFr48, has risen from BFr8.48bn in 1987 to BFr11.384bn.

Bührmann to raise Fl 180m

By David Brown in Amsterdam

BUHRMANN-Tetterode, the Dutch paper and packaging group, is planning a one-for-10 rights issue, involving 2.9m shares to raise an estimated Fl 180m (\$83.7m), to finance "future acquisitions."

The move, analysts say, may be a possible prelude to a hostile takeover bid for Ahrend, the Dutch office furnishing group with annual sales of Fl 400m, in which Bührmann has built up a majority stake but has been unable to establish voting control.

A hostile bid for Ahrend, should it materialise, would come in the middle of growing controversy over the Netherlands' highly-restrictive system of corporate anti-takeover defences and a general upswing in hostile bids over recent months. Moreover, it could represent an important test case of the effectiveness of such defences.

Bührmann was adamant yesterday that the rights issue is totally unrelated to the Ahrend affair. Negotiations with the

Ahrend board are continuing.

Bührmann also plans to dispose of its loss-making tissue and toys divisions, which together generated between 10 to 15 per cent of 1988's Fl 4.5bn turnover.

Bührmann said first-quarter turnover rose 22 per cent to Fl 1.2bn (up 15 per cent adjusted for group changes). The company added that it expects "further growth" in 1989 profitability. Last year, group net profit increased by 26 per cent to Fl 164m.

Stad Rotterdam in talks

By David Brown

STAD ROTTERDAM, the Dutch insurance group, is holding negotiations with several EC-based financial groups with the aim of concluding a strategic share-swap of up to 10 per cent before the end of the year.

Mr Luck van Leeuwen, chairman, would not specify which companies were involved in the talks, but said yesterday they would be outside the Benelux region and that the share-swap could be the prelude to an eventual full merger.

The medium-sized Dutch

insurer has been expanding its activities over recent months in the Benelux region and broadening its range of related financial activities.

While there is scope for further growth on the competitive Dutch market, Mr van Leeuwen said a "co-operation pact" is essential to Stad's ambition to play a European rather than strictly regional role on the EC insurance market.

Last year, Stad Rotterdam had premium income of Fl 1.92bn and net profits of Fl 62m (\$28.8m).

WestLB plans share issue

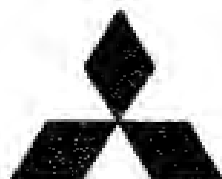
WESTDEUTSCHE Landesbank Girozentrale (WestLB), the West German regional bank, is to raise DM500m (\$263m) by issuing common shares this year and another DM1.13bn through participation certificates (Genussscheine) in coming years, writes Our Financial Staff.

WestLB had said in December it would raise about DM1.5bn in 1989 to expand its capital base. The participation certificate issues will be placed in several tranches in the coming years. Shareholders will keep their holdings the same.

NEW ISSUE

All these securities having been sold, this announcement appears as a matter of record only.

April, 1989



Mitsubishi Estate Company, Limited

U.S.\$700,000,000

4 3/4 PER CENT. NOTES DUE 1994 WITH WARRANTS

ISSUE PRICE 100 PER CENT.

The Nikko Securities Co., (Europe) Ltd.

Mitsubishi Finance International Limited
J. P. Morgan Securities Ltd.Mitsubishi Trust International Limited
Yamaichi International (Europe) LimitedAlgemene Bank Nederland N.V.
BNP Capital Markets Limited
Deutsche Bank Capital Markets Limited
IBJ International Limited
LTCB International Limited
Nomura International LimitedBaring Brothers & Co., Limited
Daiva Europe Limited
Robert Fleming & Co. Limited
Kleinwort Benson Limited
Morgan Stanley International
J. Henry Schroder Wagg & Co. LimitedSwiss Bank Corporation
Investment Banking

This announcement appears as a matter of record only.

April, 1989

First National Bank Plc
Pounds Sterling 450,000,000
Revolving Credit Facility

Arranged by:

Bank of America International Limited
Crédit LyonnaisBank of Tokyo International Limited
Midland Montagu

Lead Managed by:

Bank of America NT&SA
Crédit Lyonnais
Amsterdam-Rotterdam Bank N.V.
Hill Samuel Bank Limited
The Mitsubishi Bank, LimitedThe Bank of Tokyo, Ltd.
Midland Bank plc
Crédit Suisse
Lloyds Bank Capital Markets Group
The Sumitomo Trust & Banking Co., Ltd.

Co-Lead Managed by:

First Interstate Bank of California
Crédit Agricole
The Hokkaido Takushoku Bank, Limited
Oesterreichische LänderbankWestdeutsche Landesbank Girozentrale
The Fuji Bank, Limited
Morgan Grenfell & Co. Limited
The Tokai Bank, Limited

Managed by:

Banco Central S.A.
Crédit du Nord
Grindlays Bank p.l.c.
J. Henry Schroder Wagg & Co. LimitedCommonwealth Bank of Australia
The Daiwa Bank, Limited
The Kyowa Bank, Ltd.
Westpac Banking Corporation

Co-Managed by:

Banque Bruxelles Lambert SA
Bayerische Vereinsbank Aktiengesellschaft
Crédit Commercial de France
DG BANK Deutsche Genossenschaftsbank
Manufacturers Hanover Bank Company
The Mitsui Trust & Banking Co., Ltd.
The Nikko Bank (UK) plc
Seattle-First National Bank
The Taiyo Kobe Bank, LimitedBanque Française du Commerce Extérieur
The Chuo Trust and Banking Company, Limited
Credito Italiano
Hambros Bank Limited
The Mitsubishi Trust and Banking Corporation
National Westminster Bank PLC
The Sanwa Bank, Limited
Société Générale
The Toyo Trust and Banking Company, Limited
Union Discount Company Limited

Participants:

Banco di Sicilia
Baring Brothers & Co., Limited
The Development Bank of Singapore Limited
Swiss Cantobank (International)The Bank of Yokohama, Ltd.
Banco di Roma
London Italian Bank Limited
Union Bank of Finland Ltd

Agent:

Bank of America International Limited

INTERNATIONAL COMPANIES AND FINANCE

US groups seek \$1.4bn HDTV aid

By Louise Kehoe in San Francisco

AMERICAN electronics manufacturers are seeking a total of \$1.4bn in government funding, loans and loan guarantees for an ambitious plan to rebuild the US consumer electronics industry and place the US in the forefront of high definition television (HDTV).

The proposal calls for an unprecedented level of industry collaboration and industry-government co-operation in the US. It was presented to Congress in Washington yesterday by the American Electronics Association, a trade group representing more than 8,500 US companies.

Key elements of the plan include government incentives for US companies to invest in advanced television technology development and production, strategic use of the broadcast standard to provide opportunities for US companies, and the establishment of a government-funded corporation to be known as ATV Corporation.

"A decisive, industry-led, government-supported advanced television strategy is needed if the US is to have a strong base in ATV and other high definition products and components," said Mr. Todd Hixon, vice-president of the Boston Consulting Group, which developed the plan on behalf of the industry group.

"The proposed ATV Corporation would monitor and guide development of a US-based ATV industry and supporting component industries, emphasising work on educational sectors," said Mr. Pat R. Hubbard, vice-president of the AEA, who presented the plan to the Senate Committee on Commerce, Science and Transportation.

The ATV Corporation would be managed by a board of directors appointed by President Bush and Congress, representing industry, government and academia and would be chaired by an industry leader.

The corporation would operate in co-operation with the National Institute of Standards and Technology (NIST), a Department of Commerce agency that is responsible for setting broadcasting standards.

ATV Corporation would act as a co-ordinating group, guiding the development of a US advanced television industry, administering a proposed \$1bn in low-cost government loans and loan guarantees to US advanced television manufacturers.

The industry plan calls for the Defence Department to increase its funding of advanced television-related research projects from the current level of \$30m to \$100m a year for three years.

The Commerce Department should then provide \$500m in direct loans and an additional \$500m in loan guarantees to US-based industry participants to manufacture and market advanced television products,

according to the industry proposal.

In addition, the plan calls for funding of \$50m to the Commerce Department for the development of advanced television production and transmission standards.

To qualify for the loans, a single company or industry consortium would have to agree to contribute to building an "infrastructure" by developing and manufacturing products or components related to HDTV in the US.

In addition, the companies would have to agree to buy most of their semiconductor components from US-based companies.

"The plan gives manageable dimensions to the re-entry of the US in the consumer electronics field via advanced television. It should be viewed as a platform presenting some real and viable possibilities," said Mr. Hubbard.

Halliburton earnings hit by lull in exploration

By James Buchan in New York

HALLIBURTON, the US oilfield service and engineering group, reported a sharp decline in first-quarter earnings in the face of a drop in exploration for oil and gas in the US. But the company, based in Dallas, is banking on an upturn in the second half of the year.

The company, the second largest in the US oilfield service industry, said its net income from operations fell to \$12.4m or 12 cents a share from \$22.8m or 22 cents in the 1988 first quarter. A change in accounting policies resulted in reported net income of \$13.7m or 13 cents a share against \$31.8m or 30 cents.

Revenues rose 14 per cent to \$1.2bn. Sales in the oilfield services business actually rose 17 per cent, to \$557.6m, but this was wholly because of acquisitions. Overall, spending by customers declined because of uncertainty about oil prices. There were 21 per cent fewer active drilling rigs in the US in the latest quarter than in the 1988 quarter, with a 15 per cent decline worldwide.

Mr. Thomas Czukshank, the chief executive, said: "We expect our oilfield markets to strengthen in the second half of 1989 as our customers increase spending, particularly for natural gas development in the US. As this occurs, our oilfield services group will benefit from improved operating margins."

Revenues rose 14 per cent to \$1.2bn. Sales in the oilfield services business actually rose 17 per cent, to \$557.6m, but this was wholly because of acquisitions. Overall, spending by customers declined because of uncertainty about oil prices. There were 21 per cent fewer active drilling rigs in the US in the latest quarter than in the 1988 quarter, with a 15 per cent decline worldwide.

Banner to take over Fairchild in \$400m deal

BANNER INDUSTRIES, the US aerospace and aircraft fittings group, is to acquire Fairchild Industries for \$18 a share in a deal worth about \$400m, including debt refinancing, agencies report.

Carlyle Group, the US private merchant banking and investment firm, which has also bid for Fairchild, said yesterday it did not intend to raise its final offer of \$17.50 a share for the aerospace group.

In a filing with the Securities & Exchange Commission, Carlyle said it submitted its improved offer, up from \$17 a share, on Sunday.

In its deal, Banner has options to acquire Fairchild's aerospace fasteners division for \$150m and about 2.2m newly issued Fairchild common stock for \$18 per share.

Banner said it proposed to finance the acquisition from existing cash resources and senior debt financing.

Carlyle said it intended to explore all alternatives for its 14.9 per cent stake in Fairchild, including the sale of shares in the open market or privately through parties interested in buying Fairchild, its securities or its assets.

Wall St braces itself for RJR junk bonds

By James Buchan in New York

WALL STREET is bracing itself for the sale this week of \$4bn in speculative securities from RJR Nabisco, the tobacco and food group, in a financing that could mark a landmark coming of age for the upstart junk bond market.

Drexel Burnham Lambert, the investment firm which made high-yield and high-risk corporate bonds respectable, was yesterday sounding out professional buyers before pricing five separate issues of the highly complex securities. The bonds are designed to repay some of the short-term money borrowed by Kohlberg Kravis

Roberts, a specialised investment firm, in its \$25bn takeover of RJR last year.

Many on Wall Street believe the bonds are the best junk securities ever offered. But the sheer size of the underwriting, which will corner 10 per cent of the entire junk bond market for RJR alone, has rattled institutions and credit analysts.

Junk bond prices, under pressure because of new fears that the US is heading for recession, have been falling as investors clear out lower-quality bonds to make room for the new offering. RJR's existing bonds have also been out of

favour. But as one arbitrageur said: "If IBM came up with a \$4bn offering, its paper would be weak."

Drexel Burnham said yesterday it is sole-underwriting two \$1.25bn issues of deep-discount, pay-in-kind 12-year bonds. To give KKR a grace period, these bonds pay no cash interest until 1994.

Merrill Lynch is co-underwriting three subordinated issues, which comprise \$750m in cash-interest bonds, a \$500m issue where the interest rate can be reset, and \$250m in floating-rate bonds.

Ms Gloria Vila, a senior ana-

lyst at Moody's credit rating agency, said the bonds are attractive because of RJR's strong brand names and reliable cash-flows. "This is probably a soundly structured transaction," she said. The bonds are rated B1, which is high for speculative issues.

But yesterday, the \$150bn junk bond market was showing signs of indigestion. RJR already has \$11bn in junk bonds outstanding, comprising \$5bn in high-grade debt transformed into junk by the takeover and \$6bn in so-called "cramdown" paper paid to RJR's stockholders.

Clothing sales boost Wal-Mart

By Karen Zagor in New York

WAL-MART, one of the largest US retailers, yesterday reported a 29 per cent increase in first-quarter profits, on the back of a strong rise in sales.

Net income for the quarter to April 30 was \$108.2m or 38 cents a share against \$158.5m or 27 cents a year earlier. Sales were up 25 per cent to \$5.37bn from \$4.28bn.

Mr. David Glass, president and chief executive, said: "First-quarter sales, driven by improved apparel sales and basic in-stock position, ran above plan throughout the period."

McCaw Cellular losses mount

By Frederick Oram in New York

MCCAW Cellular Communications, a leading US cellular telephone service company 22 per cent owned by British Telecom, has reported a sharply higher first-quarter loss.

The net loss for the three months ended March 31 was \$97.2m or 76 cents a share, against a net loss of \$61.4m or 54 cents a year earlier. Revenues rose 50 per cent to \$102.1m from \$67.9m.

The company, based near Seattle, Washington, said the result was consistent with its plans, because many of its operations were still in a start-up phase. McCaw has borrowed heavily to buy up

licences covering 50m potential customers, making it the largest franchise holder in the US. Its long-term debt rose to \$1.97bn at the end of the quarter from \$1.85bn at the end of last year, pushing interest expense to \$90.5m from \$69.3m in the fourth quarter and \$36.1m in the first quarter of last year.

Wall Street believes McCaw will not become profitable until late 1991 or early 1992. For all of last year McCaw lost \$297m, against \$88.7m a year earlier.

Its financial performance improved in the latest quarter, however, with operating cash-

flow (before depreciation, amortisation and interest) a positive \$4.3m, against a negative \$6.8m a year earlier.

Its number of subscribers, allocated to take account of those territories it owns with other operators, rose by 13 per cent to 257,000 at the first quarter's end from 227,000 at the end of last year.

BT paid \$1.5m earlier this year for its 22 per cent stake in McCaw, a price "considered steep by many analysts. At the end of the first quarter McCaw had assets of \$2.06bn, compared with \$2.08bn at the year-end.

GIB in American DIY deal with Salomon

By Tim Dickson in Brussels

GIB GROUP, Belgium's largest retailer with a turnover last year of Bfr170bn (\$42.8bn), yesterday unveiled a do-it-yourself acquisition in the US which will bring its activities there close to 25 per cent of total sales.

The investment, which is being made jointly with the leading investment bank, Salomon Brothers, comes on top of last month's \$125.7m offer by GIB for full control of its American DIY associate, Scott's, where it holds a 43 per cent stake.

Yesterday's deal will involve the \$245m purchase by GIB and Salomon of Central Hardware Company, which owns 38 shops in the mid-west, principally in Missouri, Indiana, Ohio and Tennessee.

A new company will be set up in which Salomon will initially hold 55 per cent and the parent company of Handy Andy, where GIB is the 65 per cent majority shareholder, will take the other 45 per cent.

Under the agreement GIB has the right to buy a further 20 per cent of Central Hardware shares at any time over the next five years. Central Hardware turned in \$350.7m sales in 1988 and after-tax profits of \$18.9m.

GIB said yesterday the group saw US DIY activities as a "growing market" and that the new company would benefit from Central's "know-how."

This announcement appears as a matter of record only.

May 1989



Elkem a/s

U.S. \$100,000,000

Euro-Commercial Paper Programme

Dealers

The Royal Bank of Canada

UBS Phillips & Drew Securities Limited

Arranger

UBS Phillips & Drew Securities Limited

PAN-HOLDING

SOCIETE ANONYME LUXEMBOURG

As of April 30, 1989, the unconsolidated net asset value was USD 295,393,931.63 i.e. USD 480.32 per share of USD 100 par value.

The consolidated net asset value per share amounted, as of April 30, 1989, to USD 488.74.

Halifax Building Society

Floating Rate Loan Notes 1994

For the three month period from 9 May 1989 to 9 August 1989 the Notes will bear interest at the rate of 12.975 per cent per annum. The Coupon amounts will be £163.52 per £50,000 Note and £163.52 per £50,000 Note, payable on 9 August 1989.

Morgan Grenfell & Co. Limited

Agent Bank

PAREUROPE GROWTH SICAV

Société d'investissement à Capital Variable

10A, Boulevard Royal, Luxembourg

R.C. Luxembourg B 25755

Avis aux Actionnaires

Convocation

Nous vous prions de bien vouloir assister à l'Assemblée Générale Ordinaire de PAREUROPE GROWTH SICAV, Société d'investissement à Capital Variable, qui aura lieu au siège social, 10A, Boulevard Royal, Luxembourg, le Mercredi 24 mai 1989 à 11 heures et qui aura l'ordre du jour suivant:

1. Recevoir et adopter le rapport de gestion du Conseil d'Administration pour l'exercice clos au 31 décembre 1988.
2. Recevoir et adopter le rapport du Réviseur d'Entreprises pour l'exercice clos au 31 décembre 1988.
3. Recevoir et approuver les comptes annuels arrêtés au 31 décembre 1988.
4. Arrêter la répartition bénéficiaire de la Société.
5. Donner quittance aux Administrateurs et au Réviseur d'Entreprises pour l'accomplissement de leur mandat jusqu'au 31 décembre 1988.
6. Renouveler le mandat du Réviseur d'Entreprises pour un terme d'un an devant expirer à la prochaine Assemblée Générale Ordinaire des Actionnaires.
7. Divers.

Les actionnaires sont invités à se présenter à la date de l'Assemblée Générale ou à voter ou à donner procuration en vue du vote. Les procurations doivent parvenir au siège social au moins 24 heures avant la réunion.

La présente convocation et ses annexes de procuration ont été envoyées à tous les actionnaires inscrits au 8 mai 1989.

Des formulaires de procuration sont disponibles sur demande au siège social de la Société.

Pour le Conseil d'Administration
J. Piquen
Secrétaire Général

BELGIUM

The Financial Times proposes to publish this survey on:

19 JUNE 1989

For a full editorial synopsis and advertisement details, please contact:

RUTH PINCOMBE
on BRUSSELS (02)513 2816
RUE DUCALE 39 HERTOOGSTRAAT,
B1000 BRUSSELS, BELGIUM.

or
LINDSAY SHEPPARD at:
Number One
Southwark Bridge
London
SE1 9HL
Tel: 01 873 3225

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Notice to

WARRANTHOLDERS

THE NIPPON FIRE & MARINE INSURANCE COMPANY, LIMITED

U.S. \$100,000,000

5 1/4 per cent. Notes 1993 with Warrants

To the Holders of the above-captioned Warrants: You are hereby notified that the Board of Directors of The Nippon Fire & Marine Insurance Company, Limited passed resolutions on March 29, 1989, and April 5, 1989, authorising the issue on April 25, 1989, of 30 million new shares of common stock of the Company by way of public offering at a price of 1,101 Yen per share.

The issue of new shares on April 25, 1989, requires an adjustment of the Subscription Price for the Warrants. With effect from April 25, 1989, the Subscription Price for the Warrants will be adjusted from 888 Yen to 880.20 Yen.

THE NIPPON FIRE & MARINE INSURANCE COMPANY, LIMITED

Dated: May 10, 1989

AMEV Financial Highlights

Net profit for the year ended 31 December 1988, excluding results realised on fixed-interest investments, amounted to Dfl 274.1m, an increase of 4.4% compared with the figure for 1987 less exceptional items.

Adjusted to include the above, the figures were Dfl 276.2m and Dfl 291.7m respectively.

Total income worldwide from life assurance, non-life insurance and other activities rose by 12.1% to Dfl 8,564m.

Companies in the Netherlands contributed 38% of total income as against 41% from the USA, 16% from other European countries and 5% from Australia, New Zealand and Hong Kong.

An unchanged dividend for the year of Dfl 2.55 has been recommended.

Since the year end AMEV and VSB Group, the largest Dutch savings bank, have announced that they are investigating ways of joining forces. This will further strengthen the group's position in the Netherlands.

Copies of the 1988 Annual Report can be obtained from: AMEV (UK) Limited, 1 Houndwell Place, Southampton SO9 1NY. Telephone: 0703 635111

Profit & Loss Account

(millions of guilders)

Adjusted to exceptional items	1988	1987
Life Assurance	228.3	221.1
Non-Life Insurance	38.2	53.8
Other Activities	70.4	44.2
	336.9	319.1
Taxation	(65.9)	(54.6)
Third Party Interests	3.1	(2.1)
	274.1	262.4
Exceptional Items	2.1	29.3
Net Profit	276.2	291.7

£1 = approx. Dfl 3.60

AMEV Worldwide

AMEV is an international insurance and financial services group based in the Netherlands. Its shares are quoted on the Amsterdam Stock Exchange and AMEV share options are traded on the European Options Exchange. Total assets are now Dfl 28bn.

AMEV operates in 12 countries: Belgium, Denmark, Eire, France, the Netherlands, Spain, the United Kingdom, Australia, New Zealand, Hong Kong, Singapore and the USA.

AMEV in the UK

In the UK AMEV operates through AMEV (UK) Ltd which is the holding company of Gresham Assurance Group, Bishopsgate Insurance Ltd and its subsidiary Leadenhall Insurance Ltd.

Gresham's operating companies are Gresham Life Assurance Society Ltd, Gresham Unit Assurance Ltd, Gresham Unit Trust Managers Ltd (all authorised under the Financial Services Act) and Gresham Mortgage Ltd.

Bishopsgate is a general insurance company conducting travel, motor and other personal insurance with marine and non-marine business handled through the London Market.

N.V. AMEV, Utrecht, The Netherlands



Let the world leader in ADRs move you closer to American investors.



Simply stated, The Bank of New York administers more sponsored American Depositary Receipt programs than any other bank in the world. As a result, no one is more adept at helping you reach American investors.

With The Bank of New York, your ADR facility is managed by the largest U.S. securities processor. That means advanced

record-keeping systems, effective shareholder maintenance and comprehensive corporate trust services. In fact, among major ADR depositories only The Bank of New York is in the stock transfer business. As a result we offer many services which may complement an ADR program, such as tender and exchange agent as well as dividend reinvestment.

But technology is only one reason why more non-U.S. companies rely on The Bank of New York for ADR services. We're continually looking for new ways to use ADRs. Several industry practices have resulted from our innovation: Level-I sponsored ADRs, ADRs for acquisitions and employee share programs, and sponsored ADRs for debt.

Working with you, our professionals will structure an ADR facility specific to your needs. Our ADR-dedicated staff is the industry's largest and has the experience to advise you on all aspects of ADRs.

Find out how your company can benefit. Call Fred Graef, Vice President, in London at (01) 322-6328 or Joe Velli, Senior Vice President, in New York at (212) 495-7011.

THE BANK OF NEW YORK

© 1989 The Bank of New York Member FDIC

INTERNATIONAL COMPANIES AND FINANCE

Socota weaves an island fortune

The Ismail group is preparing to double its sales, reports Paul Betts

It is a classic rags to riches story, Indian-style. Nearly 60 years ago, Hassan and Mamad Ismail, two brothers, modest farmers, left Fortbendar on the north-western coast of India for a better life in Madagascar.

There they set up a trading business in textiles and general goods called Société Commerciale de Tananarive (Socota). Today their two sons, Salim and Aziz Ismail, run one of the largest industrial groups in the Indian Ocean, managing cotton plantations and textile mills in Madagascar as well as a large shrimp fishing fleet. The group employs 8,000 people and has annual sales of nearly \$50m.

The Ismails are now expanding and diversifying their textile business with a new FF150m (\$23.3m) textile weaving plant in Mauritius. They are also planning to develop in Madagascar their fishing business by investing in new inland shrimp farms. "If all goes well, we should be doubling our turnover during the next few years with these new investments," said Mr Salim Ismail, who heads the family's textile businesses while his cousin Aziz runs the fishing operations.

With the new textile mill the Ismails are taking a calculated risk. The plant, which will produce 7m metres of finished cotton and polyester fabrics annually, is the biggest industrial investment completed to date in the island of Mauritius. Financed in part by the World Bank's International Finance Corporation (IFC) and the European Investment Bank, the plant marks a new phase in the industrialisation efforts of Mauritius.

After successfully developing

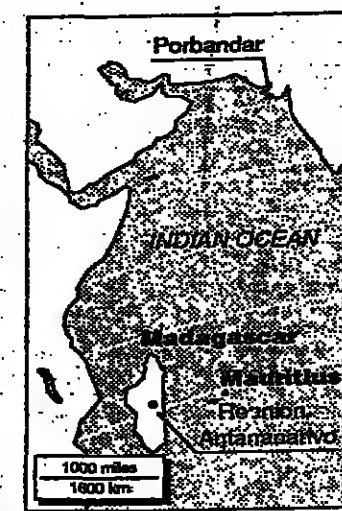
a small-scale textile and garment export industry, Mauritius is now seeking to move up-market. Higher wages, full employment, and competition from other low-cost garment makers have increasingly forced Mauritius to develop better designed, more sophisticated, and higher quality textile products to remain competitive.

"There is no reason for a heavy textile industry to be more competitive in the Indian Ocean these days than in Europe," said Mr Ismail. In the cloth production business, labour now accounts for less than 10 per cent of total costs. Indeed, European countries are now importing more and more finished garments from abroad and less and less cloth.

"Our bet is that by being close to our garment manufacturing customers in Mauritius, supplying them quickly with good quality textiles, we can enhance their competitiveness and their export opportunities especially in Europe," he added.

The new Socota textile mill offers customers faster response times and much greater flexibility in choice of patterns, colours and cloths than has been available up to now in the Indian Ocean textile sector. The Ismails are also hoping to capitalise on the easy access to the EC market enjoyed by Mauritius as a member of the Lome Convention, as well as their own close connections with France.

Indeed, the Ismails are French nationals and are as often in Paris as they are at their Indian Ocean bases. France is also the biggest export market for the Mauritian garment and textile business absorbing about half the



Island's total textile exports to the EC.

The Ismails, like the Mauritian authorities, are none the less worried about the possible implications of an easing of EC trade barriers against rival Asian textile exporting countries which do not enjoy the advantages of the Lome Convention signatories. During the official opening of the Socota mill, government officials in Port Louis expressed considerable concern over the expected intensification of competition in the European textile and garment market when the current multilateral agreements expire in two years time.

"It is one of the reasons why the local textile and garment industry must produce higher value added products, in the upper range of the market, price is not as important as quality and speed," said Mr Salim Ismail. "It is a race against time. Our new mill must reach its production

cruising speed as smoothly as possible to be in a strong position to face the tougher competition of the coming decade."

Mr Ismail is also worried about the risk of overcapacity in the Mauritius textile business. A rival Franco-Mauritian textile venture called Woven Text has recently embarked on a FF300m textile mill investment in Mauritius with the active support of the local authorities. When it comes on stream next year, it is likely to put pressure on the local textile market and on Socota's investment.

But the latest generation of Ismails is showing all the pioneering spirit of its forebears by plunging into a new industrial adventure in Mauritius. The Ismails have long been accustomed to taking risks. After all, although their substantial cotton and textile assets in Madagascar came under state control in the 1970s, they succeeded after long negotiations in retaining overall management of the business with a minority equity stake of 27.5 per cent.

They are now betting that a greater degree of regional economic contacts will develop between various countries deep in the Indian Ocean basin to expand their exports to Europe and other western markets. With their footholds in both Madagascar and Mauritius and a increasingly visible presence in Paris, the Ismails feel they are now well placed to take advantage of this emerging climate of regional economic co-operation.

"We are investing in the long term in Mauritius," said Mr Salim Ismail, who is planning to build himself a villa overlooking one of the island's blue lagoons.

Rise in number of tourists helps Southern Sun profit

By Jim Jones in Johannesburg

A SHARP increase in the numbers of foreign tourists and improved local demand lifted room occupancy rates in the year to March for Southern Sun, South Africa's largest hotel chain.

Average room occupancy rates rose to 82 per cent from 73 per cent, and this contributed to a strong improvement in operating margins. Turnover rose to R290m (\$150.8m) from R314m while the operating profit before rent, interest and tax payments was lifted to R83.9m from R33.6m and the pre-tax profit increased to R21.2m from R5.5m.

Mr Bruno Corti, managing director, is worried that recent government action to cool consumer spending will affect local demand for hotel accommodation. He nevertheless forecasts a small increase in occupancy rate as foreign tourism is expected to continue growing.

He warns that this year's profit growth is unlikely to be as strong because of higher interest rates and pressures on operating margins.

Net earnings increased to 35.7 cents a share from 14.6 cents and the annual dividend has been lifted to 25 cents from 10 cents. Southern Sun is controlled by South African Breweries, the diversified beer and consumer products group.

government action to cool consumer spending will affect local demand for hotel accommodation. He nevertheless forecasts a small increase in occupancy rate as foreign tourism is expected to continue growing.

He warns that this year's profit growth is unlikely to be as strong because of higher interest rates and pressures on operating margins.

Net earnings increased to 35.7 cents a share from 14.6 cents and the annual dividend has been lifted to 25 cents from 10 cents. Southern Sun is controlled by South African Breweries, the diversified beer and consumer products group.

Focus on fashion raises Edgars' net to R185m

By Jim Jones

EDGARS, one of South Africa's largest clothing retail chains, has lifted annual sales by more than a third but warns of the prospect of substantially lower sales growth during the current financial year.

The economy is expected to slow as the Government's austerity measures bite and this is likely to affect sales progressively, the directors say.

Turnover of Edgars, which is controlled by South African Breweries, advanced to R1.59bn (\$811m) in the 53 weeks to April from R1.18bn in the preceding 52 weeks. This represents a growth of 20 per cent in real terms. The

group's share of the national clothing, footwear, textiles and accessories market has risen to 15.5 per cent.

Pre-tax profit rose to R185m from R115m. The directors attribute the company's strong growth to a successful programme of opening new customer accounts and to a close focus on fashion. The fashion market as a whole grew by 9 per cent. The directors say Edgars' ability to outperform the sector's overall growth helped lift trading margins.

Net earnings rose to 221 cents a share from 139 cents and the dividend has been increased to 75 cents from 53.5 cents.

NZ bank slides into loss

By Our Financial Staff

DFC NEW ZEALAND, a privatised investment bank 20 per cent owned by Salomon Brothers of the US, yesterday unveiled a slide into loss for the year to March and announced its withdrawal from retail deposit taking.

After more than doubling loan loss provisions to NZ\$95.0m (US\$59.4m) from NZ\$39.9m, the net loss was NZ\$4.9m against profits of NZ\$21.8m. Mr Keith Sutton, executive director, described the deficit as "understandable" given the adverse domestic

business conditions and continuing company failures in New Zealand.

Operating income was down at NZ\$125.8m against NZ\$146.3m. Mr Sutton said DFC was taking action to ensure that corporate lending returned to profitability. Personal deposit taking, which will end in June, is a very small part of DFC's total funding, he said, but has a high transaction overhead.

The remainder of DFC is owned by the local National Provident Fund.

Australian bank write-off

By John Elliott in Hong Kong

HONGKONG BANK of Australia, a subsidiary of Hongkong and Shanghai Banking Corporation, has made a provision for losses amounting to about A\$9m (US\$7.2m) in its results for 1988. This follows a collapse in March involving one of its customers, National Safety Council, a company operating in the aircraft industry.

The provision was announced yesterday by Mr William Purves, the corporation's chairman at its annual meeting in Hong Kong. On

March 22 the Australian bank was informed that liquidators had been appointed to part of National Safety.

Mr Purves said it decided to make a "substantial provision" against its exposure which reduced profit of the unit from A\$1.5m to A\$12.7m.

Mr Purves added that "in group terms the effect of this change is not material." In March the group announced profits of HK\$4.3bn (US\$553m) for the year to last December after tax and undistributed transfers to inner reserves.

All of these securities having been sold, this announcement appears as a matter of record only.

New Issue

May 1989

\$100,000,000

PEFCO Private Export Funding Corporation

9.45% Secured Notes, Series DD, Due December 31, 1999

BT Securities Corporation

Bank of America NT&SA

Chase Securities, Inc.

Citicorp Securities Markets, Inc.

Dillon, Read & Co. Inc.

J.P. Morgan Securities Inc.

Salomon Brothers Inc.

Chemical Securities, Inc.

County NatWest Government Securities Inc.

First City, Texas-Houston, N.A.

First National Bank of Chicago

Manufacturers Hanover Securities Corp.

NCNB National Bank

Security Pacific Merchant Bank

Continental Bank

FBS Capital Markets Group

First Interstate Bank, Ltd.

Harris Government Securities, Inc.

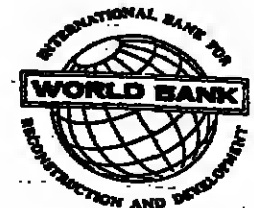
Marine Midland Securities, Inc.

PNC Securities Corp.

Southeast Bank, N.A.

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

Washington, D.C.
U.S. \$ 300,000,000
9 3/4% Notes of 1989, due 1996



Deutsche Bank Capital Markets Limited

Credit Suisse First Boston Limited

Algemene Bank Nederland N.V.

Banque Paribas Capital Markets Limited

BNP Capital Markets Limited

Daiwa Europe Limited

Generale Bank

Goldman Sachs International Limited

Merrill Lynch International Limited

J.P. Morgan Securities Ltd.

Morgan Stanley International

Nomura International plc

Salomon Brothers International Limited

Shearson Lehman Hutton International, Inc.

Swiss Bank Corporation Investment Banking

UBS Phillips & Drew Securities Limited

S.G. Warburg Securities

New Issue
May 1989

All of these securities having been placed, this announcement appears for purposes of record only.

INTERNATIONAL COMPANIES AND FINANCE

Big supplier starts to think small

Peter Marsh reports on a chemicals company's marketing switch

David Lawson is trying to teach his workforce to think small and expensive rather than big and cheap.

Mr Lawson is managing director of Manchester-based Sulphur Chemicals, part of the Courtauld textiles and materials group. His company has embarked on a £20m programme to move its production strategy away from high volume, low value materials to goods made in tiny quantities but sold at high prices.

In many ways the changes at Sulphur Chemicals mirror what is happening in much of the chemicals sector in Western Europe, a £150bn-a-year industry that has recovered reasonably well from a poor period in the early 1980s.

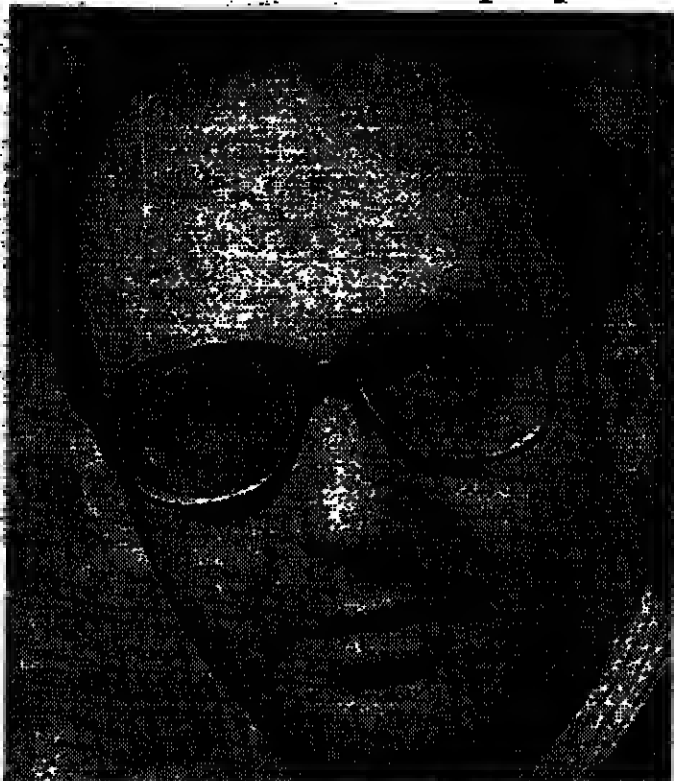
While a decade ago many companies churned out large quantities of commodity materials generally confident they would find customers for them, increased competition and more fragmented markets have in the past few years forced the industry to steer towards more specialised product sectors in which the focus is on tailoring goods to customers' needs.

Such broad business factors together with the need to think on a global rather than UK scale as a reflection of the increasingly international nature of the chemicals sector - but home at Sulphur Chemicals about five years ago.

Until then the company, which has annual sales of about £15m and employs 150 people, had existed reasonably happily as a large-scale producer of a smelly and highly poisonous substance called carbon disulphide, a vital raw material for the viscose yarn of the type made in Courtauld's textile plants.

Much of the output of the Manchester plant, which opened in 1917, was a result of geared, expressly to satisfying the requirements of other parts of the Courtauld group.

That cosy arrangement began to look fragile during the 1970s and early 1980s as Courtauld's textile factories, faced with lower demands for viscose through competition from other fibres, cut their



David Lawson expects turnover to double

requirements for carbon disulphide. Other users of carbon disulphide, which can also act as an ingredient of cellophane film and artificial rubber, failed, meanwhile, to take up the slack in demand.

The position for makers of carbon disulphide has not improved and today the material - of which Sulphur Chemicals is now Britain's only producer - is very much a sunset substance with about 50 per cent overcapacity worldwide.

Around 1985 the outlook for carbon disulphide was already clear and Courtauld's realised it had to broaden activities at the Manchester site if the factory was to keep going. By then employment at the site had fallen by half from the 220 or so people who worked at the plant in the late 1970s.

As the first stage of a survival plan for the Manchester site, Courtauld's authorised the construction of a £5m production unit at the site for turning

out batch quantities of specialty chemicals for use in substances such as crop-protection compounds and drugs.

Many of these materials are, like carbon disulphide, based on sulphur (which the company imports mainly from Poland) but involve far more complex manufacturing steps.

The new plant, which has just started up, will probably make 600 tonnes of chemicals in its first year of operation - against the 90,000 tonnes a year capacity of the carbon disulphide facility on the site. The latter will continue to operate for the foreseeable future, although probably with a reduced output - actual production now is about 40,000 tonnes a year.

Although output by volume of the carbon disulphide unit is certain to dwarf that of the new unit, there is a vast difference in the value of the materials from the two plants. While a tonne of carbon disulphide is

sold for about £300, the same quantity of the chemicals from the new facility can easily fetch a sum 100 times higher.

Mr Lawson, whom Courtauld recruited two years ago to run the Manchester site from an executive post at the Tootal textiles group, says the first stage of diversification went better than expected.

Materials from the new production unit are already being exported to Japan and the US. Customers include a number of big chemical companies including the US's Exxon and Squibb, Hoechst of West Germany, Beecham and Glaxo of Britain and Ciba-Geigy of Switzerland.

Mr Lawson is sufficiently confident to be talking about another £15m worth of investment at the Manchester site over the next few years to take the company further along the road of specialty chemicals.

He also expects turnover to double and the proportion of production that is exported to rise over this period from one third to two thirds.

What of the changes for the people on the Manchester site? Mr Lawson, while he has retained some members of the management team which was at Sulphur Chemicals when he arrived, has brought in a number of new people to reflect what he says has been a requirement for "a complete change of philosophy."

"A few years ago we had a small group of established customers in the UK and there really wasn't much selling required," Mr Lawson says.

"Now we have to be far more marketing-led and offer more of a technical service to customers."

This approach entails mapping out production requirements for potential purchasers of chemicals well before manufacturing starts. Sometimes it can involve an interaction between Sulphur Chemicals and an outside company during the design stage of a new drug or agrochemical. "That way we can be in on the ground floor of a new development," says Mr Richard Gray, operations manager at the site. He was recruited from Imperial Chemical Industries.

European consultancy planned by Indevo

By Robert Taylor in Stockholm

PLANS ARE well advanced for the creation of a trans-national management consultancy company to rival the American giant McKinsey in the west-European market in the 1990s.

Mr Bertil Sjogren, chairman of the Swedish concern Indevo, said yesterday it hoped to announce joint ventures this summer with leading consultancy groups in France and West Germany.

It is also talking to a Spanish company with a view to setting up a joint venture.

This follows the recent announcement that Indevo had reached agreement on a joint venture with Telos, the largest independent consultancy in Italy.

Mr Sjogren added: "A major restructuring in the consultancy business is going on at the moment in Europe, and over the next three to five years we hope to have built up a strong alternative to McKinsey."

Indevo is seeking to expand its corporate financial activities through a complex financial arrangement with Infima AB, a leading Swedish financial group, which will acquire a majority of Indevo shares.

The new group will have combined assets of SKr5bn (£775m) and operate in the Nordic region as well as Britain, Spain, Switzerland, Singapore and the US.

Mr Sjogren said the company hoped that the current expansion would enable it to make a flotation on the London Stock Exchange sometime next year.

Indevo has a wide range of business customers in Sweden. They include Volvo, Asea Brown Boveri, SKF, and leading banks.

Its Italian partner Telos has Fiat, Alfa Romeo, Olivetti and Ciriano on its portfolio of clients.

GATWICK-SCANDINAVIA
We've cut the cost of business travel

ON 3 NEW ROUTES

Air Europe have cut the cost of business travel, but not the quality of service. Privileges for passengers include free use of an exclusive airside lounge at Gatwick and lounges at most other airports, a separate Business Class cabin and, of course, superb in-flight service aboard the latest Boeing 737 aircraft.

So now you really can save, but still enjoy the best, when you fly on business. Book through your travel agent or contact us direct on 0345 444737.

Oslo £302 Rtn. Save £54*

From May 15th, daily excluding Saturday			
Gatwick-Oslo	Dep. 1830	Oslo-Gatwick	Dep. 0750
	Arr. 2115		Arr. 0900

Copenhagen £274 Rtn. Save £48*

From June 7th, weekdays only			
Gatwick-Copenhagen	Dep. 1100	Copenhagen-Gatwick	Dep. 1600
	Arr. 1405		Arr. 1655

Stockholm £368 Rtn. Save £64*

From June 6th, daily excluding Saturday			
Gatwick-Stockholm	Dep. 1755	Stockholm-Gatwick	Dep. 0715
	Arr. 2135		Arr. 0855

*Savings against other carriers' Business Class fares of £354, £322 & £432.

Introductory 'Two for One' offer. Travel Business Class return to Oslo before June 30th, Copenhagen or Stockholm before July 18th, and take a companion free.

Business
air europe
Class

TOGETHER WE MEAN BUSINESS

ALSO DAILY SCHEDULED SERVICES FROM GATWICK TO PARIS, BRUSSELS, MUNICH, GENEVA, PALMA, GIBRALTAR, MALTA AND BY AIR EUROPE EXPRESS TO: ROTTERDAM, DUSSELDORF AND ANTWERP.

Southam profits rise sharply

By Our Financial Staff

SOUTHAM, the big Canadian communications group, is raising its quarterly dividend from 16 cents to 20 cents a share following a sharp rise in profits.

Net earnings for the first quarter rose to \$4.7m (US\$200 or 40 cents a share) compared with \$3.72m a year earlier, or revenues of \$411.3m against \$398.1m.

Mr John Fisher, Southam's president and chief executive, forecast that this year's net earnings would rise at a rate at least equal to that of the first quarter.

He said the company's Financial Times of Canada business paper should begin reporting a profit "sometime within the next 24 months." However, he expected it to continue losing money this year.

Losses at the newspaper, which underwent a facelift last year, contributed to a decline

in operating income at Southam's Business Information and Communications Group during 1988's first quarter. Mr Richard Kovacs, group president and chief executive, told the investor conference.

"Nevertheless, Mr Fisher and Southam remain committed to Financial Times of Canada," he said. "We're in it for the long haul."

Mr Fisher said he did not expect a merger of Torstar and Southam, following the termination next year of a standstill pact between the two publishing companies.

"I don't think so," he said. He also noted that if the two concerns combined the resulting concentration of newspaper ownership would likely be unacceptable to Canadians.

St. Lawrence Cement, controlled by the Swiss Holderbank Group, continues to post

record earnings because of strong construction activity in Ontario, Quebec and the North Eastern US. Robert Gibbons in Montreal reports.

"The first quarter - normally the lowest because of winter - showed net profit of \$43m or 7 cents a share. This was up from \$32.1m or five cents a year earlier, while revenues rose to \$310.7m from \$297m in the same period a year earlier.

BP Canada, which is now mainly an upstream oil and gas producer, earned \$38.4m or 17 cents a share in the first quarter. This represented a rise of more than 350 per cent from \$82.2m or 4 cents a share in 1988.

Revenues were up 24 per cent to \$392m. Capital spending for this year will drop sharply to \$317m, however, reflecting the fact that its Newfoundland gold mine and mill are now complete.

FT hand delivered in Belgium

At the start of every working day at no extra charge in Belgium, if you live or work in the following postal districts:

BRUSSELS - 1000, 1010, 1020, 1030, 1040, 1041, 1048, 1049, 1050, 1060, 1070, 1080, 1090, 1100, 1110, 1120, 1130, 1140, 1150, 1160, 1170, 1180, 1190, 1200, 1210, 1210, 1220, 1230, 1240, 1250, 1260, 1270, 1280, 1290, 1300, 1310, 1320, 1330, 1340, 1350, 1360, 1370, 1380, 1390, 1400, 1410, 1420, 1430, 1440, 1450, 1460, 1470, 1480, 1490, 1500.

ANTWERP - 2000, 2008, 2018, 2020, 2030, 2040, 2050, 2060, 2070, 2080, 2100, 2110, 2120, 2130, 2180, 2200, 2230, 2232, 2600, 2610, 2710.

GENT - 9000, 9110, 9820, 9831.

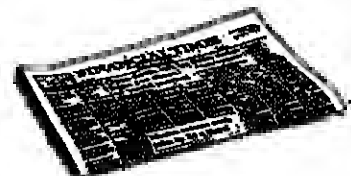
LIEGE - 4000, 4020, 4200, 4400.

LEUVEN - 3000, 3030, 3072.

KORTRIJK - 8500, 8550.

BRUGGE - 8000.

Brussels (02) 513 2816

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPERAT ST JAMES COURT THE LUXURY SHOWS
(BUT NEVER ON YOUR BILL).

Old Masters and fine antiques adorn St James Court. But our elegant extras won't embellish your expenses. Because whilst tailoring our hotel to the businessman's needs we also tailored our prices to his pocket.

Nevertheless, visit us and you will find elegant guest rooms and lavish apartment suites, a fully equipped business centre and a private health club.

And you can enjoy inimitable standards of service and comfort typical of a member of the Taj Group of Hotels, which have become synonymous with excellence worldwide.

Add to this two restaurants offering superb French Provincial and Chinese Szechuan cuisine and the considerable benefits of our Corporate Executive Plus Frequent Guest scheme and you will appreciate the justice of our boast that the lavishment that surrounds you is, on your bill, without price.

ST JAMES COURT HOTEL & APARTMENTS, BUCKINGHAM GATE, WESTMINSTER, LONDON SW1E 6AE
TEL: (01) 834 6655. TELX: 938075 TAJJAM G. FAX: (01) 630 7587.



The best place to stay - next to Buckingham Palace.

Fill in the coupon and post now to ST JAMES COURT HOTEL, BUCKINGHAM GATE, LONDON SW1E 6AE (Please tick the relevant box)

☐ Yes, please send me details of how business accommodation works at your bottom line.

☐ Please send me further details of other facilities and services at St James Court.

I am interested in: _____

NAME: _____ COMPANY NAME: _____ POSITION: _____

ADDRESS: _____ TEL NO.: _____

FT hand delivered in Turkey

At no extra charge, if you work in the business centres of Ankara, Adana, Adapazari, Antalya, Bursa, Eskişehir, Istanbul, Izmir, Kayseri, Kocaeli, Manisa, Mersin, Samsun, Trabzon

Istanbul 5120190/10 lines

And ask for Metin Gurel for details.

IG INDEX LTD, 9-11 GROSVENOR GARDENS, LONDON SW1W 0BD

Tel: 01-828 7233/5699 An AFBD member Reuters Code: IGIN, IGI

FT 30 FTSE 100 WALL STREET

May 1769/1778 +5 May 2126/2136 +4 May 2375/2387 +1

Jun 1780/1789 +4 Jun 2139/2149 +2 Jun 2385/2397 +1

Prices taken at 5pm and change is from previous close at 9pm

EUROPE 1992 INCORPORATED

Consent to use the above name in Massachusetts has been granted by

CAPITAL MARKETS HOLDING CORPORATION

Europe 1992 Incorporated (a Delaware corporation)

Europe 1992 Incorporated (a Massachusetts corporation)

has changed its name to

GLOBAL PROXY SERVICES CORPORATION

CAPITAL MARKETS HOLDING CORPORATION

10 Emerson Place, Boston MA 02114

tel: (617) 723-5764 te: 9102507589 CAPITAL

April, 1989

THEY'VE GOT THE RHYTHM - BUT THEY AIN'T GOT THE CASH.

Can you set them dancing?

It costs the National Youth Dance Company £500 to put each of its 24 outstanding young dancers through Summer School and onto the stage for public performances. While the Company receives support from the D.E.S. and public bodies, it is not enough.

Can you help?

For details, please contact

The Chairman, Dr David Dougan,
23, Eppingham Road, London SE12 8NZ
(Tel 01 318 3837)

LOBSTERS LTD
CITY EXPRESS

FRESH MAINE LOBSTER

LIVE or COOKED to ORDER

Free Delivery

From £5.95 per lb

Call : 01-731 0503





The BfG, with its professional and qualified consultancy services, is poised to accompany you into Europe. We are equipped to face the European challenge. So, talk to us, we are your bank.

UK COMPANY NEWS

Trafalgar House beats estimates with £114m

By Clare Pearson

TRAFALGAR HOUSE, the shipping, property and construction group, yesterday announced a better-than-expected 33 per cent rise to £113.8m in interim pre-tax profits, thanks mainly to a strong contribution from UK commercial property interests.

At the same time the company unveiled plans to demerge its oil interests in a separate listed company and to buy a third London hotel, Dukes in St James's, for £15.7m.

The oil and gas interests, for which Trafalgar was unable to obtain a satisfactory price after they were put up for sale last summer, are to be demerged as Hardy Oil and Gas through a distribution of shares to Trafalgar's shareholders.

Earnings per share for the six months to end-March rose 31 per cent to 18p (13.7p), and the dividend is lifted to 8p (7.2p).

The result was scored on turnover of £1.42bn (1.21bn). The oil and gas results were excluded from all the figures.

Mr Eric Parker, chief executive, struck an optimistic note about prospects for the property and investment division, which lifted operating profits

from £50.5m to £90.7m, in the face of continuing strength in the UK commercial property market. The company's development programme currently totalled more than £2bn.

On the housebuilding side, gains in prices and profit margins had so far offset a decline in the volume of sales, which had itself been partially alleviated by sales to housing associations instead of individuals.

By comparison with property, construction and engineering looked sluggish with operating profits nudging up to £23m (£20.8m). Mr Parker said market conditions had been highly competitive in the UK and overseas work had been in short supply, but he expected profit margins to firm next year.

The order book stood at more than £1.75bn, excluding Trafalgar's 40 per cent share of BREL, the British Rail Engineering division where a part-employee buy-out was completed last month.

Trafalgar expects to bear within the month whether it has been shortlisted to bid for the contract, worth around £2.5bn, to build a high speed rail link between the Channel Tunnel and King's Cross station in London.

After a flat contribution from shipping, the shipping and hotels division put in £18.9m (£18.3m) to operating profits.

Mr Parker said the purchase of Dukes Hotel underlined the company's commitment to expansion in the five-star leisure market. It brings the number of Trafalgar's hotels to eight, with five of them in the USA and the Caribbean. Trafalgar is also keen to move into building resorts.

See Lex



Eric Parker: commitment to five-star leisure market.

tion in London. After a flat contribution from shipping, the shipping and hotels division put in £18.9m (£18.3m) to operating profits.

Mr Parker said the purchase of Dukes Hotel underlined the company's commitment to expansion in the five-star leisure market. It brings the number of Trafalgar's hotels to eight, with five of them in the USA and the Caribbean. Trafalgar is also keen to move into building resorts.

See Lex

Stitching up the international market

Alice Rawsthorn sees the logic of a merger between Coats Viyella and Tootal

MANY, MANY years ago – or so the story goes – the heads of J & P Coats and English Sewing Cotton, two of the great trading empires of 19th Century Britain, divided the world market for sewing thread between them.

The story is probably apocryphal. Yet Coats Viyella and Tootal, the giant textile groups that inherited Coats and English Sewing, dominate the thread market to this day.

Yesterday Coats announced its intention to acquire Tootal. If it succeeds, it will not only secure an estimated 33 per cent of the £1.5bn international thread market but will augment its interests in the production of clothing and home textiles in the UK.

Whether Coats succeeds depends on the outcome of the current discussions between Sir David Allance, its chairman, and Mr Geoffrey Maddrell, chief executive of Tootal.

The two men could scarcely be less similar. Sir David, who arrived in Britain as a penniless emigré in the 1950s, has wheeled and dealt his way to create Europe's highest textile group. Mr Maddrell is cast in the milder mould of the business school strategists who have risen within British industry in the 1980s.

For Tootal, the talks may form the final stage of a frustrating period in which it has struggled to stave off the advances of Mr Abraham Gold-

berg, the Australian industrialist who staged an unsuccessful bid for it in 1986 and has been amassing a new stake since last autumn.

Tootal first broached the possibility of joining forces with Coats in late autumn – before Mr Goldberg surfaced – but the reappearance of its Australian adversary has undoubtedly made the board more amenable to the prospect of a takeover.

Publicly the board has staged a doughty defence against Mr Goldberg. Privately, it is said to have accepted that, once its shares had risen above a certain level, Mr Goldberg could win control on price if nothing else.

Joining forces with Coats makes strategic sense for Tootal. The group is one of the largest players in the UK textile industry with a worldwide workforce of 15,042. Tootal suffered severely in the slump of the early 1980s but returned to stability since Mr Maddrell joined three years ago.

Yet in recent months Tootal has confronted more competitive conditions. The strength of sterling has depressed overseas profits and its remaining textile interests have suffered from the troubles of the UK industry.

Moreover, the office supplies business, that Mr Maddrell acquired to reduce Tootal's reliance on textiles, has performed poorly. A fortnight ago Tootal



Geoffrey Maddrell (left), chief executive of Tootal and Sir David Allance, chairman of Coats

announced a sluggish 5 per cent increase in pre-tax profits to £42m for the year to January 31 on sales which slipped to £492m. An association with Coats would not only chase away Mr Goldberg, but provide Tootal with capital for expansion and add sorely needed critical mass to its weaker interests such as clothing.

Equally the acquisition of Tootal makes strategic sense for Coats. The clothing and home textile companies could be easily absorbed into its more substantial interests. Similarly, Tootal's strength in

overseas sourcing is attractive. Yet the real appeal lies in thread. Although Coats and Tootal are the leading players in the world market, their activities tend to be geographically complementary. In Europe, Coats is stronger in the south and Tootal in the north. In North America, Coats concentrates on consumer and Tootal on industrial thread.

Coats dominates Latin America. While Tootal is the leading player in the Far East. Tootal's presence in the Far East is especially appealing because of the long association

with China, that has enabled it to set up a series of joint ventures to source low cost Chinese yarn to supply its international thread interests.

There is a possibility, however, that the combination of Coats and Tootal's thread companies could trigger a monopolies investigation in Europe or the US.

Coats, with gearing of about 5 per cent, has the capacity to raise the £400m or so that the City reckons it must pay for Tootal. Yet the City is less sanguine as to whether it has the managerial ability to cope with so sizeable an acquisition.

When Sir David orchestrated the takeover of Coats Patons in 1986 he fulfilled his ambition of controlling an international force in textiles. But since last spring, when the UK textile industry has been hit by the strength of sterling, Coats Viyella has flourished.

Its pre-tax profits plummeted by 36 per cent to £138m on sales of £1.85bn in 1988. Coats has been forced to resort to painful cost cutting which has reduced its worldwide workforce by about 4,000 to 67,500 since the start of 1988.

The restructuring is far from completed. But Sir David, who has never been far away from any of the wheeling and dealing in textiles, could not resist the temptation of Tootal. Whether he can clinch a deal on with Mr Maddrell by the deadline of midnight on Thursday remains to be seen.

Bullers chairman voted out

By Vanessa Houlder

SHAREHOLDERS AT the annual meeting of Bullers, maker of fine arts and giftware, yesterday refused to re-elect Mr John Briggs, the company's chairman and chief executive.

Mr Allan Jones, a director,

said the shareholders' decision came as a surprise to the board. There was no discussion at the meeting prior to the vote, he added.

The outcome was decided by a poll, in which 2.2m votes were against Mr Briggs's re-

election, compared with 839,000 in his favour. The meeting, at which about 20 shareholders were present, lasted for three quarters of an hour.

Bullers has had a chequered profits record. Pre-tax profits fell from \$355,000 in 1986 to \$204,000 in 1987, after which they rose to \$705,000 in 1988.

Until other arrangements have been made, Mr Jones will act as chairman and Mr Keith Warburton will act as chief executive. Lawyers are discussing the question of compensation for Mr Briggs.

Last month, Mr Briggs was charged with insider dealing in shares of Wheway, an engineering company of which he is deputy chairman. Mr Briggs is a professional non-executive with directorships that include Blagden Industries and Erk-sine House.

International Signal founders quit Ferranti

By Terry Dodsworth

MR JAMES GUERIN and Mr Clyde Ivy, the two founders of International Signal, the secretive defence group acquired by Ferranti 18 months ago, are leaving the company to pursue private interests.

Their departure will be accompanied by the purchase of ISG Technologies and a 60 per cent shareholding in Electronic Systems, a small Nigerian group. Ferranti refused to put a figure on the sale price of these two operations, but said that it was equal to their net book value of less than \$100,000.

Hoskyns returns to market

By Terry Dodsworth, Industrial Editor

ROSKYNS, the computing services business acquired 18 months ago by Plessey, the electronics group, yesterday returned to the stock market following the placing of 23 per cent of the company's shares.

The placing, of 8m shares at 390p apiece, followed a commitment made by Plessey to maintain Hoskyns' Stock Exchange status.

Hoskyns wanted to maintain its quotation to enable it to continue to make acquisitions using its own paper, while offering share incentive schemes to its employees.

Plessey, currently fighting for its independence following the hostile bid approach from

the General Electric Company and Siemens of West Germany, has lost around £1.5m on the shares placed yesterday. These were originally acquired at 410p when Plessey bought a controlling stake in Hoskyns from Martin Marietta, the US electronics group.

Yesterday's placing came during a tense period for Plessey, as GEC and Siemens continued with negotiations over anti-monopoly commitments to the UK Government that would allow them to renew their bid. If the two companies come to an agreement with the authorities, they are likely to renew their assault within the next few weeks.

Some analysts said that the decision to go ahead with the placing now was part of Plessey's defensive strategy, aimed at highlighting its value.

Mr Geoff Unwin, Hoskyns chairman, said that the timing of the deal was connected to the removal of uncertainty over Plessey's position following publication of the Monopolies and Mergers Commission report on the proposed takeover.

The company wanted to return to a position of having freely traded shares, he said, to help it with an ambitious expansion programme, while keeping top-level staff at a time of acute shortages.

"The Financial Services Act, as it impacts on Life Assurance and Pensions, imperils the very people it was meant to protect."

"The paradox is that for legislation aimed at consumer protection, the Act's two main results are increased costs and a reduction in choice for the consumer."

"There is, in my view, no true equivalence between a statement from a direct salesman that he only works for the firm that employs him and the requirement for an Independent Financial Adviser to disclose the commission he receives."

"Far from its declared aim of polarising sales outlets into either 'independent' or 'tied', the Act has created for the consumer an 'Alice in Wonderland' world where the same large corporation – Bank, Building Society or whatever – may be both 'independent' and 'tied'. Does anybody really believe that the ordinary consumer will be able to tell the difference?"

"NPI is one of the few consistent champions of the Independent Financial Adviser."

JEREMY HARDIE, CHAIRMAN, NPI
153rd AGM TUESDAY 9th MAY 1989

NPI's financial strength, products, past performance and high standards of service are acknowledged throughout the marketplace. As recognised leaders in the field of pensions 1988 saw NPI's annual premiums rise to an all time record of £33 million – an increase of 30% over 1987.

For more details of NPI or to obtain a copy of the Annual Report and Accounts please ring Kate Maxwell on 0892 705703.

NPI

IT PAYS TO LISTEN TO EXPERTS.

Trafalgar House Results for the half-year to 31st March 1989.

Highlights.

- ★ Pre-tax profits up 33 per cent to £113.8 million.
- ★ Earnings per share up 31 per cent to 18.0p.
- ★ Interim dividend up 11 per cent to 8.0p per share.
- ★ Turnover up 18 per cent to £1.4 billion.
- ★ Record operating profits.
- ★ Demerger of oil and gas exploration and production interests proposed.
- ★ Group well placed to concentrate on three main Divisions.
- ★ Encouraging prospects for the full year.

Year to		Half-Year to March	
September 1988		1989 (Unaudited)	
£m		£m	£m
2,676.3	Turnover	1,421.2	1,207.1
	Operating profit:		
149.1	Property and investment	80.7	50.5
53.5	Construction and engineering	23.0	20.8
46.5	Shipping and hotels	18.9	18.3
6.9	Oil and gas (note 1)	-	3.9
256.0	Total operating profit	122.6	93.5
229.1	Profit before taxation	113.8	85.3
182.0	Profit after taxation (note 2)	90.0	67.8
	Earnings per		
36.6p	Ordinary share (note 3)	18.0p	13.7p
	Dividend per		
16.0p	Ordinary share	8.0p	7.2p

Note 1. The results of the Oil and Gas Division for the six months to March 1989 have been treated as part of the demerger adjustment and excluded from the figures shown above.
Note 2. Taxation has been provided at 20% (1988 20%) based on estimates for the year to September 1989.
Note 3. The average number of Ordinary shares in issue during the half-year to March 1989 was 495 million compared with 491 million in the first half of 1987/88.
Note 4. The figures for the year to September 1988 are an audited statement from the Group's accounts at that date which have been delivered to the Registrar of Companies. The auditor's report on the accounts was unqualified.

TRAFALGAR HOUSE
PUBLIC LIMITED COMPANY

THIS ADVERTISEMENT HAS BEEN APPROVED BY TOUCHE ROSS & CO WHO IS AUTHORISED TO CARRY ON INVESTMENT BUSINESS BY THE INSTITUTE OF CHARTERED ACCOUNTANTS IN ENGLAND AND WALES.

UK COMPANY NEWS

Profits warning upsets National Telecom shares

By John Riddling

SHARES IN National Telecommunications yesterday fell 14p to 107p after the telephone systems group warned that pre-tax profits for the year to March 31 would be between £3.1m and £3.3m, about £1m less than market expectations and only slightly above last year's £2.9m.

This marks the lowest point experienced by NT's shares since it was floated at 120p last July. The subsequent issue of around 9m new shares, to finance a series of acquisitions, means that 1988-89 earnings per share will be in the region of 8p to 9p, compared with 10.2p last time.

Mr Peter Chamberlain, chairman, and chief executive, said

that the warning was the result of "a serious localised problem with our UK distribution business, which has been the sole reason for the short-fall."

Management's problems, including poor accountability at mid-management levels and a deviation from group strategy resulted in lower than expected sales, reduced margins and higher than expected costs, the company said.

The area affected concerned the distribution of business telephone systems which are manufactured by another company. But this problem meant that the distribution division, as a whole, suffered a short-fall on expectations of around

£2m.

Mr Chamberlain said that changes in the division's management and the introduction of profit responsibility at sub-divisional level had rectified the problem. He added that this was evident in "the improved performance of the subsidiary in the current year."

NT said that despite the disappointing profits, total dividends for the year would not be less than 2p per share, as envisaged at the time of flotation.

The company also said that it expected to sign a joint product development and marketing agreement with Goldstar of South Korea.

Acquisitive Quadrant doubles to £4.42m

By Graham Deller

QUADRANT GROUP, the acquisitive cellular communication, photographic and video company, reported taxable profits more than doubled in the year to end-February.

On turnover ahead 63 per cent to £57.6m (£35.29m), the outcome was £4.42m (£2.14m).

Mr Jeremy Peace, chairman, attributed the improvement to both acquisitions and organic growth. Subsidiary companies had benefited from management expertise and market opportunities provided by the enlarged group, he said.

The Sangers photographic side performed well in spite of unfavourable summer weather. The expected introduction of exclusive agency and own label products should broaden the customer base.

The purchase of S&M Processing established Quadrant as the leading supplier of developing and processing to estates agents, servicing 3,500 offices out of an industry total of 16,000. The decline in the industry has had little impact on the division, Mr Peace said, as agencies were having to market more aggressively.

The communications division - which now takes in Car Telephone Installations and Sandhurst Communications, acquired last August, and Car-Tel Communications, purchased in November - now bills monthly airtime to over 18,000 telephone users, a far cry from the group's initial subscriber base in November 1987 of 450.

Quadrant now had a market share of 3 per cent and was aiming for 5 per cent. Earnings per share expanded to 3.6p (2.8p) and the total dividend is raised to 3.6p via a proposed final of 2.35p.

Council provides protection

David Waller on an anachronism at Trusthouse Forte

TRUSTHOUSE FORTE'S longstanding battle for control of the Savoy Hotel is often characterised as a struggle between the outsider and the Establishment. Whatever the truth of this, Lord Forte's social credentials have advanced somewhat since he started his business career as a proprietor of a milk bar in London's Regent Street.

The best evidence of this social elevation comes less from the life peerage than the crop of grandees who sit on THF's Council - an archaic body established in 1902 which has come into the spotlight in recent days as THF has gone through one of its recurrent phases of bid speculation.

Not one of the seven dignitaries is a plain mister: there are three earls, two Lords, one Honourable and one Sir.

The Hon. Hugh Astor, Lord Boyd-Carpenter, The Earl of Gainsborough, Lord Peyton, The Earl of Aldwyn, The Earl of Westmorland, and Sir Paul Wright collectively have it within their power to block any takeover bid that may be made for THF.

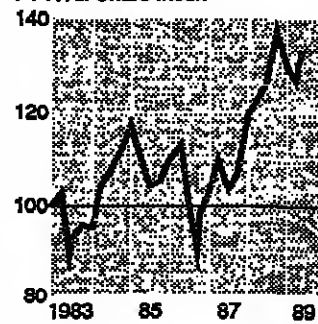
Although the Council owns only 0.1 per cent of the hotel group, it is entitled to 50 per cent of the votes on a poll of all shareholders.

This anachronistic set-up - infinitely more restrictive than the two-tier voting structure at the Savoy which has so successfully stopped THF winning control - was established by Trusthouse Hotel company to ensure that the company's objectives would continue to be met as the century advanced.

Those objectives were to provide decent, respectable hotels free from the excesses associated with many Victorian and Edwardian hostellers. Lord Forte inherited the Council and its anti-takeover mecha-

THF

Share price relative to the FT-A All-Share Index



Rocco Forte: compound growth of 29 per cent in assets

nism in 1970 when his business merged with Trusthouse.

The board of THF is responsible for appointing Council members, but cannot remove them once they are in office. To that extent the Council is deemed to be an independent body.

Members are appointed for nine years in the first instance and there are seven members of the Council at any one time. They have responsibility for distributing some £50,000 annual investment income to charity - and making sure that THF remains decent and respectable.

It was at THF's annual meeting in 1986 that Lord Forte said that, so far as he knew, the Council would never exercise its special voting rights in defence of the best interests of the ordinary shareholders.

That gave rise to a bout of speculation that THF was about to receive a bid from Marriott, the US hotel chain. It also prompted two questions which are as relevant today as then. Under what circumstances, if any, would the Council sanction a takeover bid for THF and, indeed, would

Brookes in April 1987, the first big deal to be masterminded by Rocco alone, had gone wrong. It turned out that the £10m Kennedy was supposed to have made in 1987 consisted wholly of property profits.

Despite this public embarrassment, it is doubtful whether the gap between the market price of the shares and the hypothetical break-up value is attributable to City perceptions of ineffectual management. Other hotel companies, for example Queens Moat Houses, trade at the same sort of discount.

The fact is that THF has grown very respectably, with assets climbing at a compound rate of 29 per cent per annum over Rocco's five years in office. And earnings growth seems set to continue at 20 per cent per annum into the future.

From the depths of the hotel market recession in 1986, the shares have outperformed the market by 85 per cent. Hardly evidence of dreadful management, and indeed, Mr Hugh Astor this week broke the Council's silence to say that he and his colleagues were very satisfied with the way the group is run.

Although formally independent of the THF board, it is very unlikely that the Council would endorse a takeover bid which was not backed by THF's management.

That does not mean to say, however, that THF is immune to a takeover. Should a bid be high enough, whether from another hotel group or a consortium planning a break-up, the board would probably feel duty-bound to recommend acceptance.

In those circumstances, the Council would find it difficult to hold out in favour of independence.

Aitch losses reduced to £1.4m

By John Riddling

APFCH HOLDINGS, the clothing manufacturer which was formed through Muntion Group's acquisition of Aitch Group in January, yesterday announced pre-tax losses of £1.4m for the 14 months to November 30, 1988. This compares with losses of £3.5m for the 15 months to September 1987.

The losses reflected continued disappointing sales and tight margins at Muntion's Belfast shirtmaking operation which has incurred losses in excess of £2m over the last three years.

The accounts do not include

results from Aitch Group, which turned in a small profit during 1988. Turnover increased from £13.47m to £14.72m and loss per share fell from 38.7p to 8.79p. No dividend is being paid.

Over the last year the company has been significantly restructured. In addition to the acquisition of Aitch, two further companies - Selber Garment processing and Neal and Cooper, the swimwear manufacturer - have been purchased.

In addition, the group reached agreement last week to sell its Belfast shirt making operations to Coats Virella for

approximately £1.9m.

Mr Harry Rogers, former chief executive of Aitch Group and now chief executive of the new company, said that with the restructuring now completed a return to profit was expected for the current year.

This would be achieved despite a slowing of demand for men's shirts which would be more than offset by strong sales of its women's fashion products.

Mr Rogers also said that as a result of a strategy review the focus of the company has been changed from being manufacturing-led to marketing-led.

Chancery sells loss-maker

By Vanessa Houlder

CHANCERY, the merchant banking and financial services group, yesterday announced the sale of ADC (Holdings), a loss-making financial services subsidiary.

The Bristol-based company, which was bought in February 1988 for £1.95m is being sold to its management for about £400,000. The London branch will be retained by Chancery.

Mr Brian Rubins, chairman of the financial services division, said that the business had failed to attract new clients and had been badly affected by the aftermath of the 1987 stock market crash.

Furthermore, it had not fitted into the cross-selling network established by the rest of the group. "We could not argue that it was an error to have

bought it," he said.

ADC, which gives advice on investment, pensions and life assurance, made a loss of £185,000 for the 11 months to February 22.

The sale, which is conditional on the approval of shareholders, takes the form of the cancellation of 165,000 shares owned by ADC's management.

Elders divests Sutcliffe stake

By Nikki Tait

Elders Resources, an associate of the Australian Elders IXL group, has placed its 6.8 per cent interest in Sutcliffe Steel, the UK-based activated carbon and chemicals manufacturer.

The placing was handled by County NatWest Woodmac, with the shares going to institutional clients. It was understood to have been done at a price in "the low 150s", and confirmation of the placing yesterday lifted Sutcliffe's shares 3p to 163p.

Elders Resources acquired its interest in Sutcliffe in August 1987 when the 1.3m shares were issued to it at 180p, with a standstill agreement over the purchase of further shares. The two companies have had a long trading relationship, and yesterday Sutcliffe said that this would continue, regardless of the placing.

DIVIDENDS ANNOUNCED					
Company	Current payment	Date of payment	Current dividend	Total dividend for year	Total last year
Corton Beach S	0.625	Aug 1	0.5	0.625	0.5
Marks & Spencer	3.9	Aug 18	3.55	5.8	5.1
McCarthy & Stone	1.31	Aug 18	1.14	6	5.14
McIntyre Group	4.5	July 14	4	6	5.1
Parkland Textile	4.3	July 14	3.9	6.3	5.7
Quadrant Group	2.35	July 1	2	3.6	3
Saurit (Jell)	3.011	July 1	2.733	4.372	3.9747
Titon Holdings S	0.94	July 1	0.85	2.8	2.8
Trafalgar House	8	July 1	7.2	18	18

Dividends shown pence per share not except where otherwise stated. *Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. ‡USM stock. §Unquoted stock. ¶Third market. †††In currency.

BOARD MEETINGS		
Company	Date	Time
Admiral	May 10	10.00
British Airways	May 10	10.00
British Petroleum	May 10	10.00
British Telecom	May 10	10.00
British Virgin Islands	May 10	10.00
British Waterways	May 10	10.00
British Wool	May 10	10.00
British Airways	May 10	10.00
British Petroleum	May 10	10.00
British Telecom	May 10	10.00
British Virgin Islands	May 10	10.00
British Waterways	May 10	10.00
British Wool	May 10	10.00

SECURITY

DELTA DATA DEFENDER

Available for IBM PC/XT/AT and compatible systems

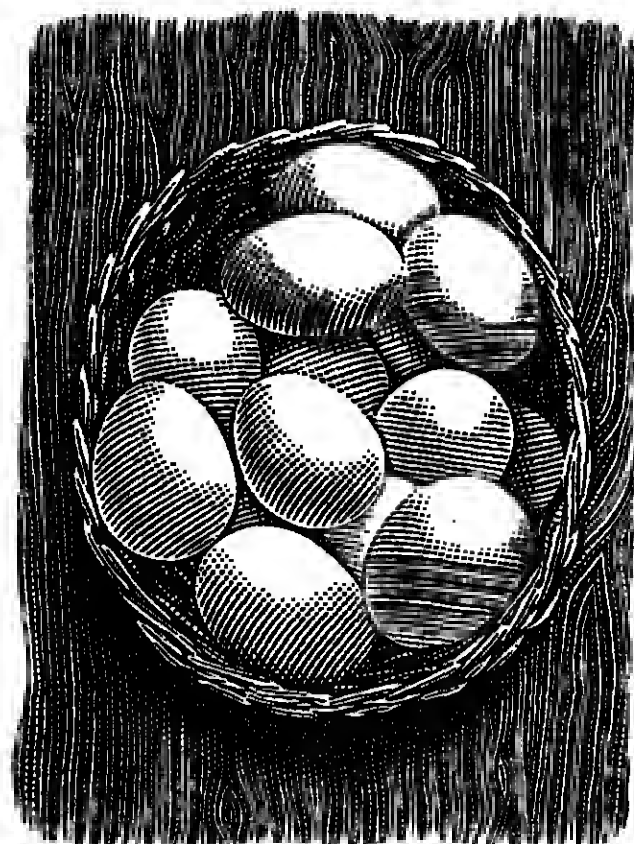
What does Defender do?

- on-off board protection against physical and logical attacks
- audit trail to detect any security officer's exact requirements
- comprehensive discretionary access control facilities
- stringent password control
- self contained program keypads
- user transparent data integration to DES, RAMBUTAN and other proprietary algorithms

Delta Defender is available for IBM PC/XT/AT and compatible systems, and most other professional PCs.

The remarkable data defence system is complementary, but not limited, to Delta's celebrated range of TEMPEST security products.

Delta Data Systems Limited
Suttons, Wotton, Garden, Ch., Herts AL7 1JD
Telephone: (0707) 333333 Fax: (0707) 320114 Telex: 37701



As sure as BTR is BTR

Our future
will be as splendid
as our past.

BTR

FOR YOUR COPY OF BTR'S 1988 ANNUAL REPORT & ACCOUNTS, WRITE TO SILVERTOWN HOUSE, VINCENT SQUARE, LONDON SW1P 2PL, OR PHONE 01-834 3848.

UK COMPANY NEWS

Smurfit advances 54% but warns on costs

By Vanessa Houlder

IN A year of unparalleled achievement Jefferson Smurfit Group, the Dublin-based packaging undertaking, saw its pre-tax profits advance by 54 per cent.

It warned, however, that the outcome of the current year was difficult to predict. Overall demand remained buoyant but increased costs were becoming more difficult to recover.

For the year ended January 31 1989 profit came to £226.35m, equivalent to £186.61m, against £123.86 in the previous year.

Turnover increased from £1.16bn to £1.37bn. Trading margins improved from 9 per cent to 12 per cent as a result of volume improvements, strong pricing and cost savings.

North America, which contributed 62 per cent of pre-tax profits, showed a gain of 39 per cent to £158m. A strike in the US newspaper mills resulted in an opportunity loss of \$25m.

Ireland, which accounts for 5.9 per cent of profits, showed an increase of 48 per cent to

£15.03m after strong demand, increased exports and improvements in turnaround situations.

In Latin America, profits nearly doubled to \$59.69m, reflecting a full year's ownership of the Venezuelan business and good growth, via CCA, in Mexico.

In the UK, there was an increase of 75 per cent to £9.38m after margin improvement, while Continental Europe saw a rise of 21.5 per cent to £12.85m.

An extraordinary charge of \$2.6m related to provisions on five non-performing investments.

Gearing increased from 32 per cent to 47 per cent after payment of £109m on acquisitions and capital expenditure of £22m. Net interest costs rose from £16.72m to £19.58m.

Earnings per share were up 49 per cent to 47p (31.6p). A final dividend of 3.01p makes a total of 4.72p for the year (3.57p).

COMMENT
That Smurfit is finding it

tougher to increase prices underlines the notion that the paper industry has passed the peak in its cycle. But the question that remains is: how far does the industry still conform to its traditional cycle? Smurfit is optimistic that the industry can avoid savage price cuts, thanks to the major changes in ownership and relatively modest increases in capacity. In some respects, Smurfit is well placed, given its continued efforts to improve productivity and make cost reductions. It may also benefit from the increased emphasis on environmental issues, as it has the heaviest emphasis on recycling of virtually any paper company. Nonetheless, by next year, the forecast slow-down in the paper industry can be expected to depress its profits growth. That explains why the shares fell 4p to 400p after yesterday's strong results to stand on a pile of 9 - assuming profits of 260m. That rating is in line with other paper companies and seems reasonable value given the strength of the management's reputation.

COMPANY NEWS IN BRIEF

AEROSPACE ENGINEERING has acquired, from the receiver, the fixed assets and goodwill of Cartis Inspection Technology for £115,000 cash. Cartis designs and manufactures real-time inspection equipment used in the non-destructive testing and analysis of materials and components.

CHIEFSEA MAN is changing its year-end from March 31 to May 31 following the acquisition of

the 118 shops bought last December. Accounts can then be prepared in the summer, when trading is seasonally low.

LADROCK GROUP's property division has acquired the freehold of the former hospital site on St Vincent Street in Glasgow's central business district for \$3m.

PALMERSTON HOLDINGS has purchased the freehold of two London buildings for \$8m. The

properties are Hope House, 45 Great Peter Street, SW and Tech West Centre, Warple Way, W.

TABACOPINA: Rothmans International now owns 97.75 per cent of the capital following its cash offer for the publicly held 40 per cent.

TATE AND LYLE offer for the outstanding shares in Redpath has been accepted in respect of some 48 per cent.

McCarthy & Stone shares drop after warning

THE SHARE price of McCarthy & Stone, Britain's biggest builder of retirement homes, yesterday fell 84p to 251p after the company warned that sales of sheltered housing had fallen sharply in the first four months of this year, writes Andrew Taylor.

Mr John McCarthy, chairman, announced a 19 per cent increase in pre-tax profits from £9.8m to £11.5m in the six months to end-February, but said the outlook for the rest of the year was unsure.

Trading conditions had worsened since Christmas and unless there was an improvement the group would have difficulty improving on last year's pre-tax profit of £34.1m.

Mr McCarthy said the company had reduced its work in progress in line with market conditions. This had contributed to its decision at the end of January to make 142 of its 3,000 staff redundant.

The company had also sold some of its town centre sites, previously earmarked for retirement homes, to other commercial developers.

But for a £2.5m profit contribution from land sales, £900,000 from the sale of the lease of the group's Mayfair offices, and a first time contribution of £400,000 from Merlyn, the French second home developer, operating profits would have been about £12m instead of £17.1m.

Group turnover including sales by Merlyn increased from £51.9m to £75.4m. An interim dividend of 1.31p (1.14p) is declared proposed. Earnings per share stood at 11.93p (11.72p).

Cautious elderly protect nest egg

Andrew Taylor looks at the slowdown in sales of retirement homes

RETIREMENT homes had been expected to be one of the few recession-proof parts of the British housing market. The elderly buying into sheltered housing have few mortgage worries and should have been insulated from the worst effects of rising mortgage interest rates.

People over-65 also have more spending power, are remaining active and living longer than their parents. They have become an increasingly important purchasing force for a whole range of goods and services.

Yet sales of retirement homes in the first four months of this year have fallen by between a quarter and a third compared with the corresponding four months last year, McCarthy & Stone, the country's biggest builder of sheltered housing, said yesterday.

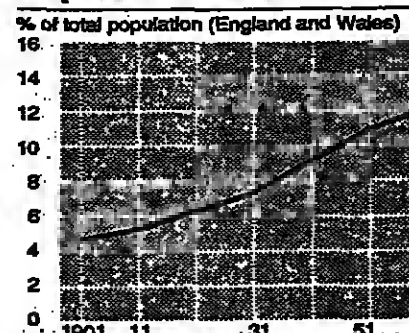
According to Mr John McCarthy, group chairman, many people had failed to appreciate the large number of elderly who would be unable to sell their existing home and would not be able to complete their purchase of a retirement home.

The level of cancellations by people who had previously agreed to purchase retirement homes had risen by about a tenth this year to about 30 per cent.

About two thirds of cancellations were due to housing chains and problems in the broad housing market spilling over into the specialist retirement homes sector. The other third of cancellations were due to ill health.

Many elderly people were reluctant to cut the price of their homes in order to achieve

Population 65 and over



a sale. It could mean the difference between a nest egg of £30,000 rather than £50,000 which might have been expected, said Mr McCarthy.

Most buyers of retirement homes were trading down, hoping to raise some capital as well as moving to a smaller, more easy to manage home. The average age of a McCarthy home buyer was 74, four fifths of its purchasers were single women.

The company has recently offered to peg increases in services to the pensioner's equivalent of the retail price index. This follows criticisms raised in the House of Commons about the effect of service charge increases on elderly people with restricted incomes.

Other builders have also been suffering from a drop in sales of sheltered housing. Mr Henry Demmison, managing director of Laing Retirement Homes, part of John Laing construction group, said his company's sales had fallen by about a quarter since the start of this year.

"Most people do not have to

buy a retirement home immediately. They can afford to wait a little while to see if the general housing market improves," said Mr Demmison.

Mr Peter Edmondson, chairman of Anglia Secure Homes, Britain's second largest specialist builder of sheltered housing said sales were about 20 per cent below the company's target business plan. Anglia's share price fell 42p to 85p yesterday following McCarthy's profits warning yesterday.

Mr Edmondson said: "The next 18 months looks like being tough and there could be a shake-out among some of the companies which have broken into the retirement homes market hoping to make quick profits."

"The companies which survive will be those offering better quality services and support for their customers."

The only previous occasion when sheltered housing sales have suffered a setback was at

the beginning of the 1980s when sharply rising mortgage interest rates also hit all house sales.

"Sales of retirement homes dipped for about three months before picking up again," says Mr John McCarthy of McCarthy & Stone. "This time the decline is more like the housing recession of 1974, although it is unlikely to be quite as bad as that."

The company had hoped things would pick up over Easter but fears about interest rates, particularly after German interest rates increased, have further sapped confidence in the housing market.

Underlying demand for retirement homes however remains strong. There are currently just over 6m British home owners over the age of 60 compared with a retirement homes market, still in its infancy, of about 30,000 to 40,000 homes - mostly apartment blocks of one and two bedroom flats.

In 1901 the number of people aged 65 and over in England and Wales was 1.5m or just 4.7 per cent of the total population. By 1987 this had risen to 7.5m or 15.7 per cent of the population.

The elderly remain a large market for more than just retirement home builders. Market research by consumer producer manufacturers show the elderly with the highest spending power to be very conservative, cautious with their money and with a dislike of rushing into decisions, despite their declining years. Characteristics which have been displayed during the current slowdown in retirement homes sales.

Minorco freed to continue Europe's biggest takeover battle

The Takeover Panel has ruled that Gold Fields must not continue to block Minorco's £3.5bn bid without shareholder consent.

THE Takeover Panel yesterday ruled that Consolidated Gold Fields must withdraw from a US court action blocking Minorco's £3.5bn bid for the company unless directors could obtain shareholders' approval for continuing the action.

It also extended the offer period, outlining a timetable which means that Minorco's bid must lapse or be declared unconditional by June 7 at the latest. Below are edited extracts from the Panel's ruling.

General Principle 7 of the Takeover Code provides: "At no time after a bona fide offer has been communicated to the board of the offeree company, or after the board of the offeree company has reason to believe that a bona fide offer might be imminent, may any action be taken by the board of the offeree company in relation to the affairs of the company, without the approval of the shareholders in general meeting, which could effectively result in any bona fide offer being frustrated or in the shareholders being denied an opportunity to decide on its merits."

Rule 21 sets out certain specific frustrating actions which must not be taken without the approval of shareholders. Legal proceedings are not included. The rules are not, however, exhaustive of the situations in which the general principles can apply. So the first essential issue which we had to decide was whether commencement or continuation of the legal action in the US by Gold Fields and Newmont, without the approval of the shareholders of Gold Fields, constitutes a breach of General Principle 7 and, if so, what the remedy should be. The Panel has in the past been reluctant to interfere with the taking of legal action by parties to an offer. The Panel would not lightly seek to preclude a party from pursuing proceedings which can legitimately be brought before a court whether in the UK or overseas jurisdictions. Any attempt to invoke the jurisdiction of the courts during a takeover has in the past been resolved without it becoming necessary for the Panel to consider whether the nature of such proceedings, or the time at which they were brought, had conflicted with General

Principle 7.

The US court has not made conclusive findings that any acquisition of Gold Fields by Minorco would violate US anti-trust laws. The court has essentially held that Gold Fields and Newmont have a serious case which can properly go to full trial, and is "holding the ring" by the grant of an interim injunction on principles which in broad terms are not dissimilar to those on which the Court grants an interlocutory injunction in this country.

We note, however, as did Judge Mulcahey in ordering a preliminary injunction, that the proposed takeover has not been challenged either by the Justice department, or the Committee on Foreign Investment in the United States. This is not, therefore, a case in which any public body in the US has initiated proceedings to prevent Minorco pursuing its bid. Whilst, as we have already stated, the nature of the proceedings is designed to secure the public benefit, those which have at present been instituted are brought purely by Gold Fields and Newmont as private litigants. We hope we have

already made plain that in considering the offer, we do not intend to show any disrespect to the US court. We consider that the issue of principle which has to be decided is exactly the same as if proceedings had been instituted in the courts of this country.

We are conscious of the implications for control over bid if parties seek the intervention of a court. Although we are not suggesting that this is so in the present case, litigation could become a tactical weapon intended to prevent a bid from being considered on its merits. All this could take place regardless of the views of the shareholders who own the company.

We think that, in principle, this would be highly undesirable and potentially gravely damaging to the orderly conduct of bids. In saying this, we are not suggesting that it may not be appropriate to take legal proceedings which frustrate a bid. All we are saying is that the shareholders should be entitled to decide whether such actions should take place.

The essential submission of Minorco was that the legal proceedings were now frustrating the offer and preventing the shareholders from deciding the bid on its merits. Gold Fields accepted that litigation, whether in this country or in other jurisdictions, could constitute frustrating action. It further accepted that the issue of whether frustrating action in fact existed had to be assessed objectively by regard to all the circumstances. Gold Fields' principal submission was that Minorco had made its second offer in the knowledge of the existence of the US proceedings. It had made the cessation of those proceedings a condition without fulfilment of which its offer would not be declared unconditional. It had been conducted throughout in the full knowledge that the US proceedings could prevent the offer being implemented.

It further submitted that the proceedings in the US court have constituted a frustrating action. Such action is not to be evaluated just by reference to the subjective intention of the directors, although this may be relevant, since the essential test is whether the action taken by the board "could effectively result in any offer being frustrated." This is ultimately an objective test.

Clearly, depending upon their nature and timing, legal proceedings can have this result. In the present case, the form of injunction is unequivocally framed so as to prevent

Minorco from implementing its offer and would have the effect of precluding its success irrespective of the wishes of shareholders. The stage has undoubtedly been reached now, whatever the position earlier, where the litigation is plainly frustrating the offer. It is solely the litigation which stands between Minorco and the success of its bid.

This would remain the position until such time in the future as proceedings are finally held and determined in the US courts. This could be a year or considerably more if the appeal processes were invoked. We consider that this plainly has the effect of frustrating the offer. Nor do we consider the position is different because of the nature of the duty of directors.

General Principle 7 is one of the most important in the Code. It prevents action being taken by directors which may bring the interests of management into conflict with those of shareholders. It is an important element in securing that shareholders be given the opportunity to consider a bid for their company. We consider that, if the board of Gold Fields think it appropriate to continue their action, they should comply with the Code by seeking to obtain the consent of shareholders at the earliest possible opportunity.

If this consent is obtained, then it will be wholly appropriate for Gold Fields to continue the proceedings. If it is not obtained, then Gold Fields should discontinue the proceedings which as a private litigant it is free to do at any time. This way of proceeding, therefore, ensures that the wishes of shareholders are taken into account, but in no way involves an interference with the jurisdiction of the US courts.

In reaching this conclusion, we considered carefully the argument that the position should have been considered at an earlier stage. It is perfectly true that, at the commencement of proceedings in the US, Minorco could have formally asked the panel to rule whether, if those proceedings developed in a particular way, they would frustrate a bid. It is also true that the [Panel] executive could then, or at any subsequent stage, have raised the point on its own initiative. Gold Fields itself could for that matter have consulted on the point, although we are in no way criticising it for failing to do so.

However, the issue would have remained wholly academic if, in this close fought contest, Minorco had not obtained sufficient acceptances or had succeeded in its attempt to have the US injunction discharged. We accept that the offer was considered by shareholders without the knowledge that the Panel might subsequently be asked to reach the conclusion that the proceedings were frustrating the offer. But we have to weigh this point against the fact that, at the present time, the continuance of the proceedings is undoubtedly frustrating the wish of shareholders holding the majority of Gold Fields shares that control should pass to Minorco. It is very impor-

tant to uphold the principle of shareholder control. It is also important to make it plain that in the ordinary course of events there should be recourse to litigation to prevent the offer only if the shareholders consent.

The Panel then considered at length the relationship between Gold Fields and Newmont, and the decision by the board of the latter that, in respect of whether Consolidated continued its action, Newmont would not withdraw its own proceedings. It concluded that Gold Fields did not in a legal sense control Newmont.

We accept that, in view of its shareholding, Gold Fields may have considerable influence in regard to the general direction of the affairs of Newmont particularly in so far as its corporate plans might require the raising of new capital. We do not, however, consider that it has, in fact, exercised a dominant influence in the commencement or continuance of the legal proceedings by Newmont. Nor do we consider that it could require or procure their discontinuance.

We do not consider we can properly make any order against Gold Fields in regard to the legal proceedings commenced by Newmont. Minorco considered that we should require those directors of Gold Fields who were also directors of Minorco to use their best endeavours to persuade or influence Newmont to withdraw its anti-trust proceedings. We consider that such an approach would be inappropriate.

unless it gets shareholder approval.

Conclusion

This, as we have indicated, has been a most difficult case. We wish to emphasise, however, that legal proceedings taken by an offeree company without the consent of shareholders should not be employed so to frustrate an offer. This applies whether the proceedings are brought in the courts in this country or in any other jurisdiction. Such proceedings raise problems under the Code at the time when they create a clear conflict between their continuance and the offer timetable.

If there is a risk of this happening, the offeree should consult the Panel well in advance. We expect that in practice the process of litigation will often require that shareholders' consent be sought after, rather than before, proceedings are commenced. Although the timing of any meeting should normally be for the offeree company to decide, shareholders may well find it easier to resolve the issue when the bid has reached a mature stage. We do not anticipate that in

the normal course of events, the decision of a majority could be rendered ineffective by the taking of proceedings by a third party.

The present case is very exceptional. It has been Europe's largest takeover bid and has been bitterly contested between two major international groups. One protagonist is associated with the world's largest producer of gold. The other protagonist is the second largest producer. Over half the assets of Gold Fields are in the US.

It is said by Newmont that the proposed bid could seriously affect the trading activities and interests of a major US public company which has its own interests separate from Gold Fields and which, on the evidence before us, has acted independently of Gold Fields.

We consider that a situation of this kind, although it may arise again, will not frequently do so. Offeree companies should realise that this decision should in no way encourage them either to use foreign subsidiaries to commence frustrating proceedings, or to try to procure third parties to do so.

This advertisement is issued in compliance with the requirements of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited and does not constitute an offer of, or invitation to the public to subscribe for or to purchase, any securities.

Takare plc

(Registered in England No: 1969735 under the Companies Act 1985)

Introduction to The Stock Exchange
and Open Offer
of 3,491,376 New Ordinary Shares of £1 each at 360p per share

Sponsored by
dc ZOETE & BEVAN LIMITED

SHARE CAPITAL FOLLOWING THE OPEN OFFER

Authorised £15,500,000 £20,000,000	ordinary shares of £1 each preference shares of £1 each	Issued (all being fully paid) £12,219,816 NIL
--	--	--

Takare specialises in the care of highly dependent patients requiring care on a continuous basis. The Group designs, develops and operates mainly new purpose-designed nursing homes.

Application has been made to the Council of The Stock Exchange for the share capital of the Company, issued and to be issued, to be admitted to the Official List. It is expected that dealings on the Official List will start on 22nd May, 1989.

Listing Particulars relating to the Company are available in the Exel Statistical Service. Copies of the Listing Particulars may be obtained during normal business hours on any weekday up to and including Friday 12th May, 1989 from the Company Announcements Office of The Stock Exchange, 46 Finsbury Square, London EC2 1DD (for collection only) and up to and including Wednesday 24th May, 1989 from the offices of:

dc Zoete & Bevan Limited Ebbgate House 2 Swan Lane London EC4R 3TS	Takare plc Hinley Mill School Road Hinley Dudley West Midlands DY3 4LG	Fiske & Co Salisbury House London Wall London EC2M 5QS
--	--	--

10th May 1989

Global Natural Resources Ltd

A Scheme of Arrangement dated 17th May 1983 providing, among other things, for the exchange of bearer shares of Global Natural Resources Limited, formerly Global Natural Resources PLC, a company organised under the laws of England (Global-UK), for registered shares of Global Natural Resources Inc., a company organised under the laws of the State of New Jersey, USA (Global-US), became effective in July 1983. Pursuant to the Scheme of Arrangement, the issued and outstanding shares of Global-UK have been cancelled. They entitle the holders only to obtain registered shares of Global-US in exchange for their bearer shares of Global-UK and have otherwise ceased to have effect.

Holders of shares of Global-UK will not be entitled to receive dividends or notice of meetings or be able to vote or otherwise participate in the affairs of Global-US unless and until their bearer shares of Global-UK and the Form of Application to receive registered shares of Global-US, legibly completed, are received by the Exchange Agent named below and the shares of Global-US are registered in the name of such holders. Accordingly holders of bearer shares of Global-UK are strongly urged to write to one of the addresses given below to obtain Forms of Application.

Forms of Application may be obtained from the following:

Exchange Agent:
Registrar and Transfer Company
Attn: Exchange Department, 10 Commerce Drive
Cranford, New Jersey 07016, USA
or from:
Global Natural Resources Inc.
5300 Memorial Drive, Suite 900
Houston, Texas 77007, USA
or from:
Hambros Bank Ltd
Attn: Stock Counter, 41 Bishopsgate
London, England EC2P 2AA

UK COMPANY NEWS

Bunzl to sell loss-making transport side for £37.7m

By Cley Harris

BUNZL, the distribution and specialist manufacturing group, is to sell its loss-making transport division to management for £37.7m in cash and redeemable preference shares. It will retain a 10 per cent equity stake.

The disposal ends Bunzl's 3½-year involvement in the UK transport sector and illustrates its determination "to concentrate on businesses which offer high value-added potential". The parallel sale of the group's US food services operation is expected to be announced shortly.

The division comprises a profitable specialist distribution operation, including warehousing and freight forwarding, and a loss-making national parcels delivery service. Bunzl entered the market in 1985 with the acquisition of United Parcels and subsequently expanded by internal growth and acquisition.

In 1988, however, a difficult

second half meant that the two businesses together made operating profits of only £400,000 for the full year, losing £3.3m at the pre-tax level. Losses have worsened so far this year, as fierce price competition reigned in the over-crowded parcels market.

Although Bunzl had been willing to sell the two businesses separately, and had received approaches for the distribution side, it decided that the deteriorating trading position of the parcels operation made it unlikely an independent buyer could be found for the latter.

Bunzl decided to sell the transport business last month. In the 1988 accounts, the company listed profits up to that time above the line as "discontinued activities" but took the operating results afterwards - a loss of about £4m - as an extraordinary item. It also made provision for expected further losses this

year until the expected disposal.

Yesterday, however, Bunzl said the disposal would lead to another £3.4m extraordinary debit, before costs and tax relief, in 1989. The figure represented both worsening operating losses and an additional write-down of book value, according to Mr James White, chairman and chief executive.

Bunzl will receive £19.4m in cash on completion and another £7.5m at the end of the year. In addition, it will be issued £11m in preference shares, redeemable in 1995 or on flotation or change of control, if earlier. It will retain a 10 per cent equity stake.

The group will retain property valued at £5m and extend an interest-free secured loan of £7m. Bunzl's borrowings will be reduced by the buyer's assumption of £6.2m in finance leases.

The buy-out is backed by the

Childrean Venture Fund.

Parkland expands to £2.57m despite 9% decline in sales

By Graham Deller

PARKLAND, TEXTILE (Holdings), the Bradford-based woolen yarn, woven cloth and clothing manufacturer, yesterday unveiled pre-tax profits of £8.8 per cent higher at £2.57m for the year to March 1989.

The outcome, up from £2.37m in the previous year, fell slightly shy of City expectations and bore out the cautious tenor of the company's statement at the halfway stage, which warned of more competitive trading conditions.

However, Mr John Hanson, chief executive, expressed satisfaction with profit margins which improved to 4.7 per cent. Sales dipped 9 per cent to £54.47m (£59.75m), but earnings per share improved over 17 per cent to 24.5p (20.6p) and the recommended final dividend of 4.3p makes 6.3p (5.7p) for the

year. Capital expenditure during the year, under review, exceeded £2.2m and Parkland intends to pursue increased market share in npmarket wool-based products both in the UK and export markets. The expenditure was aimed to consolidate this position, Mr Hanson said.

The Knit Spinning subsidiary had endured difficult trading conditions due to cutbacks in the UK knitwear industry, but "positive steps" were being taken to expand sales.

Turnover declined in the restructured fabric division reflecting higher wool prices which led a number of clothing retailers to partly switch to synthetic fabrics. This, according to Mr Hanson, highlighted the need for the division to increase its exports.

Profitability in the men's wear side improved "through attention to detail both in quality and production". An extraordinary charge of £168,000 related to the disposal of the women's and children's wear businesses.

The search for another £1bn earner

Peter Marsh looks at progress on Glaxo's "treasure trove" of 25 major new drugs

THROW OUT the tea-leaves and try a dose of hard science. This is what Glaxo, Britain's biggest pharmaceutical company, appears to be saying to the small army of analysts and fund managers who are attempting to monitor its progress.

At a meeting last week at Glaxo's research headquarters in Greenford, West London, the company spelt out in some technical detail progress concerning the 25 important products passing through the late stages of its research and development programme.

Exactly what happens to these products - many of which are earmarked for launch on world markets over the next few years - is crucial to determining whether Glaxo can continue its meteoric success of the past decade.

Over the last ten years, Glaxo has leapt from obscurity to become the world's second biggest drugs group after Merck of the US. It is this year planning to spend some £300m on its research and development programme.

Mr Bernard Tsyler, who resigned yesterday as Glaxo's chief executive after a boardroom clash, was in many ways the architect of the company's long-term research programme, even though day to day responsibility for running this is left to Dr Richard Sykes, the company's research director. Only a few weeks ago Mr Tsyler was full of enthusiasm about the products in Glaxo's portfolio, describing them as a "treasure trove of ideas".

Glaxo is capitalised at about

£7bn, or roughly two per cent of the value of the London stock market, and the company is monitored on a day-to-day basis by several dozen brokers' analysts who watch its every move for signs of future progress.

Glaxo has taken the view that its own interests are served best by providing these people with as accurate and as scientifically full a picture of the drugs in its development programme as possible; and this was the rationale behind last week's meeting.

On the basis of the information supplied to the Greenford gathering, there has been virtually no slippage in the past year for most of the major products for which the company has high hopes for the 1990s.

Among these drugs are ondansetron, a drug for treating nausea associated with cancer therapy; sumatriptan, for treating migraine; and salmeterol, an asthma formulation.

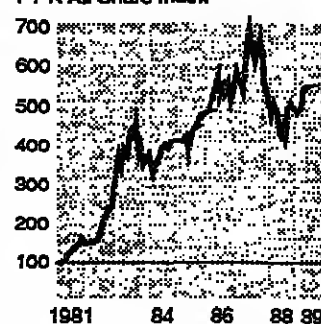
These products, according to some observers, could eventually each have revenues of several hundred million dollars a year.

That would put them into something approaching the blockbuster category of Zantac, Glaxo's anti-ulcer drug which has annual sales of more than £1bn a year and which has largely been responsible for the company's rapid growth in recent years.

Of the 25 drugs in Glaxo's research pipeline that the company has identified, 16 are in a relatively early stage of development and are being tested either on animals or on small numbers of human patients.

GLAXO

Share price relative to the FT-A All-Share Index



Sir Paul Girolami, executive chairman: try a dose of hard science

The other nine are undergoing full clinical trials involving large numbers of people, in some cases amounting to several thousand patients for each drug.

These so-called full development drugs cover a range of therapies, including heart disease and infectious ailments, and are likely to become generally available for prescription by the early to mid-1990s after governments around the world have granted the necessary product licences.

In the case of most of its full development compounds, Glaxo is now getting ready to submit the applications for these licences. Each one is backed up by some 20,000 typed pages of data outlining the drugs' effect on people and animals during the trial procedures.

Last week's Greenford meeting is the third in a series of regular presentations by the company of its research programme which began two years ago. Glaxo intends this

It can also reduce the chances of sudden fluctuations in their share prices of the kind that can result from an individual analyst over-reacting to a particular piece of product news he or she has not fully understood.

On the other hand, a possible disadvantage is that drug companies like Glaxo, which are relatively liberal in dispensing information related to their research programmes, may be setting themselves up for a fall should anything go badly wrong.

Under this open approach, the whole world would be allowed to share in the details of a drug dropped from the research programme due to unacceptable levels of toxicity or some other problem - in sharp contrast to the position a few years ago when information was less freely handed out and few people outside the company would have learned of such an event.

Another potential problem for drug companies is what they may be divulging to competitors; indications that a group like Glaxo is paying particular attention to a certain group of chemicals in tackling a specific medical condition may alert other companies to try the same tack.

Sometimes, rivals who discover this kind of information go to the lengths of patenting similar molecules to those which the first company is working on. This practice, known as nuisance patenting, can sometimes seriously impede commercial exploitation of its work by the company which has originated the breakthrough.

MARKS & SPENCER

RESULTS for the financial year 1988/89

The year has seen record sales and profits in a time of difficult conditions for the retail sector. UK store sales have risen despite high interest rates and food contamination scares and the year was marked by major international expansion. Our sustained record in profits and productivity gives us confidence for growth at home and abroad.

SALES

Group turnover increased by 11.9%.
UK sales increased by 8.1% in clothing, 7.4% in homeware, and 8.9% in foods (52 weeks comparison).

PROFITS

Group operating profit increased by 10.9%.
UK operating profitability increased to 11.8% from 11.4%.

EARNINGS

Earnings per share increased by 5.7% to 12.9p from 12.2p after interest costs for overseas acquisitions.

DIVIDEND

Recommended dividend per share is increased by 9.8%.

INTERNATIONAL

The acquisition of Brooks Brothers and Kings Super Markets and the opening of our two stores in Hong Kong are significant steps in our international development.
EEC expansion continued with the opening of two stores in Eire.

FINANCIAL SERVICES

The Unit Trust launch was the largest in the UK since the Stock Market set-back in October 1987.
Funds under management at the end of March were £68 million.

DEVELOPMENT

Group capital expenditure in the year was £210 million, and we spent a further £472 million on acquiring our US subsidiaries.
UK sales footage increased by 300,000 sq.ft and we modernised a further 2 million sq.ft.

GROUP RESULTS 1988/89

	£m
Group Total Sales (excl. sales tax) up 11.9%	£5121.5
Group Operating Profit up 10.9%	£563.7
Group Profit before Tax up 5.4%	£529.0
Group Earnings up 6.1%	£342.9

The Board has recommended that the total dividend for the year is increased to 5.6p per share (last year 5.1p).

Marks & Spencer has an AAA rating for long-term debt from Moody's and Standard & Poor's.

The above figures do not constitute a Full Financial Statement. Copies of the Report and Accounts for 1988/89 will be mailed to shareholders from 14th June.

StMichael

McInerney Properties shows 23% advance

By Paul Cheeswright, Property Correspondent

MCINERNEY Properties, the Dublin development and contracting group, lifted pre-tax profits 23 per cent last year and is paying shareholders 20 per cent more in dividend.

The group, whose interests are spread across Ireland, the UK, Spain and Portugal, saw a sharp increase in its British commercial and housing business and in its Irish contracting activities.

Profits for the year 1988 were £17.06m (£5.9m) compared with £15.74m in 1987. Earnings per share rose 18 per cent to 22.1p (18.7p).

Shareholders will receive a final dividend of 4.5p, bringing total payment to 6p, against 5p for 1987.

McInerney also announced site acquisitions in the City of London, Holborn and Kensington which will permit a start this year to developments expected to have a completed value of £33m.

After a year when McInerney

Capital expenditure during the year, under review, exceeded £2.2m and Parkland intends to pursue increased market share in npmarket wool-based products both in the UK and export markets. The expenditure was aimed to consolidate this position, Mr Hanson said.

The Knit Spinning subsidiary had endured difficult trading conditions due to cutbacks in the UK knitwear industry, but "positive steps" were being taken to expand sales.

Turnover declined in the restructured fabric division reflecting higher wool prices which led a number of clothing retailers to partly switch to synthetic fabrics. This, according to Mr Hanson, highlighted the need for the division to increase its exports.

Profitability in the men's wear side improved "through attention to detail both in quality and production". An extraordinary charge of £168,000 related to the disposal of the women's and children's wear businesses.

Automotive side helps Corton Beach to £3m

THE EXPANDED Corton Beach group, with interests in car dealing, food, textiles and leisure, pushed its turnover to £107.18m in the year ended January 31 1989, from which it generated a pre-tax profit of £3.13m.

Some £9.5m was spent in developing existing businesses and on acquisitions. Five more companies were bought. Corton Beach joined the USM in June. In the previous year the group profit was £1.87m from turnover of £49.28m.

Earnings were 8.01p (5.86p). The dividend is 0.625p (0.5p).

Franchises were currently held for Austin Rover, Audi, Volkswagen, Mazda, Mitsubishi, Fiat, Vauxhall/Opel and Peugeot/Talbot.

In food, the expansion was considerable and the acquisition

of Norpak Foods broadened the base of interests. Corton has a 56 per cent interest in Propeller, the textile company. Arrangements are in hand for its introduction to the USM. Corton will sell half its stake and retain the rest to continue the development of Propeller.

Yearlings down ¼%

The interest rate for this week's issue of local authority bonds is 12½ per cent, down ¼ of a percentage point from three weeks ago. There is no comparative figure from a year ago. The bonds are issued at par and are redeemable on May 15 1990. A full list of issues will be published in tomorrow's edition.

He felt Titon was in a position to take advantage of sales opportunities and looked for a satisfactory year. It was too early to predict the likely outcome on the business of the reduction in new housing starts.

Titon at £0.77m midway

FOR THE six months ended March 31 1989 Titon Holdings increased its pre-tax profit from £642,000 to £774,000, reflecting buoyant trading throughout the period.

The group is USM quoted, and makes window fittings and accessories. The profit was earned on turnover of £4.4m (£3.5m). Margins were slightly lower in the first quarter because of exceptional metal cost increases, but they recovered in the ensuing months.

Mr John Anderson, chair-

man, said the company moved the fabrication and assembly operations into the new factory, and all associated costs were accounted for in the half. Earnings came to 4.69p (4.21p) and the interim dividend is 0.94p (0.85p).

He felt Titon was in a position to take advantage of sales opportunities and looked for a satisfactory year. It was too early to predict the likely outcome on the business of the reduction in new housing starts.

COMMODITIES AND AGRICULTURE

British farmers face nitrate curbs

By Bridget Blinn, Agriculture Correspondent

BRITAIN IS to restrict farmers' use of nitrate fertilisers and control other farming practices in an effort to reduce pollution in drinking water.

Mr John MacGregor, the Minister of Agriculture, announced yesterday that the Government would set up pilot zones within the next year where such restrictions would be applied, he hoped on a voluntary basis.

Farmers asked to adopt measures which went beyond "good agricultural practice" would be compensated, the minister said.

The Government's plans for what it is calling nitrate sensitive areas (NSAs) will not be finalised until later this year, following consultation with nearly 30 interested parties including the National Farmers' Union, which broadly welcomed the proposals yesterday, the fertiliser industry and environmental lobbies, Mr MacGregor said.

The areas should be established before agreement in Brussels on a European Community draft directive, published in January, which calls for the setting up of such nitrate protection zones.

Britain has roundly criticised that directive as being both unreasonable and inflexible.

The British proposals, published yesterday in a consultation document, are clearly designed both to be more flexible and more limited than the EC proposals.

In a briefing on the document, Mr MacGregor made much of the experimental

Nitrate excesses



Areas where certain drinking water supplies exceed the EC limit for nitrate

effectiveness of a range of different measures in lowering nitrate levels.

The document states that NSAs would be established in areas "where nitrate concentrations in water sources exceed or are at risk of exceeding the limit of 50 mg/l in EC Drinking Water Directive 80/778" (see map). "The aim of the scheme would be to control the entry of nitrate from agricultural land into water sources."

The NSAs would not be intended to preclude other ways of reducing nitrate levels, such as water treatment or blending.

Powers enabling the Government to establish the areas were tabled yesterday in the form of an amendment to the Water Bill, currently in Committee in the House of Lords, which deals with the privatisation of water supply.

That Bill provides for the establishment of an independent regulatory body, the National Rivers Authority, which will be set up in the autumn and will then tender advice on the extent of the new NSAs. The Ministry of Agriculture and the DoE jointly designate the areas, which will then be the subject of local consultation.

The scheme as outlined in yesterday's document has three principal features:

• Measures which will not carry compensation but which involve an intensive advisory campaign among farmers to induce them to follow good agricultural practices, such as not using fertiliser or manure

per cent, while the total area under silage has risen from 80,000 to 100,000 hectares.

On the advice of former president Nyere's, privatisation of some estates was arranged during 1986 and 1987, attracting considerable interest from foreign investors.

Both private and public sectors have now launched replanting campaigns which aim to replace the private sector's loss of trees. Private replanting, however, point to the mismanagement of nationalised estates and marketing inefficiencies.

"One of the main reasons why the silage industry declined was the single channel marketing system through the TSA," says Mr Karimjee. "During those years our estates were being financed by depreciation of our assets."

Processing equipment, much of it installed in the 1940s, simply broke down and could not be replaced because of lack of foreign exchange. Annual replanting fell from 10 per cent of estate area to just 3

effectiveness of a range of different measures in lowering nitrate levels.

The document states that NSAs would be established in areas "where nitrate concentrations in water sources exceed or are at risk of exceeding the limit of 50 mg/l in EC Drinking Water Directive 80/778" (see map). "The aim of the scheme would be to control the entry of nitrate from agricultural land into water sources."

The NSAs would not be intended to preclude other ways of reducing nitrate levels, such as water treatment or blending.

Powers enabling the Government to establish the areas were tabled yesterday in the form of an amendment to the Water Bill, currently in Committee in the House of Lords, which deals with the privatisation of water supply.

That Bill provides for the establishment of an independent regulatory body, the National Rivers Authority, which will be set up in the autumn and will then tender advice on the extent of the new NSAs. The Ministry of Agriculture and the DoE jointly designate the areas, which will then be the subject of local consultation.

The scheme as outlined in yesterday's document has three principal features:

• Measures which will not carry compensation but which involve an intensive advisory campaign among farmers to induce them to follow good agricultural practices, such as not using fertiliser or manure

per cent, while the total area under silage has risen from 80,000 to 100,000 hectares.

On the advice of former president Nyere's, privatisation of some estates was arranged during 1986 and 1987, attracting considerable interest from foreign investors.

Both private and public sectors have now launched replanting campaigns which aim to replace the private sector's loss of trees. Private replanting, however, point to the mismanagement of nationalised estates and marketing inefficiencies.

"One of the main reasons why the silage industry declined was the single channel marketing system through the TSA," says Mr Karimjee. "During those years our estates were being financed by depreciation of our assets."

Processing equipment, much of it installed in the 1940s, simply broke down and could not be replaced because of lack of foreign exchange. Annual replanting fell from 10 per cent of estate area to just 3

effectiveness of a range of different measures in lowering nitrate levels.

The document states that NSAs would be established in areas "where nitrate concentrations in water sources exceed or are at risk of exceeding the limit of 50 mg/l in EC Drinking Water Directive 80/778" (see map). "The aim of the scheme would be to control the entry of nitrate from agricultural land into water sources."

The NSAs would not be intended to preclude other ways of reducing nitrate levels, such as water treatment or blending.

Powers enabling the Government to establish the areas were tabled yesterday in the form of an amendment to the Water Bill, currently in Committee in the House of Lords, which deals with the privatisation of water supply.

That Bill provides for the establishment of an independent regulatory body, the National Rivers Authority, which will be set up in the autumn and will then tender advice on the extent of the new NSAs. The Ministry of Agriculture and the DoE jointly designate the areas, which will then be the subject of local consultation.

The scheme as outlined in yesterday's document has three principal features:

• Measures which will not carry compensation but which involve an intensive advisory campaign among farmers to induce them to follow good agricultural practices, such as not using fertiliser or manure

per cent, while the total area under silage has risen from 80,000 to 100,000 hectares.

On the advice of former president Nyere's, privatisation of some estates was arranged during 1986 and 1987, attracting considerable interest from foreign investors.

Both private and public sectors have now launched replanting campaigns which aim to replace the private sector's loss of trees. Private replanting, however, point to the mismanagement of nationalised estates and marketing inefficiencies.

"One of the main reasons why the silage industry declined was the single channel marketing system through the TSA," says Mr Karimjee. "During those years our estates were being financed by depreciation of our assets."

Processing equipment, much of it installed in the 1940s, simply broke down and could not be replaced because of lack of foreign exchange. Annual replanting fell from 10 per cent of estate area to just 3

effectiveness of a range of different measures in lowering nitrate levels.

The document states that NSAs would be established in areas "where nitrate concentrations in water sources exceed or are at risk of exceeding the limit of 50 mg/l in EC Drinking Water Directive 80/778" (see map). "The aim of the scheme would be to control the entry of nitrate from agricultural land into water sources."

The NSAs would not be intended to preclude other ways of reducing nitrate levels, such as water treatment or blending.

Powers enabling the Government to establish the areas were tabled yesterday in the form of an amendment to the Water Bill, currently in Committee in the House of Lords, which deals with the privatisation of water supply.

That Bill provides for the establishment of an independent regulatory body, the National Rivers Authority, which will be set up in the autumn and will then tender advice on the extent of the new NSAs. The Ministry of Agriculture and the DoE jointly designate the areas, which will then be the subject of local consultation.

effectiveness of a range of different measures in lowering nitrate levels.

The document states that NSAs would be established in areas "where nitrate concentrations in water sources exceed or are at risk of exceeding the limit of 50 mg/l in EC Drinking Water Directive 80/778" (see map). "The aim of the scheme would be to control the entry of nitrate from agricultural land into water sources."

The NSAs would not be intended to preclude other ways of reducing nitrate levels, such as water treatment or blending.

Powers enabling the Government to establish the areas were tabled yesterday in the form of an amendment to the Water Bill, currently in Committee in the House of Lords, which deals with the privatisation of water supply.

That Bill provides for the establishment of an independent regulatory body, the National Rivers Authority, which will be set up in the autumn and will then tender advice on the extent of the new NSAs. The Ministry of Agriculture and the DoE jointly designate the areas, which will then be the subject of local consultation.

The scheme as outlined in yesterday's document has three principal features:

• Measures which will not carry compensation but which involve an intensive advisory campaign among farmers to induce them to follow good agricultural practices, such as not using fertiliser or manure

per cent, while the total area under silage has risen from 80,000 to 100,000 hectares.

On the advice of former president Nyere's, privatisation of some estates was arranged during 1986 and 1987, attracting considerable interest from foreign investors.

Both private and public sectors have now launched replanting campaigns which aim to replace the private sector's loss of trees. Private replanting, however, point to the mismanagement of nationalised estates and marketing inefficiencies.

"One of the main reasons why the silage industry declined was the single channel marketing system through the TSA," says Mr Karimjee. "During those years our estates were being financed by depreciation of our assets."

Processing equipment, much of it installed in the 1940s, simply broke down and could not be replaced because of lack of foreign exchange. Annual replanting fell from 10 per cent of estate area to just 3

effectiveness of a range of different measures in lowering nitrate levels.

The document states that NSAs would be established in areas "where nitrate concentrations in water sources exceed or are at risk of exceeding the limit of 50 mg/l in EC Drinking Water Directive 80/778" (see map). "The aim of the scheme would be to control the entry of nitrate from agricultural land into water sources."

The NSAs would not be intended to preclude other ways of reducing nitrate levels, such as water treatment or blending.

Powers enabling the Government to establish the areas were tabled yesterday in the form of an amendment to the Water Bill, currently in Committee in the House of Lords, which deals with the privatisation of water supply.

That Bill provides for the establishment of an independent regulatory body, the National Rivers Authority, which will be set up in the autumn and will then tender advice on the extent of the new NSAs. The Ministry of Agriculture and the DoE jointly designate the areas, which will then be the subject of local consultation.

The scheme as outlined in yesterday's document has three principal features:

• Measures which will not carry compensation but which involve an intensive advisory campaign among farmers to induce them to follow good agricultural practices, such as not using fertiliser or manure

per cent, while the total area under silage has risen from 80,000 to 100,000 hectares.

On the advice of former president Nyere's, privatisation of some estates was arranged during 1986 and 1987, attracting considerable interest from foreign investors.

Both private and public sectors have now launched replanting campaigns which aim to replace the private sector's loss of trees. Private replanting, however, point to the mismanagement of nationalised estates and marketing inefficiencies.

"One of the main reasons why the silage industry declined was the single channel marketing system through the TSA," says Mr Karimjee. "During those years our estates were being financed by depreciation of our assets."

Processing equipment, much of it installed in the 1940s, simply broke down and could not be replaced because of lack of foreign exchange. Annual replanting fell from 10 per cent of estate area to just 3

effectiveness of a range of different measures in lowering nitrate levels.

The document states that NSAs would be established in areas "where nitrate concentrations in water sources exceed or are at risk of exceeding the limit of 50 mg/l in EC Drinking Water Directive 80/778" (see map). "The aim of the scheme would be to control the entry of nitrate from agricultural land into water sources."

The NSAs would not be intended to preclude other ways of reducing nitrate levels, such as water treatment or blending.

Powers enabling the Government to establish the areas were tabled yesterday in the form of an amendment to the Water Bill, currently in Committee in the House of Lords, which deals with the privatisation of water supply.

That Bill provides for the establishment of an independent regulatory body, the National Rivers Authority, which will be set up in the autumn and will then tender advice on the extent of the new NSAs. The Ministry of Agriculture and the DoE jointly designate the areas, which will then be the subject of local consultation.

Coffee prices soar amid panic buying

By David Blackwell

PANIC COVERING OF short positions sent robust coffee futures prices soaring on the London market yesterday as concern mounted about tight supplies.

The May contract on the London Futures and Options Exchange (Fox), which ended on Monday at £1,210 a tonne, closed at £1,315 a tonne. The dramatic rise in nearby coffee prices dragged the July position closed at £1,449 a tonne, up from £1,127 at Monday's close.

Similar buying panic gripped New York as it opened. Delivery notices against the expiring May contract have been few.

In London tenders against the spot May contract so far total only 887, while uncovered positions on Monday were 7,887.

Exporting country members of the International Coffee Organisation have been under-estimating their quotas, and stocks held by roasters have been falling. But this is not unusual for the time of year.

Mr Brenda Sullivan, coffee analyst with GNI, said the "lot of curious things are happening in this market" - traders with 25 years experience have been perplexed, she said yesterday.

Mr MacGregor acknowledged yesterday that NSAs would be established in areas "where nitrate concentrations in water sources exceed or are at risk of exceeding the limit of 50 mg/l in EC Drinking Water Directive 80/778" (see map). "The aim of the scheme would be to control the entry of nitrate from agricultural land into water sources."

The NSAs would not be intended to preclude other ways of reducing nitrate levels, such as water treatment or blending.

Powers enabling the Government to establish the areas were tabled yesterday in the form of an amendment to the Water Bill, currently in Committee in the House of Lords, which deals with the privatisation of water supply.

That Bill provides for the establishment of an independent regulatory body, the National Rivers Authority, which will be set up in the autumn and will then tender advice on the extent of the new NSAs. The Ministry of Agriculture and the DoE jointly designate the areas, which will then be the subject of local consultation.

The scheme as outlined in yesterday's document has three principal features:

• Measures which will not carry compensation but which involve an intensive advisory campaign among farmers to induce them to follow good agricultural practices, such as not using fertiliser or manure

per cent, while the total area under silage has risen from 80,000 to 100,000 hectares.

On the advice of former president Nyere's, privatisation of some estates was arranged during 1986 and 1987, attracting considerable interest from foreign investors.

Both private and public sectors have now launched replanting campaigns which aim to replace the private sector's loss of trees. Private replanting, however, point to the mismanagement of nationalised estates and marketing inefficiencies.

"One of the main reasons why the silage industry declined was the single channel marketing system through the TSA," says Mr Karimjee. "During those years our estates were being financed by depreciation of our assets."

Processing equipment, much of it installed in the 1940s, simply broke down and could not be replaced because of lack of foreign exchange. Annual replanting fell from 10 per cent of estate area to just 3

effectiveness of a range of different measures in lowering nitrate levels.

The document states that NSAs would be established in areas "where nitrate concentrations in water sources exceed or are at risk of exceeding the limit of 50 mg/l in EC Drinking Water Directive 80/778" (see map). "The aim of the scheme would be to control the entry of nitrate from agricultural land into water sources."

The NSAs would not be intended to preclude other ways of reducing nitrate levels, such as water treatment or blending.

Powers enabling the Government to establish the areas were tabled yesterday in the form of an amendment to the Water Bill, currently in Committee in the House of Lords, which deals with the privatisation of water supply.

That Bill provides for the establishment of an independent regulatory body, the National Rivers Authority, which will be set up in the autumn and will then tender advice on the extent of the new NSAs. The Ministry of Agriculture and the DoE jointly designate the areas, which will then be the subject of local consultation.

The scheme as outlined in yesterday's document has three principal features:

• Measures which will not carry compensation but which involve an intensive advisory campaign among farmers to induce them to follow good agricultural practices, such as not using fertiliser or manure

per cent, while the total area under silage has risen from 80,000 to 100,000 hectares.

On the advice of former president Nyere's, privatisation of some estates was arranged during 1986 and 1987, attracting considerable interest from foreign investors.

Both private and public sectors have now launched replanting campaigns which aim to replace the private sector's loss of trees. Private replanting, however, point to the mismanagement of nationalised estates and marketing inefficiencies.

"One of the main reasons why the silage industry declined was the single channel marketing system through the TSA," says Mr Karimjee. "During those years our estates were being financed by depreciation of our assets."

Processing equipment, much of it installed in the 1940s, simply broke down and could not be replaced because of lack of foreign exchange. Annual replanting fell from 10 per cent of estate area to just 3

Institute sees uranium industry 'on the road to recovery'

By Kenneth Gooding, Mining Correspondent

THE PRICE of uranium has fallen to depths never seen since spot prices were first published but industry executives and some natural resources analysts believe the uranium industry is on the verge of recovery.

There are even some suggestions that uranium might be in short supply in 1990-91.

Observers point in particular to growing awareness of the serious climatic problems caused by the increased combustion of fossil fuels and the so-called "greenhouse effect."

Mr Roy Lloyd, chairman of the Uranium Institute, says in a foreword to the Institute's latest publication "that no source of energy is totally void of environmental impairment or without some risk to public safety."

He suggests that the world's potential hydro-electricity supplies are almost fully exploited and the only serious alternatives, if the world is to have the power it demands, are coal and nuclear.

The concerns which the public has over the generation of electricity from uranium are all too familiar, he adds. "On the other hand, the burning of coal and other fossil fuels has led to serious international concern about acid rain, the greenhouse effect and damage to the ozone layer. This latter concern is now coming into focus."

Mr Lloyd says the industry has been getting mixed signals

Uranium production

1989-90 estimate (t/annum)

Country	1989-90 estimate (t/annum)
USA	10,000
Canada	10,000
France	10,000
UK	10,000
Other	10,000

Source: Uranium Institute

In the past year - installed gross nuclear power capacity increased by 7.5 per cent in the year to June, 1988, but new reactor orders were virtually non-existent. However, he dismisses the idea that the industry is due for further stagnation and decline and says: "I believe our industry is on the road to recovery and that we could well be on the verge of revitalisation."

Shearson Lehman Hutton's London metals and mining team, has arrived at the same conclusion. "We believe the uranium market is at its nadir

and now is the time to take strategic (shareholding) positions in uranium producers," says Shearson's weekly mining review.

"Whether we like it or not, the inevitable rise in global uranium prices and the impact that will have on local environment and agriculture will force us all to accept more nuclear plants," it suggests.

The review says the collapse in the uranium price has been caused by the reluctance of utilities to enter into long-term contracts in which considerable premiums are paid over the spot price. "They are prepared to let stock levels deplete and, if necessary, purchase on the spot market."

Mr Philip Crowson, head of the economics department at the RTZ Corporation, a major uranium producer, suggests in the Uranium Institute's book that, for all practical purposes, the industry probably is operating much closer to the limits of effective capacity than available data might suggest.

"When the uranium market finally turns, there will doubtless be the same initial surprise and disbelief as greeted the recovery of base metals in 1987. Yet (analysis of the available data) strongly suggests that a turn is on the way, and for a combination of strictly economic reasons." "Uranium and Nuclear Energy 1988", £50 or \$100, from the Uranium Institute, 68 Knightsbridge, London SW1X 7LT.

joint ISO and IWC meeting today would be considering various options. France has offered subsidies of FF 30m over 10 years for a move to Paris, while the Dutch have offered FF 4.5m for Amsterdam. Both he and Mr Alfredo Ricart of the ISO have visited both cities.

Mr Saxon Tabe, chairman of the London Futures and Options Exchange (Fox), fears that if either organisation leaves, the cocoa and coffee organisations could soon follow.

WEEKLY METALS PRICES

All prices as supplied by Metal Bulletin (last week's prices in brackets).

ANTIMONY: European free market, 99.6 per cent, \$ per tonne, in warehouse, 1,950-2,025 (2,000-2,055).

BISMUTH: European free market, min. 99.99 per cent, \$ per lb, in warehouse, 6,000-6,200 (6,000-6,200).

CADMIUM: European free market, min. 99.5 per cent, \$ per lb, in warehouse, 3,650-3,700 (3,650-3,700).

COBALT: European free market, 99.5 per cent, \$ per lb, in warehouse, 7,400-7,600 (7,400-7,600).

MERCURY: European free market, min. 99.99 per cent, \$ per lb, in warehouse, 250-275 (250-275).

MOLYBDENUM: European free market, min. 99 per cent, \$ per lb, in warehouse, 1,100-1,150 (1,100-1,150).

NICKEL: European free market, min. 99.5 per cent, \$ per lb, in warehouse, 1,100-1,150 (1,100-1,150).

PLATINUM: European free market, min. 99.5 per cent, \$ per lb, in warehouse, 1,100-1,150 (1,100-1,150).

ROSEMARY: European free market, min. 99.5 per cent, \$ per lb, in warehouse, 1,100-1,150 (1,100-1,150).

SILVER: European free market, min. 99.5 per cent, \$ per lb, in warehouse, 1,100-1,150 (1,100-1,150).

TUNGSTEN: European free market, min. 99.5 per cent, \$ per lb, in warehouse, 1,100-1,150 (1,100-1,150).

Vanadium: European free market, min. 99.5 per cent, \$ per lb, in warehouse, 1,100-1,150 (1,100-1,150).

ZINC: European free market, min. 99.5 per cent, \$ per lb, in warehouse, 1,100-1,150 (1,100-1,150).

Other metals prices available on request.

Source: Metal Bulletin, London.

Prices are subject to change without notice.

For more information, contact Metal Bulletin.

Telephone: 01-235 1234.

Telex: 235 1234.

Post: 235 1234.

Fax: 235 1234.

Internet: 235 1234.

World Wide Web: 235 1234.

Electronic Mail: 235 1234.

Search Engines: 235 1234.

Directories: 235 1234.

News Services: 235 1234.

Press Releases: 235 1234.

Press Kits: 235 1234.

Press Conferences: 235 1234.

Press Interviews: 235 1234.

Press Photographs: 235 1234.

Press Videos: 235 1234.

Press Audio: 235 1234.

Press Graphics: 235 1234.

Press Illustrations: 235 1234.

Shares off the top as pound weakens

[illegible][illegible]

On Gold Fields	1,000	329	41	Long Securities	682	362	Investment	465	397	42	Wmwy	388	2034
----------------	-------	-----	----	-----------------	-----	-----	------------	-----	-----	----	------	-----	------

disposals," said one aggrieved trader.

Among retailers Asda were again heavily traded, closing steady at 165p on turnover of nearly 5m shares as strong US demand reappeared after lunchtime. Second-line Normans Group improved a penny to 60½p after broker Stock Beech successfully placed Sir John's 1.4m shares at 40p stake (held through IFC Securities) in institutional hands. The 5.8m shares were sold around the 60p level, said company sources.

Lucas Industries eased into a bid around 200p, with shares at 62½p-a share only to recover later and close with lit-

tion division to management saw the shares rise 3 to 153p. Several researchers balked at the terms of the disposal which caused Mr John Kenny of BZW to warn: "The advance in the share price was based more on relief than the structure of the deal." Boase Massimi Pollitt advanced late to 338p, up 7, after modest purchases by a leasing house.

As a result, a major property company is looking to take over or link up with a developer helped Imry Merchant and Greycoat race ahead in early trading. Both fall into the latter category and Imry in particular has been surrounded by bid speculation for some

There was also good demand for Speywhack, which rose 5 to 340p in the wake of positive reports from brokers Smith New Court and Citicorp Scriven George Vickers.

Aitch Holdings dived 6 to 24p after revealing depressing 14-month results. Frost Group resumed the recent advance, gaining 9 further to 300p, and speculation arose of takeover possibilities.

The oil and gas sector was pre-occupied with thoughts about tomorrow's first quarter results from BP and Shell and tended to ignore the good railings in crude oil prices.

nar (294p) firmed on the end of the storemen's strike, Bunzl's sale of its transporta-

505p after, touching 510p and Imry closed up 7 at 465p after 474p.

including FT-Actuaries Share Index and London Traded Options, Page 33

Following the merger with Holmens Bruk AB and AB Iggesunds Bruk, the MoDo group is one of the largest

The group has its own powerful marketing and sales organizations (marketing companies, paper merchants, distribution terminals, etc) in Western Europe and the United States as well as agents in many other countries.

groups in the world active solely in the forest industry. The business is focused on the production and sale of wood-free fine papers, wood-containing printing pulp. In addition, the group owns timber products, packages and plastic sacks and turnover amounted to

is reflected in the large number of marketing companies, merchanting companies, and production facilities in the EC market."

 Attach your business card or please print.

and below.
 ies:
 FV MoDo
 DEN
 SANDVIK

Name _____
 Title _____
 Company _____
 Address _____
 Country _____
 Swedish Annual Report Promotion,
 Box 10020, S-100 55 Stockholm, Sweden.

EDEN ANNUAL REPORT INDEX 1989

**AUTHORISED
UNIT TRUSTS**

457 12.77
 461 12.70
 465 12.63
 469 12.56
 473 12.49
 477 12.42
 481 12.35
 485 12.28
 489 12.21
 493 12.14
 497 12.07
 501 12.00
 505 11.93
 509 11.86
 513 11.79
 517 11.72
 521 11.65
 525 11.58
 529 11.51
 533 11.44
 537 11.37
 541 11.30
 545 11.23
 549 11.16
 553 11.09
 557 11.02
 561 10.95
 565 10.88
 569 10.81
 573 10.74
 577 10.67
 581 10.60
 585 10.53
 589 10.46
 593 10.39
 597 10.32
 601 10.25
 605 10.18
 609 10.11
 613 10.04
 617 9.97
 621 9.90
 625 9.83
 629 9.76
 633 9.69
 637 9.62
 641 9.55
 645 9.48
 649 9.41
 653 9.34
 657 9.27
 661 9.20
 665 9.13
 669 9.06
 673 8.99
 677 8.92
 681 8.85
 685 8.78
 689 8.71
 693 8.64
 697 8.57
 701 8.50
 705 8.43
 709 8.36
 713 8.29
 717 8.22
 721 8.15
 725 8.08
 729 8.01
 733 7.94
 737 7.87
 741 7.80
 745 7.73
 749 7.66
 753 7.59
 757 7.52
 761 7.45
 765 7.38
 769 7.31
 773 7.24
 777 7.17
 781 7.10
 785 7.03
 789 6.96
 793 6.89
 797 6.82
 801 6.75
 805 6.68
 809 6.61
 813 6.54
 817 6.47
 821 6.40
 825 6.33
 829 6.26
 833 6.19
 837 6.12
 841 6.05
 845 5.98
 849 5.91
 853 5.84
 857 5.77
 861 5.70
 865 5.63
 869 5.56
 873 5.49
 877 5.42
 881 5.35
 885 5.28
 889 5.21
 893 5.14
 897 5.07
 901 5.00
 905 4.93
 909 4.86
 913 4.79
 917 4.72
 921 4.65
 925 4.58
 929 4.51
 933 4.44
 937 4.37
 941 4.30
 945 4.23
 949 4.16
 953 4.09
 957 4.02
 961 3.95
 965 3.88
 969 3.81
 973 3.74
 977 3.67
 981 3.60
 985 3.53
 989 3.46
 993 3.39
 997 3.32
 1001 3.25
 1005 3.18
 1009 3.11
 1013 3.04
 1017 2.97
 1021 2.90
 1025 2.83
 1029 2.76
 1033 2.69
 1037 2.62
 1041 2.55
 1045 2.48
 1049 2.41
 1053 2.34
 1057 2.27
 1061 2.20
 1065 2.13
 1069 2.06
 1073 1.99
 1077 1.92
 1081 1.85
 1085 1.78
 1089 1.71
 1093 1.64
 1097 1.57
 1101 1.50
 1105 1.43
 1109 1.36
 1113 1.29
 1117 1.22
 1121 1.15
 1125 1.08
 1129 1.01
 1133 0.94
 1137 0.87
 1141 0.80
 1145 0.73
 1149 0.66
 1153 0.59
 1157 0.52
 1161 0.45
 1165 0.38
 1169 0.31
 1173 0.24
 1177 0.17
 1181 0.10
 1185 0.03
 1189 0.00
 1193 0.00
 1197 0.00
 1201 0.00
 1205 0.00
 1209 0.00
 1213 0.00
 1217 0.00
 1221 0.00
 1225 0.00
 1229 0.00
 1233 0.00
 1237 0.00
 1241 0.00
 1245 0.00
 1249 0.00
 1253 0.00
 1257 0.00
 1261 0.00
 1265 0.00
 1269 0.00
 1273 0.00
 1277 0.00
 1281 0.00
 1285 0.00
 1289 0.00
 1293 0.00
 1297 0.00
 1301 0.00
 1305 0.00
 1309 0.00
 1313 0.00
 1317 0.00
 1321 0.00
 1325 0.00
 1329 0.00
 1333 0.00
 1337 0.00
 1341 0.00
 1345 0.00
 1349 0.00
 1353 0.00
 1357 0.00
 1361 0.00
 1365 0.00
 1369 0.00
 1373 0.00
 1377 0.00
 1381 0.00
 1385 0.00
 1389 0.00
 1393 0.00
 1397 0.00
 1401 0.00
 1405 0.00
 1409 0.00
 1413 0.00
 1417 0.00
 1421 0.00
 1425 0.00
 1429 0.00
 1433 0.00
 1437 0.00
 1441 0.00
 1445 0.00
 1449 0.00
 1453 0.00
 1457 0.00
 1461 0.00
 1465 0.00
 1469 0.00
 1473 0.00
 1477 0.00
 1481 0.00
 1485 0.00
 1489 0.00
 1493 0.00
 1497 0.00
 1501 0.00
 1505 0.00
 1509 0.00
 1513 0.00
 1517 0.00
 1521 0.00
 1525 0.00
 1529 0.00
 1533 0.00
 1537 0.00
 1541 0.00
 1545 0.00
 1549 0.00
 1553 0.00
 1557 0.00
 1561 0.00
 1565 0.00
 1569 0.00
 1573 0.00
 1577 0.00
 1581 0.00
 1585 0.00
 1589 0.00
 1593 0.00
 1597 0.00
 1601 0.00
 1605 0.00
 1609 0.00
 1613 0.00
 1617 0.00
 1621 0.00
 1625 0.00
 1629 0.00
 1633 0.00
 1637 0.00
 1641 0.00
 1645 0.00
 1649 0.00
 1

0.6	1.2800F
0.4	0.5 5.23F
0.3	0.1 1.72F
0.2	0.02 1.44
0.1	0.4 0.23
0.05	0.22 0.32
0.02	0.31 1.66
0.01	0.20 0.63
0.005	0.03 1.44
0.002	0.05 0.63
0.001	0.02 0.00

0905H
032725
030013
033113
033044

000H
2450161
111270
141270
02914
02914
5463434
03114
02114
0821
0221
02208
07208
071501
022501

03	1.12
093	1.12
27	0.56
48	2.49
11	7.75
38	7.19
21	4.44
35	4.44
0.2	-
22	-
31	0.53
45	0.53
0.4	2.34
0.4	2.34
0.4	2.34
0.4	2.07
0.4	2.07

2 6.56
 2 6.36
 2 6.25
 05 2.74
 18 0.79
 18 0.79
 17 0.00
 26 0.00
 14 4.01
 2 2 0.00
 2 2 0.00
 0 4 0.00
 0 7 5.56
 2 1 87
 3 1.54
 20 4.93
 1 68
 0 8 1.08
 6 1.98
 200F
 28 39.32
 211

27	1.99
27	1.99
33	2.64
33	2.64
...	1.85
...	1.85
F	
93	7262
87	1.12
09	1.12
07	0.60
37	0.00
46	0.00
67	0.00
19	2.80
20	2.80
38	0.5
08	0.02
35	0.17
35	0.17
23	0.67

[illegible]

17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 32 33 34 35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50 51 52 53 54 55 56 57 58 59 60 61 62 63 64 65 66 67 68 69 70 71 72 73 74 75 76 77 78 79 80 81 82 83 84 85 86 87 88 89 90 91 92 93 94 95 96 97 98 99 100

764400
301.96
373574
20.94
072.04
177.00
797.00
111
-
-5.93
013.95
048
302.96
112.06
221
-
F
340033
291.81
111

37 5966
52.59
38.56
34.5544
94.61
4.086.1
1.4
2.1
1.0
4.7
8.1
2.0
4.4
6.1
5.4

28
17
91
11
75
11
02
91
61

HP
51551
1000
1060
1010
1040
1030

74004
2475
41131

9432
2430

43132
10.90
115.77
-40.00
OF
87511
12.89

[illegible]

t_R

● Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-925-2128

hollis

LONDON SHARE SERVICE

[illegible][illegible]

● Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help desk on 01-925-2128

INDUSTRIALS (Miscel.)—Contd.

[illegible]

होलिसेटो

LONDON SHARE SERVICE

• Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help desk on 01-925-2128

INSURANCES - Cont'd

1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984	983	982	981	980	979	978	977	976	975	974	973	972	971	970	969	968	967	966	965	964	963	962	961	960	959	958	957	956	955	954	953	952	951	950	949	948	947	946	945	944	943	942	941	940	939	938	937	936	935	934	933	932	931	930	929	928	927	926	925	924	923	922	921	920	919	918	917	916	915	914	913	912	911	910	909	908	907	906	905	904	903	902	901	900	899	898	897	896	895	894	893	892	891	890	889	888	887	886	885	884	883	882	881	880	879	878	877	876	875	874	873	872	871	870	869	868	867	866	865	864	863	862	861	860	859	858	857	856	855	854	853	852	851	850	849	848	847	846	845	844	843	842	841	840	839	838	837	836	835	834	833	832	831	830	829	828	827	826	825	824	823	822	821	820	819	818	817	816	815	814	813	812	811	810	809	808	807	806	805	804	803	802	801	800	799	798	797	796	795	794	793	792	791	790	789	788	787	786	785	784	783	782	781	780	779	778	777	776	775	774	773	772	771	770	769	768	767	766	765	764	763	762	761	760	759	758	757	756	755	754	753	752	751	750	749	748	747	746	745	744	743	742	741	740	739	738	737	736	735	734	733	732	731	730	729	728	727	726	725	724	723	722	721	720	719	718	717	716	715	714	713	712	711	710	709	708	707	706	705	704	703	702	701	700	699	698	697	696	695	694	693	692	691	690	689	688	687	686	685	684	683	682	681	680	679	678	677	676	675	674	673	672	671	670	669	668	667	666	665	664	663	662	661	660	659	658	657	656	655	654	653	652	651	650	649	648	647	646	645	644	643	642	641	640	639	638	637	636	635	634	633	632	631	630	629	628	627	626	625	624	623	622	621	620	619	618	617	616	615	614	613	612	611	610	609	608	607	606	605	604	603	602	601
------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----

مِلَّةٌ اَحَدُ الْاَصْلِ

[illegible]

4pm prices May 9

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

[illegible]

Continued on Page 40

OVER-THE-COUNTER

[illegible]

Have your F.T. hand delivered

AMERICA

Dow sticks to narrow trading range

Wall Street

WITH the focus on the Treasury's quarterly refunding and international currency policy dominating attention in the bond and foreign exchange markets, the equity market traded in a narrow range yesterday and registered its eighth consecutive daily decline, writes Janet Bush in New York.

The Dow Jones Industrial Average closed 5.13 points lower at 2,371.33 on sluggish volume of 150m shares, only slightly more active than the 135m shares which changed hands on Monday.

The Dow tried to rally at the opening and after an hour of trading stood more than six points higher. However, it could not sustain this advance and slipped back into negative territory soon afterwards. Yesterday's dull performance was somewhat disappointing as traders are now beginning to look for the market to bounce after a string of seven consecutive daily declines.

In the last eight sessions, the Dow has fallen by more than 47 points, representing a steady, but very gradual decline in relatively low volume.

Market historians were

pointing out yesterday that the last run of eight declines came in August 1982 which marked the beginning of the five-year bull market of the 1980s.

Nobody was predicting that history is about to repeat itself. There are a number of uncertainties facing the equity market, notably the perennial debate about whether the US Federal Reserve can engineer a soft landing for the economy with gradually slowing growth and controlled inflation.

The economic readings of the economy suggest that the manufacturing sector remains robust but the consumer is slowing down - a more favourable conjunction of economic growth at least for the trade balance. However, there is still a great deal of concern about the health of the economy, limiting the scope for any easing in monetary policy.

Against the background of Friday's worrying wages figures and the large Bethlehem Steel pay agreement with steelworkers, Friday's producer prices added to the April assumes even more importance than usual.

The market could continue to move in a very tight range for the rest of the week until the PPI is released. One hint that the market may be about

to rally is that technology issues, which are normally among the most volatile, held up well on Monday.

Mr Newton Zinder of Shearson Lehman Hutton noted that traders often gravitate to more volatile issues when they suspect that a rally is about to occur.

US bond prices slumped a full point yesterday amid concerns about this week's quarterly refunding. The three-year auction went reasonably well but bond traders started selling heavily as soon as it was completed. There is a view that Japanese investors are worried about the dollar peaking at current levels and about Friday's producer prices figures.

Technology stocks did well. Motorola added 5/8 to 47 1/2. Hewlett-Packard rose 3/4 to 64 and Apple Computer gained 3/4 to 42 1/2.

Among featured individual stocks, NWA, the holding company for Northwest Airlines, dropped 3/4 to 10 1/4 after news that the airline is thinking about marking an offer for its competitor at NWA's request. Pan Am added 3/4 to \$6.

Hilton Hotels rose 1/4 to 34 1/4 after news that a court had approved a settlement giving its chairman sole voting

control over about 25 per cent of the shares.

Millicom jumped 3/4 to \$42 on the over-the-counter market, adding to its gain on Monday of \$10 1/4. Bear Stearns started trading the company, gave a buy recommendation and said that its assets might be worth \$96 a share in 1990.

Avon Products fell 1/4 to \$36 1/2 after the company filed suit against Mr Irwin Jacobs and Amway who have said they might seek control of the company.

Canada

IN A TRENDLESS and quiet market Toronto share prices dropped across the board.

The composite index fell 11.02 to 5683.53 as declines out-numbered gains. The TSX ended the day on 17.7m shares valued at C\$226.5m.

American Barrick rose C\$3 to C\$23 1/2 on announcing an increased dividend late in the day.

Hamlo Gold Mines dropped C\$2 to C\$12 1/2 after it reported slower first quarter earnings growth.

Power Financial bucked the trend and climbed C\$3 to C\$19 1/2 after announcing an extra dividend and higher first quarter earnings.

Spanish bulls lead turnover charge

Jacqueline Moore examines increasing activity on the Continent

APRIL showered good fortune on most European bourses, with volumes increasing throughout the Continent and many stock market indices hitting year, or even all-time, highs.

The most spectacular improvement was in Spain, where turnover shot up by 43.7 per cent over March to make it the bolse's busiest month so far this year. About Ptas515.8bn (\$4.36bn) worth of shares were traded - a jump of 20 per cent over April last year.

Spain had a lot of catching-up to do in April, while other European bourses were picking up at the end of last year and the beginning of this. The Spanish market was dull and drifting lower. A combination of fast economic growth, high liquidity and the approach of the privatisation of oil group Repsol, however, resurrected interest in the stock market.

Both foreign and domestic investors returned, propelling Madrid to year highs in the first week of April and keeping activity strong for most of the month.

Another bourse apparently taken with spring fever was Germany, where turnover rose 28.9 per cent over the previous

EUROPEAN EQUITIES TURNOVER

Monthly total in local currencies (bn)				
Source	April '89	March '89	Feb '89	Jan '89
Belgium	59.0	55.6	69.3	72.4
France	74.0	66.0	82.0	124.0
Germany	95.4	74.0	72.9	102.5
Italy	13,925.6	13,943.2	16,697.6	17,268.4
Netherlands	17.3	14.9	13.7	17.4
Spain	515.8	353.9	345.0	367.6
Switzerland	16.2	15.0	15.6	16.5

Volumes represent purchases and sales. Swiss and Belgian data calculated. Italian data adjusted to include off-market trading. Source: County NatWest WoodMac

month. At DM96.4bn, volume was almost triple the DM33.2bn of April 1988.

The rush of activity coincided with a series of year highs on the FAZ and DAX indices - the FAZ ended the month 23 points, or nearly 4 per cent, higher. Volume grew as international and foreign buyers looked beyond the main stocks to a wider range, especially to the machinery and steel sectors, said one analyst. Turnover in MAN, Mannesmann, Hoesch, Thyssen and Metallgesellschaft had all improved, he said. There was also a surge of interest in second-line stocks, as investor confidence grew.

Another influence on Ger-

man volumes was the prospective scrapping of the 10 per cent withholding tax on bond investments, which was eventually confirmed on April 27.

The market saw some of its heaviest daily trading totals since the global crash, hitting DM7.26bn on April 13.

The Netherlands had its most active month for over a year, rising 19.5 per cent over March and almost doubling compared with the previous April. The market had a run of year highs in the first half of the month, although activity tailed off in the second half. Speculative buying and corporate stories lay behind much of the liveliness.

France was also bustling

compared with March, rising 12.1 per cent - a leap of 42.3 per cent over April last year. After touching a number of 1988 peaks, the CAC General index hit several all-time highs mid-month.

As usual in France, company news and views caused most of the excitement with, for example, CGE announcing merger terms for subsidiaries Alstom and Alcatel. Matra withdrawing from its expensive football sponsorship, Carmand planning to merge with MB Group, and Casino and Galeries Lafayette at the centre of takeover and stake-building talk.

The increase in turnover in Switzerland and Belgium was less marked than in most European markets. Switzerland rose an estimated 8 per cent over its revised March figure, while Belgium gained 4.2 per cent - a jump of 51.7 per cent on the same month last year. The smallest April improvement, however, was recorded by Italy, which was only 0.6 per cent busier than in March. Italy has been one of the worst performing and quietest of the leading markets of late, with political instability and balance of payments problems dissuading many investors from taking part.

EUROPE

Strong dollar whips up fear of interest rate rise

FEARS of higher interest rates beset most of Europe, as the dollar surged ahead. Madrid was again the exception, hitting another year peak, writes Our Markets Staff.

FRANKFURT suffered widespread declines as the strength of the dollar against the D-Mark raised fears of higher interest rates.

The real-time DAX index dropped 13.56, or 1 per cent, to 1,366.22 and the FAZ, based on midday prices, eased 3.51 to 573.36. Volumes were slightly up on the previous day of DM4.3bn worth of domestic shares traded, with much of the business in second-line stocks.

The dollar rose above the DM1.91 level, reawakening interest rate jitters and sending share prices lower. "The currency market started off," said one analyst, adding that an additional blow was struck when Daimler, the car maker, announced results at the lower end of expectations.

Daimler lost DM12.50 to DM657 after reporting turnover up 3 per cent at DM17bn and forecasting static profits. The market ignored good results from Bayer, the chemicals group, which slipped DM2.70 to DM301.80 after announcing first-quarter profits up 20 per cent.

PARIS was hit by "figures fever" as worry over forthcoming data on domestic and US inflation rates kept trading in the doldrums. Share prices fell and volumes drifted down to the FF1bn level, according to one dealer.

The CAC 40 index fell 4.27 to 1,672.52 and the OMF 50 index eased 1.4 to 476.88. There was also concern over the possibility of higher West German interest rates, given the strength of the dollar, and their likely effect on domestic rates. "There's no great rush to buy stock at the moment," the dealer said. "Everyone's waiting to see what the Bundesbank might do."

Club Med gained ground after rising in London on Monday - when Paris was closed - as London dealers were reportedly caught with short

positions. The stock added FF22 to close at a day's high of FF598, having been quoted at FF590, amid reports of a possible share swap with, or even takeover by, Trusthouse Forte.

Peugeot fell FF25 to FF1,675, with car registration figures confirming a 3 per cent slide in its share of the domestic market.

MADRID made its way to yet another high for the year, with the general index rising 1.61 to 303.76 in spite of scattered profit-taking.

Torras Hostench was a sharp mover after last week's news of a large profits rise, adding 90 points to 2,020 of par. Tabacalera, the tobacco group, climbed 15 to 980.

AMSTERDAM weakened in substantial volumes, although a higher opening on Wall Street lifted prices off their lows. Investors stayed on the sidelines amid interest rate worries, stirred up by the higher dollar. The CBS tendency index dipped 0.5 to 181.6.

Bühmann Tetterode, the paper and packaging group, shed 1/4 to 170.90 after announcing plans for a one-for-10 rights issue and reporting higher first-quarter profits.

It also said it would be having talks shortly with takeover target Ahrend, the office equipment manufacturer, and said it would discontinue its own tissue and toy businesses.

Optimism about first-quarter figures from Royal Dutch, due tomorrow, pushed it 20 cents higher to FF137.60.

MILAN improved a little on Monday's performance but volume, at L97bn worth of shares traded, remained very low. Investors were still discouraged by the declaration of insolvency of two brokers, owned by brothers Messrs Enrico and Gerardo Guigni, within a week.

SOUTH AFRICA

GOLD shares eased slightly as uncertainty continued to cloud the market. Vaal Reefs shed R2 to R319 and Deelkraal slipped 25 cents to R11.25.

There was some scattered interest, which helped the Comit index rise 0.5 to 806.18.

BRUSSELS began the new two weekly trading account on a firm note, buoyed by good company results. The cash market index rose 25.90 to 1,970.67.

Glaverbel, the glass maker, benefited from news of 24 per cent higher annual profits, rising Bfr180 to Bfr4,880.

Insurer AG was unchanged at Bfr8,900, reporting 37.5 per cent higher earnings, largely as expected. Solvay, announcing its purchase of an animal health company in Italy, gained Bfr150 to Bfr14,050.

ZURICH was fairly stagnant, held in check by continuing worries over interest rates, and the Credit Suisse index lost 4.7 to 565.2. Pargesa, which announced 1988 profits little changed from last year, slipped SF20 to SF1,680.

OSLO closed generally mixed, although news that foreign investors have been allowed back into Norway's bond market after a five-year ban lifted bank and insurance shares in busy trading. One analyst said West German investors were showing early interest in the bond market.

The all-share index rose 0.39 to 482.46 in trade worth NKr600m. The central bank's decision to cut its key overnight lending rate by 1/4 point to 10 1/2 per cent had been widely expected and largely discounted by the market.

Norsk Hydro, which struck oil or gas while drilling an exploration well off southern Norway, added 50 ore to NKr169.50.

STOCKHOLM closed slightly lower in dull trading with investors' interest focused on the suspension of Hexagon shares and the company's extra board meeting yesterday. Property company Consolidator later announced it had raised a previous bid of SKr236 to SKr245 for the unlisted Hexagon A share to counter a possible new bid from Axel Johnson last month.

The Affärsvärlden General index dipped 2.5 to 1,138.1.

ASIA PACIFIC

Profit-taking ends six-session Nikkei surge

Tokyo

PROFIT-TAKING won the day as investors turned wary after a six-session run of record highs and share prices fell on a wide front, writes Michiko Nakamoto in Tokyo.

The Nikkei index, which had posted six consecutive record highs and had closed over the 34,000 mark for the first time on Monday, opened the day weaker, as investors became wary of precipitously high prices.

After temporarily regaining some of its early losses, the Nikkei index closed down 103.37 to 34,031.37. The high was 34,174.86 while the low was 33,948.42. Declining stocks at 611 were far ahead of advancing ones at 349 while 137 issues were unchanged.

Turnover dropped to 1bn shares against 1.1bn on Monday. The Topix index of all listed shares fell 5.37 to 2,338.29, but later in the day the ISE/Nikkei 50 index closed up 4.66 to 2,022.33.

Overnight weakness on Wall Street and the yen's recent sharp decline against the dollar were other factors dampening investor enthusiasm on the equity market. Following its year's high on Monday, the dollar rose to a 16-month high for the year of ¥135 yesterday morning. In addition, the Minister of Finance described the dollar's recent upsurge as "undesirable," raising concerns about the effect that a weaker yen could have on inflationary pressures in Japan.

The main factor underlying yesterday's downturn was, however, profit-taking in the face of substantially higher prices. While institutional investors have not given strong support to the market recently, individual investors who have been finding themselves trapped with shares that have risen so high that they are having difficulty going any further, according to Mr Masami Okuma at UBS Phillips & Drew.

Issues that have led the market's gains, such as constructions, chemicals, and electronics, have recently been neglected largely for that reason. Meanwhile, although index-linked trust funds have led to gains in

the Nikkei and Topix indices, buying interest has been unfocused and has tended to be short-lived in any particular sector. Since Monday the move has been mainly to select issues that have lagged the gains in the indices.

Among those that were popular yesterday were electricals, particularly blue chips such as Sony and Toshiba. Some analysts said interest in electricals stemmed from speculation that special investment trust funds would soon be buying in that sector. High-technology issues also seemed undervalued.

Sony added ¥110 to ¥7,110 while Toshiba, which topped the most active list with 8.1m shares, rose ¥50 to ¥1,310. Hitachi was also actively traded and advanced ¥40 to ¥1,660 while Mitsubishi Electric increased ¥30 to ¥1,160.

Shipbuilding issues were

selected in early trading but lost to profit-taking by the close. Mitsui Engineering and Shipbuilding firmed ¥9 to an all-time high of ¥992 before closing down ¥12 to ¥973.

Shipbuilders have been popular for the recovery of their international competitiveness and rapid increase in orders.

Electricals were popular in Osaka but profit-taking caused the OSE average to drop 96.88 to 33,072.02. Volume declined to 86.63m shares against 129.38m traded on Monday. Toshiba added ¥70 to ¥1,310 but Tokyo Electric Power, a strong gainer on Monday, lost ¥150 to ¥6,900.

Roundup

INVESTORS also took profits in Asia Pacific markets, after a good run for both Hong Kong and Singapore last week. HONG KONG oscillated

throughout the day, with share prices moving in and out of the red to end 6.29 down at 3,262.25 on the Hang Seng index. Turnover dropped from Monday's HK\$2.5bn to HK\$1.8bn.

Hongkong Land was the day's most active stock, closing steady at HK\$12.50, while Sino Land rose 3 cents to 74 cents in busy trading. BCIL, the investment arm of Bond Corp Holdings, dropped 2 1/2 cents to HK\$2.27 amid rumours that BCIL had agreed to sell its 50 per cent stake in a prime Hong Kong office complex.

Wing On jumped 80 cents to HK\$15.50 on rumours that New World Development, steady at HK\$14.40, would sweeten its bid for a 73 per cent stake.

AUSTRALIA succumbed to profit-taking amid worries over the global economy and all sectors lost ground. The All Ordinaries index fell 10.8 to 1,501.8

in healthy turnover of 129m shares worth A\$245m.

Industrials led the way lower, with News Corp falling 30 cents to A\$12.25. AMI, facing a takeover bid from Consolidated Press, was unchanged at HK\$1.44, compared with the bid price of HK\$1.40 a share.

Memtec, the high technology company, rose to a year's high of A\$2.40, up 10 cents, on speculation of a possible takeover. TNT, the transport group, was especially weak after announcing third quarter profits, falling 12 cents to A\$3.23.

SINGAPORE returned from Monday's holiday to face profit-taking in active trading after rising last week to post-crash highs.

The Straits Times Industrial index edged down 1.95 to 1,280.57, having reached a high of 1,286.09. Malaysia was closed for a holiday yesterday

CASE networking proposals have the highest success rate in the industry.

It's not surprising. As Europe's market leader, we take the time to understand your business and your needs. Then we meet them with an unmatched breadth of products and skills. We can integrate all types of computer, PC, PABX, video-conferencing and message handling facilities.

A CASE network is purpose made for your company. It is flexible, because we design in the ability to change and grow. It will outlive generations of tactical computer hardware. It is compatible with your systems and adapts to others as you expand or merge.

It adopts international standards for open networking, so it can accept international links as readily as local ones. Unlike a computer vendor, our business is to provide an efficient network - not to

maximise equipment sales. And we're always at hand with service.

It all starts with the proposal. In preparing it, we work with you, developing right from the outset a relationship with your people and an appreciation of your objectives. May we propose that you ring us?

CASE NETWORK COMMUNICATIONS

CASE Communications Ltd, PO Box 254, Canton Way, Watford Business Park, Watford, Herts WD1 6YH. Tel: 0923 58000. International Tel: +44 923 58000. Telex: 92325 CASE G. Fax: 0923 50629. © CASE is a Group Company.

THE PROPOSAL MOST LIKELY TO

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	TUESDAY MAY 9 1989						MONDAY MAY 8 1989						DOLLAR INDEX		
	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index	Day's change % local currency	Gross Yield	US Dollar Index	Pound Sterling Index	Local Currency Index	1989 High	1989 Low	Year ago (approx)			
Figures in parentheses show number of stocks per grouping															
Australia (89)	135.88	-1.5	121.32	113.55	-0.9	4.91	137.93	122.49	114.58	157.12	128.28	120.20			
Austria (19)	122.61	-0.6	108.48	122.07	+0.4	2.11	123.31	109.50	121.94	124.16	92.84	90.94			
Belgium (63)	132.07	-0.2	117.92	131.10	-0.4	4.15	132.39	117.57	130.76	137.10	128.52	126.36			
Canada (127)	134.42	-0.4	120.02	115.59	-0.3	3.40	135.00	118.88	115.89	137.27	124.67	120.62			
Denmark (38)	180.30	-0.1	160.99	182.51	+0.2	1.83	180.47	180.27	182.19	180.57	165.35	118.43			
Finland (26)	160.21	-1.1	134.11	134.32	-0.6	1.56	161.88	134.88	134.74	159.18	125.51	128.33			
France (130)	117.85	-0.8	105.23	118.57	-0.1	3.11	118.58	105.30	119.69	122.79	112.57	89.82			
West Germany (100)	84.89	-1.2	75.81	84.34	-0.3	2.37	85.74	76.14	85.03	90.40	81.77	73.73			
Hong Kong (49)	138.37	-0.2	123.58	138.22	-0.2	2.36	138.61	123.09	135.45	138.81	111.20	102.20			
Ireland (17)	145.48	-1.0	129.89	147.00	-0.4	2.88	147.08	130.47	147.65	151.38	125.00	123.58			
Italy (98)	79.56	-0.3	71.04	82.95	+0.1	2.54	79.78	70.85	82.91	88.88	76.16	74.91			
Japan (455)	190.89	-0.2	170.44	192.88	-0.2	0.47	191.31	188.68	193.01	200.11	180.30	174.29			
Malaysia (35)	182.73	+0.3	163.15	180.02	+0.4	2.51	182.22	161.82	180.24	182.70	143.35	129.85			
Mexico (13)	181.85	-0.1	162.37	183.85	-0.3	1.04	182.12	161.73	185.54	182.88	153.32	127.77			
Netherlands (42)	116.42	-0.4	105.74	116.61	+0.0	4.42	118.89	105.58	116.64	122.22	110.63	108.32			
New Zealand (24)	71.89	-0.4	64.19	72.17	+0.2	1.18	72.17	64.09	61.25	76.02	65.54	77.10			
Norway (26)	186.45	-0.6	168.48	175.00	-0.2	1.53	187.88	166.84	175.32	198.39	169.92	120.47			
Singapore (26)	156.76	-0.8	139.97	141.34	-0.2	1.92	158.22	139.50	141.57	161.57	129.57	124.98			
South Africa (60)	134.79	-1.4	120.35	124.06	-0.7	4.18	138.64	121.34	124.98	144.86	115.35	123.81			
Spain (42)	133.81	+0.7	187.16	138.31	+0.9	3.55	153.00	135.67	137.98	156.17	143.14	130.35			
Sweden (50)	155.29	-0.1	138.55	148.73	-0.3	2.30	157.36	139.75	150.25	162.00	138.46	122.06			
Switzerland (57)	72.59	-0.4	64.81	76.88	-0.2	2.42	72.68	64.72	70.89	73.19	72.87	72.87			
United Kingdom (315)	146.35	-0.3	130.57	130.67	+0.4	3.35	146.85	130.71	130.41	152.33	134.53	140.41			
USA (560)	112.50	-0.2	111.03	124.35	-0.2	3.59	124.64	105.79	124.64	125.57	112.12	106.82			
Australia (1008)	124.85	-0.5	105.80	112.48	+0.0	3.59	118.08	105.73	112.50	121.70	114.02	104.41			
Canada (125)	137.79	-0.5	117.92	131.10	-0.7	4.52	138.52	137.81	144.43	155.61	137.95	121.93			
Pacific Basin (878)	188.39	-0.3	166.42	159.32	-0.2	0.86	188.87	166.96	175.92	198.99	175.72	158.99			
Europe - Pacific (1887)	159.23	-0.3	142.17	140.88	-0.2	1.58	159.75	141.85	140.51	164.22	152.83	142.48			
North America (887)	124.96	-0.2	111.48	123.82	-0.2	3.58	125.17	111.15	124.11	126.52	112.79	105.58			
Asia Pacific (823)	139.25	-0.3	120.35	124.06	-0.7	4.18	138.64	121.34	124.98	144.86	115.35	123.81			
Pacific Ex. Japan (234)	132.38	-0.9	119.20	117.37	-0.5	4.31	133.53	115.16	117.97	137.97	108.68	106.77			
World Ex. US (1837)	144.14	-0.8	141.20	134.81	-0.2	1.88	145.26	140.01	140.05	162.77	152.04	148.70			
World Ex. UK (2192)	158.85	-0.3	129.33	139.35	-0.2	2.03	158.67	128.02	135.26	166.74	139.06	127.93			
World Ex. S. & C. (1234)	132.56	-0.7	119.20	117.37	-0.5	4.31	133.53	115.16	117.97	137.97	108.68	106.77			
World Ex. Japan (1932)	122.97	-0.4	108.80	119.89	-0.2	3.61	124.43	108.61	120.09	124.00	114.61	104.81			
The World Index (19474)	144.07	-0.3	106.44	124.54	-0.7	3.24	145.41	120.19	120.19	145.54	120.19	145.54			